

START OF TRANSCRIPT

[00:00:00] ? PORT OF SEATTLE THEMED MUSIC ?
[00:00:28] THIS IS COMMISSION PRESIDENT FRED
[00:00:30] FELLEMAN CONVENING THE SPECIAL MEETING OF
[00:00:32] APRIL 27 2021. THE TIME IS 11:30.
[00:00:35] WE'RE MEETING REMOTELY TODAY VIA TEAMS
[00:00:38] TO COMPLY WITH THE GOVERNOR'S SAFE START
[00:00:40] AND STAY HEALTHY ORDER AND IN ACCORDANCE
[00:00:42] WITH PROCLAMATION 20-28. PRESENT WITH ME
[00:00:45] TODAY, OUR COMMISSIONERS BOWMAN,
[00:00:47] CALKINS, CHO AND STEINBREUCK, WHO ARE
[00:00:49] CURRENTLY GATHERED ON THE EXECUTIVE
[00:00:51] SESSION LINE AWAITING THE OPENING OF THE
[00:00:53] PUBLIC MEETING. WE'LL IMMEDIATELY RECESS
[00:00:55] INTO EXECUTIVE SESSION TO DISCUSS TWO
[00:00:58] ITEMS REGARDING LITIGATION OR POTENTIAL
[00:01:00] LITIGATION OR LEGAL RISK. PER RCW 42.30.110 1 SUB I
[00:01:07] FOR APPROXIMATELY 25 MINUTES FOR
[00:01:11] EACH TOPIC. WE'LL THEN RECONVENE INTO
[00:01:13] PUBLIC SESSION. WE'LL NOW GO OVER TO THE
[00:01:16] EXECUTIVE SESSION. THANK YOU.
[00:01:19] THIS IS COMMISSION PRESIDENT FRED
[00:01:21] FELLEMAN. RECONVENING THE SPECIAL MEETING
[00:01:23] OF APRIL 27 TH 2021. THE TIME
[00:01:26] IS 12:33. WE'RE MEETING REMOTELY TODAY
[00:01:29] VIA TEAMS TO COMPLY WITH THE GOVERNOR'S
[00:01:31] SAFE START, STAY HEALTHY ORDER AND
[00:01:33] IN CONFORMANCE WITH PROCLAMATION 20-28.
[00:01:36] PRESENT WITH ME TODAY. OUR
[00:01:38] COMMISSIONERS BOWMAN, CHO AND
[00:01:40] STEINBREUCK. COMMISSIONER CALKINS IS
[00:01:43] PROBABLY VERY SHORTLY TO JOIN US. I'LL
[00:01:45] ASK THE CLERK TO DO A ROLL CALL OF ALL
[00:01:47] COMMISSIONERS TO ENSURE EVERYONE IS ON
[00:01:49] THE LINE. CLERK HART, THANK YOU.
[00:01:51] BEGINNING WITH COMMISSIONER BOWMAN
[00:01:53] PRESENT. THANK YOU, COMMISSIONER
[00:01:55] CALKINS. COMMISSIONER CHO,
[00:01:59] I THANK YOU, COMMISSIONER STEINBRUECK
[00:02:03] HERE. THANK YOU, COMMISSIONER FELLEMAN.
[00:02:05] I STILL DON'T SEE COMMISSIONER CALKINS,
[00:02:07] BUT I'LL LET YOU KNOW WHEN HE COMES ON
[00:02:08] THE LINE. THANK YOU. YOU DO HAVE A
[00:02:11] QUORUM. TODAY'S MEETING IS STRUCTURED
[00:02:14] FOR OUR VIRTUAL FORMAT. WE'VE MADE
[00:02:16] SPECIAL ARRANGEMENTS TO PROVIDE FOR
[00:02:18] REMOTE PARTICIPATION FOR ALL OF OUR
[00:02:20] STAFF AND COMMISSIONERS. LATER, WE'LL BE
[00:02:22] TAKING PUBLIC COMMENT FROM PEOPLE WHO
[00:02:24] ARE PARTICIPATING BY TEAMS AND SIGNED UP
[00:02:26] TO SPEAK. I THINK WE ONLY HAVE TWO
[00:02:29] WRITTEN COMMENTS. ALL VOTES TODAY WILL
[00:02:31] BE TAKEN BY PHONE CALL METHOD. SINCE ALL
[00:02:33] COMMISSION IS NOT PARTICIPATING
[00:02:35] REMOTELY, THAT MEANS FOR EACH VOTE THE
[00:02:37] CLERK WILL CALL EACH COMMISSION'S NAME.
[00:02:40] COMMISSION BY TEAMS CALL
[00:02:41] WILL MAKE SURE THEY ARE UNMUTED AND
[00:02:43] ANSWER YAY OR NAY. BECAUSE COMMISSIONERS
[00:02:46] ONLINE ARE NOT FULLY IN CONTROL OF THEIR
[00:02:48] SOUND WE'LL TAKE ALL VOTES TODAY IN THIS
[00:02:50] MANNER, INCLUDING OUR CONSENT AGENDA,

[00:02:53] TO BE EQUITABLE. WE'LL ASK ALL
[00:02:55] COMMISSIONERS TO SPEAK IN TURN AND WAIT
[00:02:56] TO BE RECOGNIZED BEFORE SPEAKING AS MUCH
[00:02:58] AS POSSIBLE. WE'RE MEETING TODAY ON
[00:03:02] THE ANCESTRAL LANDS AND WATERS OF THE CO
[00:03:04] SALISH PEOPLE, WITH WHOM WE SHARE A
[00:03:06] COMMITMENT TO STEWARD THESE NATURAL
[00:03:07] RESOURCES FOR FUTURE GENERATIONS.
[00:03:10] THIS MEETING IS BEING DIGITALLY RECORDED
[00:03:12] AND MAY BE VIEWED OR HEARD AT ANY TIME
[00:03:14] ON THE PORT WEBSITE AND MAY BE
[00:03:16] REBROADCAST BY KING COUNTY TELEVISION.
[00:03:18] PLEASE STAND OR JOIN US FOR THE PLEDGE OF ALLEGIANCE.
[00:03:25] AND THE FLAG IS UP. THERE. WE ARE.
[00:03:29] I PLEDGE ALLEGIANCE TO THE FLAG
[00:03:33] OF THE UNITED STATES OF AMERICA AND TO
[00:03:35] THE REPUBLIC FOR WHICH IT STANDS. ONE
[00:03:37] NATION UNDER GOD INDIVISIBLE WITH
[00:03:40] LIBERTY AND JUSTICE FOR ALL.
[00:03:43] I CAN'T THINK OF A BETTER WAY TO CONTINUE THE
[00:03:45] CELEBRATION OF EARTH DAY THAN LAST
[00:03:47] WEEK'S END OF THIS HISTORIC LEGISLATIVE
[00:03:49] SESSION, ESPECIALLY REPRESENTATIVE, ITS
[00:03:52] GIVEN LEADERSHIP IN CREATING A LOW
[00:03:54] CARBON FUEL STANDARD. AND FOR THOSE OF
[00:03:57] YOU WHO ARE ABLE TO JOIN OUR SUSTAINABLE
[00:03:59] AVIATION FUELS MEETING THIS MORNING,
[00:04:02] I HOPE YOU ARE AS EXCITED AS ME IN THE
[00:04:04] INCREASING LIKELIHOOD OF MEETING OUR
[00:04:06] AMBITIOUS GOAL OF HAVING 10% OF THE
[00:04:08] FUELS USED IN SEA BEING PRODUCED FROM
[00:04:11] REGIONALLY SOURCE SUSTAINABLE
[00:04:12] FEEDSTOCKS. BASED ON THE DISCUSSION, IT
[00:04:15] ALSO APPEARS LIKELY THAT STAFF WILL BE
[00:04:17] PRODUCED IN OUR STATE AS WELL. THIS
[00:04:20] WOULD RESULT IN INCREASING THE NUMBER OF
[00:04:21] GREEN JOBS WHILE REDUCING THE IMPACT ON
[00:04:23] THE CLIMATE AND AIR QUALITY ON OUR
[00:04:26] SURROUNDING COMMUNITIES. THANK YOU TO
[00:04:28] OUR STAFF FOR MAKING THE SESSION SUCH A
[00:04:30] GREAT SUCCESS. AND FOR THOSE WHO MISSED
[00:04:32] IT, I ENCOURAGE YOU TO WATCH IT ON THE
[00:04:33] COMMISSION WEBSITE. AND SPEAKING OF
[00:04:36] APPRECIATION FOR HIS STAFF SUPPORT, I'D
[00:04:38] ALSO LIKE TO ACKNOWLEDGE THAT APRIL 21ST
[00:04:40] WAS ADMINISTRATIVE PROFESSIONALS DAY.
[00:04:42] THANKS TO ALL OF YOU OF OUR STAFF AND
[00:04:45] FOR THOSE IN THESE CRITICAL ROLES, A
[00:04:47] SPECIAL SHOUT OUT TO PATTY WARD AND
[00:04:49] JAMES RALPH, WHO SUPPORT US IN THE
[00:04:51] COMMISSION OFFICE. AND THANKS FOR ALL OF
[00:04:53] THAT YOU DO. WE'RE VERY MUCH
[00:04:55] APPRECIATED. SO MOVING ON TO ITEM THREE,
[00:04:58] APPROVAL OF THE AGENDA. THE FIRST ITEM
[00:05:02] ON THE BUSINESS OF TODAY IS THE APPROVAL
[00:05:04] OF THE AGENDA. COMMISSIONER STEINBREUCK
[00:05:06] HAS ASKED THAT ITEM EIGHT C BE REMOVED.
[00:05:09] COMMISSIONERS, PLEASE UNMUTE YOURSELF.
[00:05:12] I'M GOING TO ASK EACH COMMISSIONER IN
[00:05:14] TURN, IF THEY HAVE ANY MOTIONS TO
[00:05:16] REARRANGE THE ORDER OF THE DAY. AND IF
[00:05:19] YOU DO, I'LL ASK FOR A SECOND. PLEASE
[00:05:22] RESPOND WHEN THE CLERK CALLS YOUR NAME.

[00:05:24] IF YOU HAVE NO CHANGES, JUST SAY NONE.
[00:05:26] CLERK HART, PLEASE CALL THE ROLL FOR ANY
[00:05:28] CHANGES OF THE AGENDA. THANK YOU, MR.
[00:05:30] COMMISSIONER. PRESIDENT, BEFORE I DO
[00:05:32] THAT, JUST TO NOTE THAT 8C IS REMOVED
[00:05:34] FROM THE CONSENT AGENDA, NOT FROM THE
[00:05:36] AGENDA COMPLETELY. AND WE'LL BEGIN WITH
[00:05:38] FOR APPROVAL. I'M SORRY FOR ANY CHANGES
[00:05:41] TO THE AGENDA BEGINNING WITH
[00:05:42] COMMISSIONER STEINBREUCK. SO DO I NEED A
[00:05:46] MOTION OR IS THAT ALREADY DONE? HE HAS
[00:05:48] ALREADY NOTED IT FOR THE RECORD, SIR.
[00:05:50] OKAY. AND THERE'S NO OBJECTION, SO I
[00:05:52] DON'T NEED TO MAKE A MOTION. CORRECT.
[00:05:54] OKAY. THANK YOU, COMMISSIONER CHO.
[00:05:57] NONE FOR ME. THANK YOU, COMMISSIONER
[00:06:01] CALKINS. NONE FOR ME. THANK YOU,
[00:06:04] COMMISSIONER BOWMAN. NEVER CHANGES.
[00:06:07] THANK YOU. THANK YOU. COMMISSIONER FELLEMAN.
[00:06:11] NONE FOR ME.
[00:06:12] SO THE AGENDA IS NOW APPROVED. THAT WAS FOR
[00:06:15] CHANGES TO THE AGENDA. NOW WE NEED TO DO
[00:06:16] APPROVAL OF THE AGENDA. ALWAYS DO THAT,
[00:06:19] COMMISSIONERS. THE QUESTION IS NOW
[00:06:21] BEFORE ON THE APPROVAL OF THE AGENDA.
[00:06:23] SO WHEN YOUR NAME IS CALLED,
[00:06:26] COMMISSIONERS STEINBRUECK. YES.
[00:06:29] THANK YOU, COMMISSIONER CHO.
[00:06:35] COMMISSIONER CHO FOR APPROVAL OF THE
[00:06:36] AGENDA.
[00:06:39] COMMISSIONER CALKINS,
[00:06:43] AYE THANK YOU, COMMISSIONER BOWMAN. AYE
[00:06:46] THANK YOU, COMMISSIONER CHO, FOR
[00:06:47] APPROVAL OF THE AGENDA.
[00:06:51] COMMISSIONER FELLEMAN. AYE THANK
[00:06:55] YOU. THAT IS APPROVED 4-0 WITH
[00:06:57] COMMISSIONER CHO NOT PRESENT FOR THE
[00:07:00] VOTE. OH, SORRY. THANK YOU. 5-0 THE
[00:07:04] AGENDA IS UNANIMOUSLY APPROVED THERE ARE
[00:07:07] NO SPECIAL ORDERS OF THE DAY, SO WE'LL
[00:07:09] MOVE DIRECTLY TO THE EXECUTIVE DIRECTORS
[00:07:12] REPORT. EXECUTIVE DIRECTOR METRUCK,
[00:07:14] PLEASE. THANK YOU, PRESIDENT FELLEMAN,
[00:07:17] GOOD AFTERNOON, COMMISSIONERS. I'D LIKE
[00:07:19] TO BEGIN MY MARKS BY ECHOING PRESIDENT
[00:07:22] FELLEMAN SUPPORT CALLING OUT
[00:07:25] THE ADMINISTRATIVE PROFESSIONALS WEEK
[00:07:27] LAST WEEK. ADMINISTRATIVE SUPPORT STAFF
[00:07:29] ARE WHAT KEEPS THE PORT OPERATIONAL,
[00:07:31] AND THESE TRUE PROFESSIONALS HELP US GET
[00:07:34] ALL THE WORK DONE OF THE PORT. IN NORMAL
[00:07:37] TIMES. WE'D HAVE SEVERAL RECOGNITION
[00:07:38] EVENTS PLANNED FOR THEM THROUGHOUT THE
[00:07:40] WEEK. FOR THIS VALUED GROUP, HOWEVER,
[00:07:41] WE'RE STILL LIMITED TO WHAT WE COULD DO
[00:07:43] BECAUSE OF THE PANDEMIC, BUT NONETHELESS
[00:07:46] WE WANT TO MAKE SURE THAT EACH OF THEM
[00:07:47] KNOW THAT THEY ARE APPRECIATED AND
[00:07:49] CRITICAL TO OUR SUCCESS HERE AT THE
[00:07:51] PORT. ANOTHER RECOGNITION EVENT. I'D
[00:07:53] LIKE TO NOTE THAT WE HAD TO SHIFT DUE
[00:07:56] THE CURRENT WORKPLACE DISRUPTION AS
[00:07:58] PUBLIC SERVICE RECOGNITION WEEK, WHICH

[00:08:00] WILL BE RECOGNIZED AND CELEBRATED
[00:08:02] NATIONALLY DURING THE WEEK OF MAY 2ND.
[00:08:04] FOR MANY LIFE, DEDICATED PUBLIC
[00:08:06] SERVICES ARE CALLING IT'S IMPORTANT TO
[00:08:08] RECOGNIZE THE ROLE THAT PUBLIC SERVANTS
[00:08:10] PAY IN BUILDING PLAY IN BUILDING A
[00:08:13] BETTER COMMUNITY, REGION AND WORLD HERE
[00:08:15] AT THE PORT. THERE'S A LOT OF PRIDE IN
[00:08:17] SERVING THE PUBLIC AND ENCOURAGE ALL
[00:08:19] IMPORTANT EMPLOYEES TO TAKE PART IN THE
[00:08:20] EVENT SCHEDULE FOR NEXT MONTH. TURNING
[00:08:24] YOUR ATTENTION TO THE PANDEMIC CURRENT
[00:08:26] VIRAL ACTIVITY IN THE STATE OF
[00:08:27] WASHINGTON AND KING COUNTY CONTINUE TO
[00:08:29] RISE AS DEMONSTRATED BY AN INCREASE IN
[00:08:32] POSITIVE COVID CASES AND
[00:08:33] HOSPITALIZATIONS. I'M MOST CONCERNED FOR THE
[00:08:36] PORT AND AIRPORT RETAIL AND DINING IS
[00:08:39] THE POSSIBILITY OF SLIPPING BACK INTO
[00:08:41] PHASE TWO UNDER GOVERNOR INSLEE ROADMAP
[00:08:44] TO RECOVERY. THE ASSESSMENT AT THE
[00:08:47] DEPARTMENT OF HEALTH FOR KING COUNTY
[00:08:48] WILL TAKE PLACE ON MAY 3RD. CURRENT
[00:08:52] KEY METRICS FOR KING COUNTY INDICATES
[00:08:54] THAT A RETURN TO THE MOTO STRUCTOR PHASE
[00:08:56] TO HIS IMMINENT. AS A REMINDER, CURRENT
[00:08:58] PHASE THREE GUIDANCE ALLOWS FOR INDOOR
[00:09:00] DINING UP TO 50% CAPACITY, AMONG OTHER
[00:09:03] ALLOWANCES. PHASE TWO WILL REDUCE THE
[00:09:05] CAPACITY TO INDOOR DINING TO 25%
[00:09:07] CAPACITY. THIS REDUCTION MAY HAVE
[00:09:10] IMPACTS TO OUR AIRPORT, RETAIL AND
[00:09:12] DINING ESTABLISHMENTS, THEIR STAFFING
[00:09:14] LEVELS AND AVAILABLE TRAVELER SERVICES.
[00:09:16] AT SEA,
[00:09:20] WE NEED TO CONTINUE TO DO OUR PART TO
[00:09:23] ENSURE OUR ACTIONS DO NOT GIVE THE VIRUS
[00:09:26] ANY OPPORTUNITY TO THRIVE. AT THE SEA
[00:09:29] VACCINE CLINIC OVER 7,000 IMMUNIZATIONS
[00:09:32] HAVE BEEN GIVEN IN THE FIRST SIX WEEKS
[00:09:34] OF OPERATION. EACH VACCINE BRINGS US ONE
[00:09:37] STEP CLOSER TO A SAFER AND HEALTHIER
[00:09:39] COMMUNITY, THANKS TO OUR PARTNERS
[00:09:41] SAFEWAY AND ALBERTSONS, AS WELL AS THE
[00:09:43] COUNTLESS VOLUNTEERS WHO WILL HELP MAKE
[00:09:45] THIS CLINIC POSSIBLE. INCREASED
[00:09:48] VACCINATION RATES HAVE LED TO INCREASE
[00:09:50] TRAVELER CONFIDENCE, WHICH IS EVIDENT IN
[00:09:52] THE NUMBER OF PASSENGERS TRAVELING
[00:09:54] THROUGH OUR TERMINAL. THERE HAVE BEEN
[00:09:56] SEVERAL DAYS THIS MONTH WITH MORE THAN
[00:09:57] WERE MORE THAN 30,000 PASSENGERS
[00:10:01] PER DAY TRAVEL THROUGH THE TSA QUEUES.
[00:10:03] THIS IS A SIGNIFICANT IMPROVEMENT OVER A
[00:10:06] LOW POINT OF ROUGHLY 2,500 A DAY THIS
[00:10:09] TIME LAST YEAR. INCREASED TRAVEL
[00:10:11] VOLUMES, ALONG WITH PHYSICAL DISTANCING
[00:10:13] AND STAFFING CHALLENGES, HAVE RESULTED
[00:10:15] IN SEVERAL DAYS OF UNACCEPTABLE CUSTOMER
[00:10:18] EXPERIENCE AT SEA. AVIATION MANAGING
[00:10:20] DIRECTOR LANCE LEVEL AND IS A LEADERSHIP
[00:10:22] TEAM HAVE WORKED WITH ALL STAKEHOLDERS,
[00:10:24] INCLUDING THE TSA, TO SECURE ADDITIONAL

[00:10:27] RESOURCES TO RESPOND TO THESE CHALLENGES
[00:10:29] AND WE'LL CONTINUE TO KEEP YOU UPDATED
[00:10:31] ON THOSE EFFORTS. LASTLY, BEFORE WE GET
[00:10:33] TODAY'S AGENDA, I'D LIKE TO EXPRESS MY
[00:10:35] GRATITUDE FOR ALL THE PORT STAFF TO
[00:10:37] CONTRIBUTE TO A SUCCESSFUL LEGISLATIVE
[00:10:39] SESSION WHICH ADJOURNED THIS PAST
[00:10:41] SUNDAY. OUR COMBINED EFFORTS ADVANCED
[00:10:44] VARIOUS LEGISLATIVE PRIORITIES TO CLOSE
[00:10:46] ECONOMIC INEQUITIES IN ADVANCED
[00:10:48] SUSTAINABILITY, ENVIRONMENT,
[00:10:50] ENVIRONMENTAL JUSTICE. AMONG THE
[00:10:53] ACCOMPLISHMENTS IN THE SESSION ARE
[00:10:54] PASSAGE OF THE LOW COVERED FUEL
[00:10:56] STANDARD, TOURISM PROMOTION FUNDING,
[00:10:58] QUIET SOUND FUNDING PARTNERSHIP AND LAST
[00:11:01] BUT NOT LEAST LEGISLATIVE LEGISLATION
[00:11:04] SUPPORTING AIRLINE CATERING
[00:11:06] WORKERS. I LOOK FORWARD TO COMMISSION
[00:11:08] ACTION TO ENACT THESE STANDARDS AND
[00:11:09] BEGIN THE RULEMAKING PROCESS AT A FUTURE
[00:11:12] MEETING. IT WAS A MONUMENTAL AND
[00:11:15] HISTORIC LEGISLATIVE SESSION ON MANY
[00:11:17] FRONTS AND WE HAVE A LOT TO BE PROUD OF.
[00:11:18] YOU WILL RECEIVE A FULL REPORT ON THE
[00:11:20] LEGISLATIVE SESSION AFTER MAY 25 TH
[00:11:22] COMMISSION MEETING. THANKS TO ALL THE
[00:11:24] STAFF AND YOUR LEADERSHIP COMMISSIONERS
[00:11:26] TO HELP MAKE THIS SESSION SO SUCCESSFUL
[00:11:28] FOR MANY OF OUR PRIORITIES. MOVING TO
[00:11:30] THE DAY'S COMMISSION MEETING, I LIKE TO
[00:11:32] HIGHLIGHT A FEW ITEMS. THE SPECIFIC
[00:11:35] ONE IS ON THE CONSENT AGENDA INCLUDES
[00:11:38] ACTION TO IMPROVE SAFETY IN THE SOUTH
[00:11:40] 188 STREET TUNNEL AS WELL AS ENTERING TO
[00:11:44] TENANT REIMBURSEMENT AGREEMENTS FOR THE
[00:11:45] DESIGN THE CONCOURSE, A BUILDING
[00:11:48] EXPANSION FOR LOUNGES AT SEA. BOTH OF
[00:11:50] THIS ACTION NEEDS SEVERAL CENTURY
[00:11:55] AGENDA OBJECTIVES RELATED TO SAFETY AND
[00:11:56] IMPROVING OUR CUSTOMER EXPERIENCE AND
[00:11:58] OUR IMPORTANT PROJECTS ON OUR CAPITAL
[00:12:00] IMPROVEMENT PLAN.
[00:12:05] COMMISSIONER BOWMAN CAN WE ADDRESS RIGHT
[00:12:07] HERE, RIGHT HERE. I ALWAYS, ALWAYS
[00:12:10] COMMISSIONERS, I'M SORRY. I'M SORRY.
[00:12:12] HI, STEVE IS DONE. COULD SOMEBODY UNDER
[00:12:15] PHONE PROBLEM? I BELIEVE THE ECHO IS
[00:12:18] COMING FROM COMMISSIONER BOWMAN END. DO
[00:12:21] YOU HAVE YOUR PHONE ON? ALRIGHT,
[00:12:24] SO I'M SORRY FOR THE INTERRUPTION.
[00:12:27] EXECUTIVE METRUCK, PLEASE GO ON. I'M
[00:12:30] ALMOST DONE HERE. SO I JUST WANTED TO
[00:12:31] MENTION THE OTHER. WE HAVE THE NORTH
[00:12:33] MAIN TERMINAL REDEVELOPMENT PROJECT
[00:12:35] DEFINITION DOCUMENT UNDER NEW BUSINESS
[00:12:37] TODAY, THIS PROJECT WITH ALASKA AIRLINES
[00:12:39] WILL REDEVELOP A SIGNIFICANT PORTION OF
[00:12:41] THE NORTH MAIN TERMINAL TO IMPROVE
[00:12:43] PROCESSING THROUGHPUT AN OVERALL
[00:12:45] PASSENGER EXPERIENCE. FULL PROJECT
[00:12:47] AUTHORIZATION IS NOT EXPECTED UNTIL THE
[00:12:49] THIRD QUARTER OF THE YEAR. WE WILL CLOSE

[00:12:51] THE MEETING WITH A SECOND POLICING
[00:12:52] ASSESSMENT. UPDATE. MORE TO SAY ABOUT
[00:12:55] THAT ITEM DURING THE MEETING.
[00:12:56] COMMISSIONERS, THIS CONCLUDES MY
[00:12:58] REMARKS. THANK YOU. THANK YOU FOR THAT
[00:13:00] REPORT. EXECUTIVE METRUCK, COMMISSIONER
[00:13:04] BOWMAN, WOULD YOU LIKE TO SAY SOMETHING?
[00:13:06] YEAH, THANK YOU. JUST ONE THING.
[00:13:08] REALLY. BRIEFLY, STEVE TALKED ABOUT
[00:13:10] SAFETY AND I JUST WANTED TO TAKE A
[00:13:12] MOMENT TO CALL OUT. I THINK A FEW OF US
[00:13:15] WERE AWARE, BUT I REALLY WANT TO GIVE
[00:13:17] CREDIT. ON APRIL 18 TH AROUND PORT OF
[00:13:20] SEATTLE, FIREFIGHTERS DID A SIGNIFICANT
[00:13:23] CPR SAVE WITH A GENTLEMAN TRAVELING
[00:13:25] THROUGH AIRPORT AND LITERALLY SAVED HIS
[00:13:28] LIFE AND TRAVELED WITH HIM PERFORM CPR
[00:13:30] FOR OVER 30 MINUTES UNTIL THEY WERE ABLE
[00:13:33] TO TRANSPORT HIM TO THE HOSPITAL, AND I
[00:13:35] JUST THINK IT'S REALLY WORTH CALLING
[00:13:36] OUT. THERE WERE SEVERAL OF OUR
[00:13:38] FIREFIGHTERS INVOLVED IN THIS EFFORT,
[00:13:39] BATTALION CHIEF DAVID JEWETT, CAPTAIN
[00:13:42] JOHN COLE, CAPTAIN COLIN ROSE, AND THEN
[00:13:45] FIREFIGHTERS CHRISTOPHER GRAHAM, KERRY
[00:13:47] SHARAD, JOSEPH PRATI, MATT CHENEY,
[00:13:51] AUSTIN ANGELS AND ROBERT ATTEBERRY.
[00:13:54] AND A LOT OF PEOPLE DON'T KNOW THAT WE
[00:13:56] WE HAVE OUR OWN FIREFIGHTING FORCE.
[00:13:58] THEY DON'T GET A LOT OF ATTENTION, BUT
[00:14:00] THEY ARE THERE TO DO THINGS LIKE THIS
[00:14:02] AND ALSO TO PROTECT THE PUBLIC AT LARGE,
[00:14:04] IN ADDITION TO THE MLS THAT THEY HAVE
[00:14:06] WITH SURROUNDING CITIES. SO JUST WANTED
[00:14:08] TO CALL OUT THEIR GOOD WORK. THANKS FOR
[00:14:11] THAT RECOGNITION. SURE. THEY DO THOSE
[00:14:13] THINGS DAY IN AND DAY OUT. SO THANKS FOR
[00:14:15] THAT RECOGNITION. THANK YOU. I
[00:14:16] APPRECIATE THAT VERY MUCH. IT SOUNDS
[00:14:18] LIKE IT TAKES A VILLAGE. SO THANK YOU,
[00:14:21] MR PRICHARD. ARE THERE ANY FOLLOW UP
[00:14:23] QUESTIONS FOR I'M SORRY.
[00:14:27] ARE THERE ANY COMMITTEE REPORTS, MR
[00:14:29] PRICHARD HERE? THANK YOU. COMMISSION
[00:14:31] PRESIDENT FELLEMAN, THE EQUITY AND
[00:14:34] WORKFORCE DEVELOPMENT COMMITTEE WAS
[00:14:35] CONVENED BY COMMISSIONERS CALKINS AND
[00:14:37] CHO ON APRIL 20 TH. THE COMMISSIONERS
[00:14:40] RECEIVED A PREVIEW OF OPPORTUNITY YOUTH
[00:14:43] INITIATIVE AND THE UPCOMING WORKFORCE
[00:14:46] DEVELOPMENT PRESENTATION. THE
[00:14:47] COMMISSIONERS ALSO DISCUSSED THE WOMEN
[00:14:49] AND MINORITY BUSINESS ASSESSMENT
[00:14:51] PROPOSED AS PART OF THE EQUITY MOTION TO
[00:14:53] ADVANCE THE ASSESSMENT. COMMISSIONER
[00:14:55] CHO PROPOSED THAT HE MEET WITH SOME
[00:14:56] EXTERNAL STAKEHOLDERS. THOSE MEETINGS
[00:14:58] ARE BEING SCHEDULED. COMMISSIONERS
[00:15:00] CALKINS AND CHO ALSO CONVENED THE
[00:15:02] AVIATION COMMITTEE ON APRIL 22 ND AND
[00:15:05] RECEIVED AN UPDATE ON THE FLIGHT HEALTHY
[00:15:07] PROGRESS AND A NEW PROGRAM TO REDUCE PRE
[00:15:10] CROWDING THAT THAT WOULD CREATE

[00:15:12] PREREGISTERED SPOTS IN A TSA QUEUE THERE WAS
[00:15:15] A LOT OF QUESTIONS AND INTEREST IN THAT
[00:15:16] PROGRAM. THE COMMISSIONERS ALSO HEARD
[00:15:19] ABOUT THE LEGAL RISK AROUND THE NORTH
[00:15:20] MAIN TERMINAL PROJECT, FORMERLY ZONE 6
[00:15:23] AND 7, AND THEY REVIEWED THE GROUND
[00:15:24] TRANSPORTATION ATION STUDY SESSION IS
[00:15:26] AGENDA AND HIGHLIGHTED IMPORTANT
[00:15:28] ELEMENTS, INCLUDING THEIR INTEREST TO
[00:15:30] DISCUSS AIRPORT EMPLOYEE PARKING, THE
[00:15:32] TRANSPORTATION MANAGEMENT ASSOCIATION
[00:15:34] AND OTHER FEES ASSOCIATED IN SOUND
[00:15:36] TRANSIT. COMMISSIONERS STEINBREUCK AND
[00:15:38] FELLEMAN WILL HAVE A FINAL REVIEW OF
[00:15:41] THAT GROUND TRANSPORTATION STUDY SESSION
[00:15:43] PROPOSAL. FINALLY, THE TOURISM COMMITTEE
[00:15:45] WILL CONVENE ON APRIL 29 TH TO DISCUSS
[00:15:49] THE WASHINGTON TOURISM ALLIANCE WITH
[00:15:51] DAVID BLANFORD. I BELIEVE THE EXECUTIVE
[00:15:53] DIRECTOR, DAVID BLANFORD, AND DISCUSS
[00:15:55] THE IDEAS AROUND 2022 ECOTOURISM
[00:15:58] CONFERENCE THAT CONCLUDES MY REMARKS.
[00:16:00] THANK YOU. THANK YOU. MR PRICHARD.
[00:16:04] THE TOURISM COMMITTEE COMPRISED OF
[00:16:06] COMMISSIONER BOWMAN AND MYSELF, BUT ARE
[00:16:09] THERE ANY FOLLOW UP QUESTIONS?
[00:16:12] CLERK HART, PLEASE CALL THE ROLL. THANK YOU.
[00:16:14] BEGINNING WITH COMMISSIONER STEINBREUECK
[00:16:17] FOR FOLLOW UP. ANY QUESTIONS? NO
[00:16:19] QUESTIONS. THANK YOU. THANK YOU,
[00:16:21] COMMISSIONER CHO. NO, NO FOR ME.
[00:16:23] THINGS. THANK YOU, COMMISSIONER CALKINS.
[00:16:26] NONE FOR ME. THANK YOU, COMMISSIONER
[00:16:28] BOWMAN. NO, THANK YOU. THANK YOU,
[00:16:31] COMMISSIONER FELLEMAN, AND NONE FOR ME.
[00:16:33] SO THE COMMISSION WILL NOW ACCEPT
[00:16:35] GENERAL PUBLIC COMMENT FOR THOSE WHO
[00:16:37] HAVE SIGNED UP TO SPEAK ON ITEMS RELATED
[00:16:39] SUPPORT RELATED MATTER. ROUTE MATERIALS
[00:16:42] PROVIDED TO THE CLERK WILL BE INCLUDED IN
[00:16:44] TODAY'S MEETING RECORD. THE CLERK HAS A
[00:16:47] LIST OF THOSE PREPARED TO SPEAK AS THE
[00:16:49] CLERK CALLS YOUR NAME. WE'LL BE OPEN,
[00:16:52] WE'LL OPEN THE LINE AND ALL COMMENTERS
[00:16:54] WILL HAVE TO UNMUTE THEMSELVES. THEN
[00:16:56] PLEASE REPEAT YOUR NAME FOR THE RECORD,
[00:16:57] IF YOU'RE ON TEAMS MEETING AND ARE ALSO
[00:17:00] STREAMING THE MEETING, PLEASE MUTE THE
[00:17:02] VIDEO STREAM TO AVOID FEEDBACK. PLEASE
[00:17:05] NOTE THAT THERE WILL BE A SHORT TIME LAG
[00:17:07] IN THE VIDEO STREAM. COMMENT TIME WILL BE
[00:17:09] LIMITED TO TWO MINUTES PER PERSON.
[00:17:11] CLERK HART, I FEEL THAT THAT WAS
[00:17:14] UNNECESSARY TO EVEN I DON'T THINK THERE
[00:17:17] ARE ANY PUBLIC SPEAKERS. THERE ARE NO
[00:17:20] PUBLIC SPEAKERS. BUT OF COURSE WE DIDN'T
[00:17:21] KNOW THAT UNTIL WE JUST GOT INTO THIS
[00:17:23] MEETING. SO THANK YOU, SIR. WE DO HAVE
[00:17:25] TO WRITTEN THAT I CAN SUMMARIZE TODAY.
[00:17:28] THANK YOU. THE FIRST IS FROM LAURA
[00:17:31] GIBBONS. SHE WRITES TO ADVISE THAT THE
[00:17:33] AIRCRAFT EMISSIONS FROM SAF TO
[00:17:35] SUSTAINABLE AVIATION FUELS ARE JUST AS

[00:17:37] BAD AS REGULAR FUEL. PORT STAFF AGREE
[00:17:40] THAT IT IS NOT POSSIBLE TO SCALE SAF TO
[00:17:42] THE EXTENT THAT THEY COULD COMPOSE A
[00:17:43] MEANINGFUL CONTRIBUTION TO THE PORT
[00:17:45] TARGET OF A 50% REDUCTION IN SCOPE THREE
[00:17:48] GREENHOUSE GAS EMISSIONS BY 2030. SHE
[00:17:51] ASKS, WHAT ELSE IS SUPPORT PLANNING TO
[00:17:53] DO? OUR NEXT WRITTEN COMMENT IS FROM
[00:17:55] CHARLA DAD, WHO WRITES TO ADVISE THAT
[00:17:57] SUSTAINABLE AVIATION ARE NOT THE
[00:17:59] SOLUTION TO THE PORT GOAL OF ELIMINATING
[00:18:01] GREENHOUSE GAS EMISSIONS BECAUSE THEY
[00:18:03] HAVE BEEN PROVEN TO BE AT LEAST AS
[00:18:05] HARMFUL TO THE ATMOSPHERE AS
[00:18:07] CONVENTIONAL JET FUEL. AND THEY AREN'T
[00:18:09] SCALABLE. AND NOTES THAT FOCUSING ON SAF
[00:18:12] ALSO DELETES INCENTIVES FOR OTHER, MORE
[00:18:14] IMPACTFUL METHODS OF GREENHOUSE GAS
[00:18:16] EMISSION REDUCTIONS, SUCH AS LIMITING
[00:18:18] DEMAND FOR FLYING AND FUEL EFFICIENCY.
[00:18:20] AND THAT CONCLUDES THE WRITTEN REMARKS
[00:18:22] THAT WE'VE RECEIVED TODAY. THANK YOU.
[00:18:25] CLERK HART HEARING NO FURTHER PUBLIC
[00:18:27] TESTIMONY. WE'LL MOVE TO THE CONSENT
[00:18:30] AGENDA, THOUGH I DO HOPE OUR SPEAKERS OR
[00:18:33] PUBLIC COMMENTERS HAVE A CHANCE TO VIEW
[00:18:36] THE VIDEO BECAUSE THERE ARE CERTAINLY
[00:18:38] MANY OTHER THINGS WERE BROUGHT UP IN
[00:18:40] ADDITION TO SOUTH. SO I ENCOURAGE
[00:18:44] ANYBODY WHO MISSED THE SESSION. IT WAS
[00:18:45] REALLY QUITE REMARKABLE. SO ITEMS ON THE
[00:18:48] CONSENT AGENDA ARE CONSIDERED ROUTINE AND
[00:18:50] WILL BE ADOPTED BY ONE MOTION. ITEMS
[00:18:53] REMOVED FROM THE CONSENT AGENDA WILL BE
[00:18:55] CONSIDERED SEPARATELY IMMEDIATELY AFTER
[00:18:57] ADOPTION OF THE REMAINING CONSENT ITEMS.
[00:18:59] THERE ARE NO ITEMS EXCEPT FOR ONE ITEM
[00:19:02] 8 C TO BE REMOVED FROM TODAY'S MEETING.
[00:19:06] IT'S NOT REMOVED FROM THE CONSENT
[00:19:08] AGENDA. AT THIS TIME, THE CHAIR WILL
[00:19:10] ENTERTAIN A MOTION TO APPROVE THE
[00:19:12] CONSENT AGENDA COVERING ITEMS EIGHT,
[00:19:14] A-B-D-E AND F. SO MOVED
[00:19:20] DO I HAVE A SECOND, A SECOND.
[00:19:26] THE MOTION HAS BEEN MADE AND SECONDED.
[00:19:28] COMMISSIONERS, PLEASE SAY YES OR NO WHEN
[00:19:30] YOUR NAME IS CALLED. THANK YOU.
[00:19:32] BEGINNING WITH COMMISSIONER STEINBREUCK,
[00:19:34] YES. THANK YOU, COMMISSIONER CHO,
[00:19:40] AYE. THANK YOU, COMMISSIONER CALKINS,
[00:19:43] AYE THANK YOU, COMMISSIONER BOWMAN, AYE.
[00:19:47] THANK YOU, COMMISSIONER FELLEMAN, AYE.
[00:19:50] THANK YOU. YOU HAVE FIVE YESSSES AND ZERO
[00:19:53] NOS. THE MOTION PASSES. SO NOW WE
[00:19:56] WILL GO TO ITEM EIGHT C ON
[00:19:59] THE CONSENT AGENDA AND I CAN READ THAT
[00:20:02] INTO THE RECORD, PLEASE. THIS IS ITEM
[00:20:05] 8-C, THE AUTHORIZATION FOR THE
[00:20:06] EXECUTIVE DIRECTOR TO ENTER INTO AN
[00:20:08] INTERLOCAL AGREEMENT WITH NATIONAL
[00:20:10] RENEWABLE ENERGY LABORATORY TO ANALYZE
[00:20:12] ENERGY AND TECHNOLOGY ALTERNATIVES FOR
[00:20:14] BOTH AVIATION AND MARITIME FACILITIES TO

[00:20:17] HELP MEET CENTURY AGENDA, ENVIRONMENTAL
[00:20:19] AND ENERGY GOALS. COMMISSIONERS, YOU
[00:20:23] AUTHORIZE FUNDING FOR THIS PROJECT. IN
[00:20:24] DECEMBER. THIS INTER LOCAL AGREEMENT
[00:20:27] WITH THE NATIONAL RENEWABLE ENERGY LAB
[00:20:29] WILL FACILITATE THE ANALYSIS OF ENERGY
[00:20:31] AND TECH TECHNOLOGY ALTERNATIVES TO MEET
[00:20:33] OUR ENVIRONMENTAL GOALS. SIMILAR
[00:20:35] AGREEMENTS HAVE HELPED OTHER MAJOR PORT
[00:20:37] AUTHORITIES MEET THEIRS. THE NREL STUDY
[00:20:40] IN 2021 IS AN EARLY ACTION UNDER THE
[00:20:42] SEATTLE WATERFRONT CLEAN ENERGY
[00:20:44] STRATEGIC PLAN IN NORTHWEST PORTS CLEAN
[00:20:47] AIR STRATEGY. THIS AFTERNOON,
[00:20:50] WE HAVE OUR SENIOR PROGRAM MANAGER FOR
[00:20:53] AVIATION ENVIRONMENTAL PROGRAMS STEPHANIE
[00:20:56] MEYN. THIS IS A GREAT DAY FOR HER.
[00:20:59] AND WE ALSO HAVE SCOTT CARRY,
[00:21:01] ENGINEERING PROJECT MANAGER, APPLIED
[00:21:03] ENGINEERING TEAM. NREL IS ALSO AVAILABLE
[00:21:06] TO ANSWER QUESTIONS, SO I'LL TURN IT
[00:21:07] OVER TO STEPHANIE. WE HAVE A SHORT
[00:21:09] PRESENTATION, IF THAT'S ALL RIGHT.
[00:21:14] GREAT. THANK YOU VERY MUCH. GOOD
[00:21:17] AFTERNOON, COMMISSIONERS AND EXECUTIVE
[00:21:19] DIRECTOR METRUCK. I WILL TRY TO KEEP THIS
[00:21:21] PRESENTATION BRIEF IN THE INTEREST OF
[00:21:23] TIME, AND ALSO BECAUSE YOU HEARD A LOT
[00:21:26] FROM ME TODAY. AGAIN, MY NAME IS
[00:21:29] STEPHANIE MEYN, SENIOR ENVIRONMENTAL
[00:21:31] PROGRAM MANAGER IN THE AVIATION
[00:21:32] DIVISION. AND I AM JOINED TODAY BY SCOTT
[00:21:35] KERRY FROM THE NATIONAL RENEWABLE ENERGY
[00:21:37] LABORATORY, ALSO KNOWN AS NREL. AND WE
[00:21:40] ALSO HAVE DAVID FUJIMOTO FROM MY MARITIME
[00:21:42] DIVISION AVAILABLE TO ANSWER QUESTIONS
[00:21:44] AS WELL. NEXT SLIDE,
[00:21:48] SO AS YOU HEARD IN THE SUMMARY, THE
[00:21:50] REQUESTED ACTION TODAY IS FOR COMMISSION
[00:21:53] AUTHORIZATION TO ENTER INTO AN
[00:21:54] INTERLOCAL AGREEMENT OR AN ILA WITH NREL
[00:21:57] TO ANALYZE ENERGY AND TECHNOLOGY
[00:21:59] ALTERNATIVES FOR THE PORT TO MEET ITS
[00:22:01] CENTURY AGENDA GOALS. AND JUST ANOTHER
[00:22:04] REMINDER THAT THIS ACTION REQUEST TODAY
[00:22:06] DOES NOT INCLUDE A BUDGET REQUEST AS
[00:22:08] THIS WAS ALREADY PASSED IN DECEMBER OF
[00:22:10] LAST YEAR. NEXT SLIDE,
[00:22:13] SO I'LL NOW HAND IT OVER TO SCOTT KERRY,
[00:22:16] WHO IS THE TECHNICAL LEAD FOR PORTS AND
[00:22:19] AIRPORT PROGRAMS AT NREL. AND HE'LL
[00:22:21] DESCRIBE A BIT MORE ABOUT THE UNIQUE
[00:22:23] EXPERTISE THAT THIS PARTNERSHIP BETWEEN
[00:22:26] THE PORT AND NREL PROVIDES.
[00:22:32] THANKS, STEPHANIE. NEXT SLIDE, MY NAME
[00:22:35] IS SCOTT KERRY AT THE NATIONAL RENEWABLE
[00:22:37] ENERGY LEFT. SO YOU'VE GOT A LITTLE BIT
[00:22:40] OF AN INTRODUCTION ON NREL. WE ARE ONE
[00:22:43] OF 17 NATIONAL LABORATORIES UNDER THE
[00:22:46] DEPARTMENT OF ENERGY WITH A PRIMARY
[00:22:48] FOCUS ON ADVANCED ENERGY EFFICIENCY AND
[00:22:50] SUSTAINABLE TRANSPORTATION. OUR PRIMARY
[00:22:54] ROLE HERE IS, IN MOST CASES, IS WE WORK

[00:22:57] AHEAD OF WHEN YOU GO TO CONSULTING TO
[00:23:00] DE-RISK NEW TECHNOLOGIES. SO WE HAVE THE
[00:23:03] RESEARCHERS THAT START WITH BASIC
[00:23:05] RESEARCH AND GO ALL THE WAY THROUGH WHAT
[00:23:07] WE CALL DEPLOYMENT, WHICH IS WHERE WE
[00:23:09] INTERACT WITH PORTS AND AIRPORTS. NEXT
[00:23:12] SLIDE, SO WITH
[00:23:17] ALL THAT RESEARCH AND ALL THE WORK
[00:23:19] THAT'S BEEN DONE ON ANYTHING FROM BASIC
[00:23:22] SCIENCES OF BATTERIES AND BIOFUELS ALL
[00:23:26] THE WAY TO COMPLEX SYSTEMS, WHEN WE GET
[00:23:30] TO THE PORT AND AIRPORTS, ALL THOSE
[00:23:32] TECHNOLOGIES COMBINE AND WHERE WE'VE
[00:23:35] BEEN SEEING INTEREST FROM A LOT OF LARGE
[00:23:38] HUBS AND PORTS HAS BEEN ON ENERGY
[00:23:41] EFFICIENCY AND ALSO SUSTAINABLE
[00:23:43] TRANSPORTATION. SOME OF OUR CURRENT
[00:23:46] CLIENTS ARE THE PORT OF NEW YORK, NEW
[00:23:47] JERSEY, PORT, LONG BEACH, DALLAS, FORT
[00:23:50] WORTH, THE MY AIRPORTS
[00:23:54] AND OTHERS. WHAT WE END UP DOING IS THAT
[00:23:58] BEFORE YOU GO OUT TO GET YOUR CONSULTANT
[00:24:00] TO REALLY DIVE DEEP INTO A NEW
[00:24:03] TECHNOLOGIES, WE LOOK AT THE RISKING
[00:24:05] THAT LOOK AT THE COST, THE ADVANCEMENT
[00:24:08] OF THAT TECHNOLOGY FOR YOU AT A MUCH
[00:24:10] MORE ECONOMICAL SCALE BEFORE YOU REALLY
[00:24:14] HAVE TO DIVE IN DEEPER. NEXT SLIDE,
[00:24:18] ONE OF THE TOOLS THAT WE'LL BE USING ON
[00:24:21] THIS EFFORT IS A SOFTWARE EFFORT THAT WE
[00:24:25] PUT TOGETHER IS CALLED TECHNOECONOMIC
[00:24:27] TOOL THAT LOOKS AT DIFFERENT ENERGY
[00:24:30] MIXES AND ITEMS FOR DIFFERENT
[00:24:33] TECHNOLOGIES. SO THE BASIC CONCEPT HERE
[00:24:37] IS IF YOU DECIDE YOU'RE GOING TO
[00:24:39] OPTIMIZE, SAY, YOUR ESSENTIAL UTILITY
[00:24:43] PLANT, AND RIGHT NOW YOU'RE OPERATING
[00:24:46] BASED ON MIX OF NATURAL GAS
[00:24:50] AND ELECTRICITY THAT GOES INTO THAT
[00:24:51] SYSTEM. THIS TOOL LOOKS AT THAT OVER A
[00:24:55] YEAR OR TWO YEARS AND WORKS TO QUICKLY
[00:24:58] OPTIMIZE THAT TO SAY, OKAY, IF YOU
[00:25:00] LOOKED AT THIS AND YOU COULD GENERATE A
[00:25:01] PORTION OF YOUR ENERGY LOCALLY OR YOU
[00:25:05] SAY ADDED THERMAL STORAGE OR BATTERY
[00:25:08] STORAGE, THAT SYSTEM, YOU COULD OPTIMIZE
[00:25:11] YOUR ENERGY REQUESTS. AND THAT ROUTE IS
[00:25:14] ONE OF OUR TOOLS THAT WE PUT TOGETHER,
[00:25:16] THE LAB PUT TOGETHER THAT IS HELPING
[00:25:19] EVERYONE ACROSS THE NATION. WE VIEW THIS
[00:25:20] ALL OVER THE NATION, ALL OVER THE WORLD.
[00:25:23] NEXT SLIDE,
[00:25:27] I'LL TAKE IT FROM HERE. SO THIS
[00:25:30] INTERLOCAL AGREEMENT WE'RE ENTERING INTO
[00:25:32] WITH NREL HAS BOTH AN AVIATION AND
[00:25:35] MARITIME FOCUS AND HAS A PREVIOUSLY
[00:25:37] APPROVED BUDGET OF 150,000 DOLLARS.
[00:25:40] I'LL QUICKLY WALK THROUGH THE GENERAL
[00:25:42] SCOPE OF THE AVIATION AND MARITIME WORK
[00:25:44] NOW, AND IF THERE ARE ANY DETAILED
[00:25:46] QUESTIONS, WE COULD ADDRESS THOSE DURING
[00:25:48] THE QUESTION PERIOD. NEXT SLIDE, SO BOTH
[00:25:53] THE AVIATION AND MARITIME SCOPES WILL

[00:25:56] FOLLOW A SIMILAR PROCESS, BUT THEY'LL BE
[00:25:58] APPLIED TO DIFFERENT FACILITIES. FOR THE
[00:26:00] AVIATION SCOPE, NREL WILL BE FOCUSING
[00:26:03] ON FEASIBLE OPTIONS FOR DECARBONIZING,
[00:26:06] OUR CENTRAL MECHANICAL PLANT THAT SERVES
[00:26:08] THE TERMINAL AT THE AIRPORT, AND WHILE.
[00:26:10] WE HAVE PURCHASED THE RENEWABLE NATURAL
[00:26:12] GAS FOR THIS FACILITY FOR THE NEXT 10
[00:26:14] YEARS. WE DO NEED TO FIND A LONG TERM
[00:26:17] SOLUTION TO MEET OUR 2050 CARBON GOALS
[00:26:19] AND TO COORDINATE THE TIMING OF THAT
[00:26:21] WITH THE REPLACEMENT OF AGING
[00:26:22] INFRASTRUCTURE AT THE AIRPORT. SO NREL
[00:26:25] WILL WORK WITH THE PORT STAFF TO
[00:26:26] IDENTIFY FUTURE ALTERNATIVES THAT ALSO
[00:26:28] MATCH OUR SPACE CONSTRAINT ISSUES AND
[00:26:30] NARROW THOSE DOWN WITH THEIR
[00:26:32] TECHNOECONOMIC ANALYSIS TOOL. AND THIS
[00:26:34] WILL BE DONE AS A COMPLEMENT TO THE
[00:26:35] UTILITY MASTER PLAN WORK THAT IS
[00:26:37] CURRENTLY UNDERWAY. NEXT SLIDE
[00:26:41] SIMILARLY, FOR THE MARITIME SCOPE, THE
[00:26:44] FOCUS IS ON DECARBONIZATION OF TERMINAL
[00:26:46] 91 AS A COMPLEMENT TO THE WATERFRONT
[00:26:49] CLEAN ENERGY STRATEGIC WORK. THE SCOPE
[00:26:52] OF THE MARITIME WORK WILL EXAMINE THE
[00:26:54] OVERALL MIX OF ENERGY SOURCES, ENERGY
[00:26:56] STORAGE AND THE FUTURE REQUIREMENTS AT
[00:26:58] T-91 AND OPTIMIZE IT FOR EMISSION
[00:27:01] REDUCTIONS AND ENERGY DEMAND. AND AS
[00:27:03] COMMISSIONERS ARE AWARE, GIVEN OUR
[00:27:05] EXTENSIVE CONVERSATION THIS MORNING WITH
[00:27:07] THE PASSING OF THE LOW CARBON AND FUEL
[00:27:10] STANDARD IN THIS STATE, IT IS LIKELY TO
[00:27:11] ACCELERATE THE DEMAND FOR ELECTRIC
[00:27:14] TRANSPORTATION CREDIT GENERATION FROM
[00:27:16] OUR WATERFRONT PARTNERS. SO WE REALLY
[00:27:18] NEED TO ENSURE THE ELECTRICAL CAPACITY
[00:27:20] AND THE INFRASTRUCTURE INVESTMENTS ARE
[00:27:22] DONE WITH THE STRATEGIC EYE TOWARD THAT
[00:27:24] FUTURE. AND SO, SIMILAR TO THE AVIATION
[00:27:26] SCOPE, NREL IS GOING TO IDENTIFY A LARGE
[00:27:29] RANGE OF ENERGY MIX ENERGY ALTERNATIVES
[00:27:32] AND NARROW THOSE DOWN TO FIND THE MOST
[00:27:34] FEASIBLE OPTIONS FOR T 91 IN PARTNERSHIP
[00:27:37] WITH THE OTHER ACTIVITIES IN THIS SPACE.
[00:27:39] EXCUSE ME, STEPHANIE, I BELIEVE YOU'RE
[00:27:42] REFERRING TO 66. IS THAT NOT THE CASE?
[00:27:47] TERMINAL 66 AND NOT 91?
[00:27:49] IT'S MY UNDERSTANDING THIS IS 91, AND I
[00:27:52] DON'T KNOW IF DAVID FUJIMOTO CAN BE UNMUTED
[00:27:56] TO JUST QUICKLY ADDRESS THAT. SURE.
[00:27:59] GOOD AFTERNOON, COMMISSIONERS. I'M DAVID
[00:28:01] FUJIMOTO. I DON'T BELIEVE I'VE HAD THE
[00:28:03] PLEASURE TO MEET ALL OF YOU YET, SO I
[00:28:05] JUST WANT TO INTRODUCE MYSELF. I'M A
[00:28:06] SENIOR ENVIRONMENTAL PROGRAM MANAGER
[00:28:08] WITH MARITIME ENVIRONMENT WITH THE NREL
[00:28:11] STUDY. WE WILL BE FOCUSING ON TERMINAL
[00:28:13] 91 TO UNDERSTAND THE COMPLEXITIES
[00:28:17] OF THAT SITE. THIS IMAGE IS SHOWING
[00:28:20] 66, BUT WE WILL BE FOCUSING ON 91.
[00:28:24] YES, THE SOURCE OF THE CONFUSION. YEAH.

[00:28:27] I'M ACTUALLY STILL CONFUSED IF I COULD
[00:28:30] ACTUALLY INTERRUPT A SECOND. I JUST
[00:28:32] THOUGHT THAT WATERFRONT PLANT WAS REALLY
[00:28:34] KIND OF FOCUSED ON THE SOUTH PART OF THE
[00:28:37] HARBOR, IF ALL THE OTHER COMPETING
[00:28:39] ELECTRICAL INTEREST THERE. AND WE
[00:28:41] ALREADY HAVE TWO COLD IRON BERTHS UP
[00:28:44] THERE. SO WHAT WAS THE REASON FOR THE
[00:28:46] FOR THE DECISION TO FOCUS ON 91?
[00:28:51] SURE. THANK YOU FOR THE QUESTION.
[00:28:54] YOU ARE CORRECT THAT THE WATERFRONT
[00:28:57] CLEAN ENERGY STRATEGIC PLAN IS TAKING A
[00:29:00] HOLISTIC LOOK. WE'RE LOOKING ACROSS
[00:29:02] THE ENTIRE MARITIME PORTFOLIO, SO WE'LL
[00:29:05] BE LOOKING AT THE SOUTHERN PART OF THE
[00:29:06] SEATTLE HARBOR, BUT ALSO THE OTHER
[00:29:08] PROPERTIES THAT ARE UNDER THE MARITIME
[00:29:12] SIDES CARE. AND THERE ARE A COUPLE OF
[00:29:15] DIFFERENT PIECES THAT ARE HAPPENING WITH
[00:29:17] THE SOUTH HARBOR AREA OR SOUTHERN
[00:29:21] PORTION OF THE SEATTLE HARBOR AREAS,
[00:29:22] INCLUDING SOME OTHER STUDIES WITH
[00:29:25] PACIFIC NORTHWEST NATIONAL LABS. WE'RE
[00:29:29] ALSO PARTNERING VERY CLOSELY WITH
[00:29:30] SEATTLE CITY LIGHT ON THE ENTIRE STUDY.
[00:29:32] WE KNOW THAT FOR TERMINAL 91
[00:29:34] SPECIFICALLY, THERE ARE SOME ENERGY
[00:29:37] CONSTRAINTS ON SITE THAT WE WANT TO TAKE
[00:29:40] A LOOK AT. AND THERE ARE ALSO SOME
[00:29:42] FUTURE ELECTRIFICATION LOADS THAT ARE
[00:29:45] IMPORTANT AT THAT LOCATION AS WELL. SO
[00:29:47] WE WILL BE LOOKING AT MULTIPLE SITES.
[00:29:49] THANK YOU FOR CLARIFYING BOTH THE
[00:29:51] CONFUSIONS OF THE PHOTOGRAPH AND THE
[00:29:53] GEOGRAPHIC DECISIONS. STEPHANIE SORRY FOR
[00:29:57] THE INTERRUPTION. PLEASE PROCEED. NO
[00:30:00] PROBLEM. I'M HAPPY THAT WE HAVE THAT
[00:30:02] CLARIFICATION FINAL SLIDE, PLEASE. SO
[00:30:06] THE SCHEDULE FOR THIS PROJECT IS TO DO
[00:30:09] THE BULK OF THE DATA GATHERING AND
[00:30:11] ALTERNATIVES IDENTIFICATION AND
[00:30:13] EVALUATION IN 2021 FOR BOTH SCOPES AND
[00:30:17] THEN HAVE THE FINAL RECOMMENDATIONS IN
[00:30:19] EARLY 2022. AND WITH THAT, I OR MY
[00:30:23] COLLEAGUES WILL BE HAPPY TO ANSWER ANY
[00:30:25] OTHER QUESTIONS. CLERK, PLEASE CALL
[00:30:29] THE ROLL. THANK YOU FOR QUESTIONS
[00:30:30] BEGINNING WITH COMMISSIONER STEINBRUECK.
[00:30:33] OH, BOY. I GET TO GO FIRST. TODAY.
[00:30:36] I HAVE SEVERAL QUESTIONS HERE, AND
[00:30:38] THAT'S WHY I ASKED TO HAVE THIS TAKEN
[00:30:40] OFF OF THE CONSENT. THIS IS JUST FAR TOO
[00:30:42] IMPORTANT A TOPIC FOR ME, IN PARTICULAR
[00:30:47] THAT WE APPROACH THIS COMPREHENSIVELY
[00:30:50] AND THOROUGHLY. AND BY THAT, I MEAN.
[00:30:53] WHILE, I WAS LOOKING AT THE SCOPE. WHAT
[00:30:55] I THINK IS NEEDED IS AN ENERGY AUDIT.
[00:30:58] NUMBER ONE OF ALL BUILDINGS WITH HVAC
[00:31:01] SYSTEMS. AIRPORT, SEAPORT, THAT INCLUDES
[00:31:05] WORLD TRADE CENTER, 69 66 FISHERMAN'S
[00:31:10] TERMINAL, WHERE WE HAVE MECHANICAL
[00:31:13] SYSTEMS, HEATING AND COOLING. WHAT TYPES
[00:31:16] OF ENERGIES ARE THEY USING? WHAT IS THE

[00:31:20] ENERGY PER SQUARE FOOT COST SO THAT WE
[00:31:23] CAN MEASURE IT AGAINST STANDARDS FOR THE
[00:31:26] TYPES OF BUILDINGS AND SEE EFFICIENCY
[00:31:28] AND TYPE OF FUEL ARE THE TWO ISSUES
[00:31:31] THERE, AND THE TYPE OF FUEL IS SOMETHING
[00:31:33] WE KNOW WE NEED TO TRANSITION AWAY FROM
[00:31:35] FOSSIL FUELS. SO THE QUESTION IS WHICH
[00:31:39] BUILDINGS SHOULD BE IN THE FIRST IN LINE
[00:31:42] PRIORITIZED, MAYBE OLDER EQUIPMENT,
[00:31:44] MAYBE MORE INEFFICIENT FOSSIL FUEL
[00:31:48] BURNING. AND THAT'S WHERE THE AUDIT
[00:31:49] COMES IN. AND THEN RECOMMENDATIONS ON
[00:31:52] HOW WE CAN TRANSITION AND WHAT OTHER
[00:31:54] FUEL OPTIONS ARE AVAILABLE. SO THAT'S
[00:31:57] HOW I'D LIKE TO SEE THIS APPROACH. SO,
[00:31:59] WHILE, I'M GRATEFUL THAT WE HAVE
[00:32:01] EMPLOYED THE NATIONAL OR WE ARE NATIONAL
[00:32:03] RENEWABLE ENERGIES LABS. SEEMS LIKE A
[00:32:06] GREAT PLACE TO START WITH THE EXPERTISE
[00:32:08] AND KNOWLEDGE AND ATTENTION TO NEW
[00:32:13] TECHNOLOGIES. SOME OF THESE ARE NOT NEW
[00:32:15] TECHNOLOGIES THAT CAN BE EMPLOYED. AND
[00:32:18] SO I JUST WANT TO BE SURE WE DO THIS
[00:32:20] THOROUGHLY AND COMPLETELY TO ADDRESS
[00:32:23] ENERGY EFFICIENCY AND FOSSIL FUELS TO
[00:32:26] REDUCE CARBON EMISSIONS FOR ALL
[00:32:28] FACILITIES. THAT IS CONSISTENT WITH THE
[00:32:32] CENTURY AGENDA. YES. THANK YOU,
[00:32:34] COMMISSIONER STEINBRUECK. THAT'S AN
[00:32:36] EXCELLENT SUGGESTION. AND I THINK WE ARE
[00:32:39] A LARGE PORTION OF THE WAY THERE IN
[00:32:41] TERMS OF OUR UNDERSTANDING OF ENERGY USE
[00:32:43] FROM OUR CLIMATE OR GREENHOUSE GAS
[00:32:45] EMISSION INVENTORIES. AND WHAT THAT IS
[00:32:47] SHOWN IS THAT WE ARE PICKING THE LARGEST
[00:32:50] PIECE OF FRUIT, YOU COULD SAY, BY
[00:32:54] ADDRESSING THE MECHANICAL PLANT AT THE
[00:32:56] AIRPORT, WHICH IN TERMS OF OVERALL
[00:32:58] CARBON FOOTPRINT AND NATURAL GAS
[00:33:00] CONSUMPTION IS OVER 80% OF THE ENERGY OF
[00:33:04] THE ENTIRE PORT OF SEATTLE PORTFOLIO OF
[00:33:06] BUILDINGS. SO WE ARE TRYING TO TACKLE
[00:33:08] THAT. AND I THINK YOUR SUGGESTION IS
[00:33:10] EXCELLENT FOR FIGURING OUT THE
[00:33:12] PRIORITIZATION OF THE OTHER BUILDINGS
[00:33:14] AFTER WE'VE ADDRESSED THAT. SO THANK YOU
[00:33:16] VERY MUCH. AND JUST TO ADD THAT IT WOULD
[00:33:18] BE GREAT TO HAVE A BASELINE SO THAT WE
[00:33:21] KNOW WHAT OUR CARBON FOOTPRINT IS TODAY
[00:33:23] AND THEN WORK TOWARD ACHIEVING A MUCH
[00:33:27] MORE STRINGENT GOAL FOR REDUCING THAT
[00:33:30] CARBON FOOTPRINT. AND I WOULD THROW IN
[00:33:32] LIGHTING AND EQUIPMENT AS WELL AS HVAC
[00:33:35] SYSTEMS. I HAVE NO IDEA HOW MANY
[00:33:37] BUILDINGS, FOR EXAMPLE, ARE STILL USING
[00:33:40] TOXIC FLUORESCENCE THAT ARE INEFFICIENT
[00:33:43] WHAT HAVE WE DONE TO INCREASE TO
[00:33:47] REDUCE THOSE TYPES OF IMPACTS AND
[00:33:52] I'LL END THERE, THANK YOU. THANK YOU,
[00:33:55] COMMISSIONERS DIRE MOVING TO
[00:33:56] COMMISSIONER CHO THANKS.
[00:34:00] I DON'T REALLY HAVE ANY ADDITIONAL
[00:34:01] QUESTIONS. THANK YOU, COMMISSIONER CHO

[00:34:04] COMMISSIONER CALKINS. NONE FOR
[00:34:07] ME, EITHER. THANK YOU, COMMISSIONER
[00:34:09] BOWMAN, FOR QUESTIONS. YEAH, ACTUALLY,
[00:34:12] NO QUESTIONS. I JUST WANTED TO ECHO
[00:34:14] COMMISSIONER STEINBREUCK POINT ABOUT THE
[00:34:16] AUDIT. SO I GUESS MAYBE AN ACTION ITEM.
[00:34:20] STEVE, COULD YOU BRING BACK OR MAYBE
[00:34:22] THIS COME BEFORE THE ENERGY AND
[00:34:23] SUSTAINABILITY COMMITTEE FOR US TO
[00:34:25] CONSIDER THE AUDIT. AND, STEPHANIE,
[00:34:26] THANK YOU FOR BEING WILLING TO DO IT.
[00:34:28] AND YOU'RE ABSOLUTELY RIGHT. THE AIRPORT
[00:34:30] IS BY FAR AND AWAY THE BIGGEST
[00:34:32] FOOTPRINT. AND SO I'M GLAD THAT WE'RE
[00:34:34] TACKLING THAT. BUT THAT SAID, WE DO HAVE
[00:34:36] OLDER BUILDINGS, AND SO A LOT HAS BEEN
[00:34:39] DONE OVER THE YEARS, BUT THAT OUT. IT'S
[00:34:40] A GREAT BASELINE. SO STEVE WOULD BE
[00:34:42] GREAT TO SEE A BUDGET ITEM AND KNOW WHEN
[00:34:44] WE CAN GET THAT ACCOMPLISHED. SO REALLY
[00:34:46] GOOD POINT, COMMISSIONER STEINBRUECK.
[00:34:48] THANKS FOR BRINGING UP. THANKS. THE BODY
[00:34:50] JUST TIME. AND THANKS, COMMISSIONERS.
[00:34:52] I'VE GOT THAT. AND WE'LL TAKE THAT FOR
[00:34:53] ACTION. THANK YOU, COMMISSIONER BOWMAN.
[00:34:56] COMMISSIONER FELLEMAN, THANK YOU FOR THE
[00:34:59] PRESENTATION. I JUST WANT TO NOTE THAT
[00:35:02] THE FUNDING FOR THIS WAS THE LAST
[00:35:04] APPROPRIATION FROM THE ENERGY AND
[00:35:05] SUSTAINABILITY COMMITTEE. SO THE MILLION
[00:35:07] DOLLAR FUND IS NOW DEPLETED, AND IT WAS
[00:35:10] A MODEST INVESTMENT, I BELIEVE, AND IT
[00:35:14] SEEMS LIKE IT COULD BEAR A LARGE AMOUNT
[00:35:16] OF FRUIT. SO I DO BELIEVE THAT THE
[00:35:18] REQUEST THAT COMMISSIONER STEINBREUCK
[00:35:21] SECONDED BY COMMISSIONER BOWMAN TO TAKE
[00:35:24] A BROADER LOOK AT THE BUILDING STOCK
[00:35:27] WOULD BE PROBABLY A VERY PRUDENT PATH
[00:35:31] FORWARD. I ASSUME THAT THE FOCUS
[00:35:34] TO THE NORTH HARBOR HAS TO
[00:35:39] DO WITH THE LARGER CRUISE SHIPS. IS THEY
[00:35:40] JUST GREATER DEMAND ON THE EXISTING COLD
[00:35:43] IRONING? IS THAT THE PRIMARY FOCUS HERE,
[00:35:49] COMMISSIONER? YOU MEAN FOR TERMINAL 91?
[00:35:52] IS THAT WHERE YOUR FLOWS? THERE'S A
[00:35:55] VARIETY OF USES OUT OF THAT LOCATION.
[00:35:56] THE COLD STORAGE IS ALSO A VERY LARGE
[00:35:58] DEMAND AT THAT PARTICULAR LOCATION. AND
[00:36:01] THEN THERE ARE, TO COMMISSIONER STEINBREUCKS
[00:36:04] POINT, THERE IS A FOSSIL GAS USE AT THAT
[00:36:07] SITE. I BELIEVE IT'S THE SECOND FROM THE
[00:36:09] MARITIME PROPERTY SIDE. IT'S THE SECOND
[00:36:11] HIGHEST USE LOCATION BEHIND PIER 66.
[00:36:15] ACTUALLY, I RECALL THAT THAT BUILDING IS
[00:36:18] QUITE ANCIENT, ISN'T IT? THE COLD
[00:36:21] STORAGE THERE IS TALKING ABOUT LOW
[00:36:22] HANGING FRUIT, RIGHT. THAT IS I FORGOT
[00:36:25] HAVING THAT BRIEFING ON THAT. I MEAN,
[00:36:27] YOU DON'T NEED TO DO AN ANALYSIS FROM
[00:36:29] WHAT I UNDERSTAND. SO ANYWAY, I
[00:36:31] APPRECIATE TAKING THAT ON, HOWEVER COST
[00:36:35] EFFECTIVELY AS YOU CAN IDENTIFY, BUT
[00:36:37] THAT'S PROBABLY MONEY VERY WELL SPENT

[00:36:39] FROM WHAT I UNDERSTAND. OKAY. SO IF
[00:36:41] THERE'S NO FURTHER QUESTIONS MOVING ON
[00:36:43] IN THE AGENDA, COMMISSIONER, IF I CAN.
[00:36:46] SORRY, COMMISSIONER. CAN I RECOGNIZE SANDRA
[00:36:49] KILROY BECAUSE SHE MAY HAVE SOMETHING TO
[00:36:51] ADD TO THIS FROM OUR ENVIRONMENTAL
[00:36:53] STAFF. YEAH, THANKS. JUST TO GIVE A
[00:36:56] QUICK RESPONSE, AND THEN WE CAN FOLLOW
[00:37:00] UP LATER TO COMMISSIONER STEINBRUECK'S
[00:37:03] REQUEST. BUT WE DO CURRENTLY CONSIDER
[00:37:07] ENERGY AUDITS AS A KEY PART OF OUR
[00:37:09] BUILDING ADMINISTRATION EFFORTS AND
[00:37:12] REDUCING OUR FUEL CONSUMPTION AND CARBON
[00:37:16] FOOTPRINT. THE CITY OF SEATTLE ALSO
[00:37:18] REQUIRES ENERGY AUDITS ON LARGE
[00:37:21] BUILDINGS. I THINK IT'S BUILDINGS OVER
[00:37:23] 50,000 SQUARE FEET. IT'S A REGULATORY
[00:37:26] COMPLIANCE ELEMENT. SO WE DO THOSE
[00:37:29] REQUIRED ONES. AND THEN WE DO HAVE THE
[00:37:33] BASELINE INFORMATION AND TOTALLY SUPPORT
[00:37:36] YOUR IDEA OF PRIORITIZING THOSE
[00:37:40] ADDITIONAL BUILDING AUDITS. AND WE CAN
[00:37:43] PROVIDE THAT INFORMATION TO YOU ON WHAT
[00:37:47] WE'RE CURRENTLY DOING. AND THAT
[00:37:48] INFORMATION AND WILL ALSO BE A KEY PART
[00:37:51] OF OUR MARITIME CLIMATE AND AIR ACTION
[00:37:53] PLAN THAT YOU WILL ADOPT LATER THIS
[00:37:55] YEAR. THANK YOU, SANDY.
[00:37:58] I'VE ASKED SINCE THE FORMATION OF THE
[00:38:01] ANS COMMITTEE SOME SIX YEARS AGO THAT WE
[00:38:04] GET AN ANNUAL UPDATE ON OUR GREENHOUSE
[00:38:07] GAS EMISSION INVENTORY. AND I KNOW YOU
[00:38:10] COLLECT IT, BUT WE HAVEN'T SEEN THE
[00:38:12] ANNUAL ASSESSMENT. I BELIEVE THE PLAN
[00:38:14] NOW IS FOR JUNE IS THAT YOU HAVE TO
[00:38:17] COLLECT ALL OUR UTILITY BILLS. AND THEN
[00:38:20] ARE WE GOING TO SORT OF SEE THE HISTORY?
[00:38:22] AND THEN BECAUSE I ALWAYS THOUGHT THAT
[00:38:24] ONCE WE SEE HOW THE TRENDS ARE, IF WE'RE
[00:38:26] GOING TO MAKE A SIGNIFICANT, PERHAPS
[00:38:28] ADDITIONAL INVESTMENT, LIKE WITH THE
[00:38:30] RNG, WE WOULD KNOW WHETHER WE NEED A
[00:38:33] COURSE CORRECTION OR NOT. BUT WE HAVEN'T
[00:38:35] REALLY GOTTEN THAT ANNUAL PERSPECTIVE
[00:38:36] THAT I THINK COMMISSIONER STEINBRUECK WAS
[00:38:39] CALLING FOR. YEAH, WE DO DO AN ANNUAL
[00:38:43] INVENTORY ON THE MARITIME SIDE, SO WE CAN
[00:38:46] GET YOU THOSE. IT DOES TAKE A WHILE TO
[00:38:49] GET THEM DONE AFTER THE YEAR COMPLETES,
[00:38:52] BUT. WELL, FOR THE MOST RECENT ONE,
[00:38:55] WHAT I REALLY WANT TO SEE IS THE TIME
[00:38:57] SERIES. SO WE WANT TO TRACK THE TREND.
[00:38:59] I MEAN, THE NORTHWEST PORTS CLEAN AIR
[00:39:01] STRATEGY DOES LIKE FIVE YEAR CHUNKS. IT
[00:39:04] WOULD BE REALLY GOOD TO SEE AN ANNUAL
[00:39:06] TIMELINE. SO AS WE PROCEED INTO THE
[00:39:09] FUTURE WITH OUR INCREASING AMBITIONS,
[00:39:12] THANK YOU VERY MUCH FOR THAT. AND I
[00:39:14] APPRECIATE COMMISSIONER STEINBRUECK, FOR
[00:39:16] ALLOWING US TO HAVE A FURTHER
[00:39:18] DISCUSSION. WE NEED A MOTION ON THE
[00:39:19] FLOOR TO APPROVE ITEM 8-C. SO I MOVED. A
[00:39:24] SECOND. WAS THAT COMMISSIONER

[00:39:28] CHO SECOND? DID IT? IT WAS YES. AND I
[00:39:30] CAN CALL THE ROLL FOR THE VOTE. THANK
[00:39:32] YOU. BEGINNING WITH COMMISSIONER
[00:39:34] STEINBREUCK. YES. THANK YOU,
[00:39:37] COMMISSIONER CHO. YEP. THANK YOU,
[00:39:39] COMMISSIONER CALKINS. AYE. THANK
[00:39:44] YOU, COMMISSIONER BOWMAN. AYE. THANK YOU,
[00:39:47] COMMISSIONER FELLEMAN, AYE. THANK YOU.
[00:39:50] YOU HAVE FIVE. YESSSES AND ZERO NOS.
[00:39:53] VERY GOOD. SO MOVING ON IN THE AGENDA,
[00:39:55] THERE ARE NO UNFINISHED BUSINESS ITEMS.
[00:39:58] NOT YES. JUST AT THE ITEM EIGHT
[00:40:01] C PASSES, THEN. THANK YOU. ITEM 8-C
[00:40:04] PASSES UNANIMOUSLY, IN FACT. SO MOVING
[00:40:07] ON IN THE AGENDA, THERE ARE NO
[00:40:09] UNFINISHED BUSINESS ITEMS IN CLERK HART,
[00:40:11] WILL YOU PLEASE READ THE FIRST NEW
[00:40:13] BUSINESS ITEM INTO THE RECORD AND THEN
[00:40:15] EXECUTIVE DIRECTOR METRUCK, WILL YOU
[00:40:16] INTRODUCE THEM AND THE PRESENTERS?
[00:40:18] THANK YOU. THAT IS ITEM 10-B
[00:40:20] INTRODUCTION OF RESOLUTION NUMBER
[00:40:22] 3-7-8-6. THE RESOLUTION AUTHORIZING THE
[00:40:25] ISSUANCE IN SALE OF INTERMEDIATE LIEN
[00:40:27] REVENUE AND REFUNDING BONDS AND ONE OR
[00:40:30] MORE SERIES IN THE AGGREGATE PRINCIPAL
[00:40:32] AMOUNT NOT TO EXCEED 950,000
[00:40:37] DOLLARS, 950,000 OR 950,000,000.
[00:40:42] I NEED SOME CLARITY ON THIS BASED ON THE
[00:40:44] WAY THAT THIS IS 950,000,000. THANK YOU.
[00:40:48] IT DID NOT APPEAR IN OUR AGENDA
[00:40:49] PROPERLY. I APPRECIATE THAT FOR THE
[00:40:51] PURPOSE OF FINANCING OR REFINANCING
[00:40:53] CAPITAL IMPROVEMENTS TO AVIATION
[00:40:55] FACILITIES AND FOR THE PURPOSE OF
[00:40:57] REFUNDING CERTAIN OUTSTANDING REVENUE
[00:40:59] BONDS OF THE PORT, SETTING FORTH CERTAIN
[00:41:02] BOND TERMS AND EVIDENCE AND DELEGATING
[00:41:03] AUTHORITY TO APPROVE FINAL TERMS AND
[00:41:05] CONDITIONS AND THE SALE OF THE BOND
[00:41:09] COMMISSIONERS. THIS RESOLUTION
[00:41:11] AUTHORIZES THE ISSUANCE IN SALE OF
[00:41:13] INTERMEDIATE LIEN REVENUE AND REFUNDING
[00:41:16] BONDS TO HELP FUND AIRPORT CAPITAL
[00:41:18] INVESTMENTS. PRESENTERS ARE OR PRESENTER
[00:41:20] IS ELIZABETH MORRISON, DIRECTOR,
[00:41:22] CORPORATE FINANCE IN BUDGET. THANK YOU.
[00:41:27] OK, GOOD AFTERNOON. I'M HERE TO REQUEST
[00:41:30] INTRODUCTION OF RESOLUTION 3786
[00:41:35] FOR THE SALE AND ISSUANCE OF
[00:41:38] INTERMEDIATE LIEN REVENUE BONDS. THE
[00:41:40] PURPOSE OF THE BONDS IS TWOFOLD. ONE IS
[00:41:43] TO PROVIDE REFUNDING OF CURRENTLY
[00:41:46] OUTSTANDING BONDS FOR DEBT SERVICE
[00:41:50] SAVINGS, AND THE OTHER IS TO PROVIDE
[00:41:53] FUNDING FOR AIRPORT PROJECTS.
[00:41:56] AND MICHELLE, WOULD YOU
[00:42:00] MIND PRESENT PUTTING THE PRESENTATION UP
[00:42:03] OR AUBREE. THANK YOU VERY MUCH. SO NEXT
[00:42:06] SLIDE, PLEASE.
[00:42:09] THESE BONDS WILL BE ISSUED IN FOUR
[00:42:12] SERIES. MUNICIPAL GOVERNMENT LIKE THE
[00:42:15] PORT, PRIMARILY USE TAX EXEMPT BONDS,

[00:42:18] BUT THERE ARE DIFFERENT TYPES OF TAX
[00:42:20] EXEMPT BONDS, AND WE CAN ALSO ISSUE
[00:42:22] TAXABLE BONDS. SO THE FIRST TYPE IS
[00:42:25] GOVERNMENTAL, AND THE INTEREST
[00:42:29] ON THESE BONDS IS NOT TAXED FOR
[00:42:32] INVESTORS. THEY PAY NO FEDERAL INCOME
[00:42:35] TAX ON THE INTEREST ON GOVERNMENTAL
[00:42:37] BONDS. THE OTHER TYPE IS PRIVATE
[00:42:40] ACTIVITY BONDS. THESE ARE NOT SUBJECT TO
[00:42:43] REGULAR FEDERAL INCOME TAX, BUT ARE
[00:42:45] SUBJECT TO THE ALTERNATIVE
[00:42:48] MINIMUM TAX, WHICH IS A SPECIAL TAX CODE
[00:42:51] PROVISION TO ENSURE THAT TAXPAYERS PAY
[00:42:54] AT LEAST A MINIMUM AMOUNT OF TAX.
[00:42:57] MOST OF THE PORT DEBT IS IN THIS
[00:42:59] CATEGORY BECAUSE SO MANY OF OUR
[00:43:01] FACILITIES ARE LEASED TO PRIVATE
[00:43:04] COMPANIES FOR THEIR ECONOMIC BENEFIT.
[00:43:06] SO PARTICULARLY LEASING TO AIRLINES AT
[00:43:09] THE AIRPORT. SO IT FALLS INTO THIS
[00:43:11] CATEGORY. BACK IN 2010, IN THE WAKE
[00:43:15] OF THE FINANCIAL POTENTIAL CRISIS,
[00:43:17] CONGRESS AUTHORIZED A HOLIDAY
[00:43:21] ON AMT PAYMENTS, AND THEY ALLOWED
[00:43:25] US TO ISSUE PRIVATE ACTIVITY BONDS THAT
[00:43:29] WERE NOT SUBJECT TO THE ALTERNATIVE
[00:43:31] MINIMUM TAX. THIS WAS UNDER THE AMERICAN
[00:43:36] RECOVERY AND REINVESTMENT ACT OR AURA,
[00:43:39] AND IT WAS AVAILABLE FOR A VERY SHORT
[00:43:42] PERIOD OF TIME. BUT WE DID ISSUE SOME
[00:43:44] BONDS UNDER THIS SPECIAL STATUS. AND
[00:43:47] THEN FINALLY, WE'RE ANTICIPATING THE USE
[00:43:49] OF A LITTLE BIT OF TAXABLE DEBT. EVEN
[00:43:52] THOUGH THE TAX EXEMPT DEBT IS WHAT
[00:43:54] GOVERNMENTS PRIMARILY USE,
[00:43:57] SOMETIMES TAXABLE IS ACTUALLY PREFERABLE
[00:44:00] BECAUSE IT GIVES US A GREAT DEAL OF
[00:44:02] FLEXIBILITY. IT'S NOT SUBJECT TO THE
[00:44:05] SAME RESTRICTIONS AS TAX EXEMPT DEBT.
[00:44:08] NEXT SLIDE, PLEASE. SO THE
[00:44:13] FIRST PURPOSE OF THE BONDS IS TO PROVIDE
[00:44:15] FUNDING FOR ONGOING AIRPORT CAPITAL
[00:44:18] INVESTMENTS. WE'RE ANTICIPATING ABOUT
[00:44:20] 600,000,000 OF BOND PROCEEDS WILL BE
[00:44:23] USED FOR PROJECTS. MUCH OF THAT WILL BE
[00:44:26] USED FOR FOUR ONGOING PROJECTS,
[00:44:28] COMPLETION OF THE INTERNATIONAL RIVALS
[00:44:31] FACILITY AND THE NORTH SATELLITE
[00:44:34] TERMINAL, AND THEN ALSO CONTINUATION OF
[00:44:36] BAGGAGE OPTIMIZATION AND THE AIRFIELD
[00:44:38] PAYMENT AND REPLACEMENT PROGRAM.
[00:44:41] THE BONDS CAN ONLY BE
[00:44:45] SPENT ON PROJECTS THAT HAVE BEEN
[00:44:47] AUTHORIZED, AND MOST OF THE PROJECTS
[00:44:50] HAVE RECEIVED COMMISSION AUTHORIZATION
[00:44:52] AT THIS POINT, AND MOST OF THE PROJECTS
[00:44:57] WILL BE IN THIS TYPICAL TAX STATUS
[00:45:01] OF PRIVATE ACTIVITIES SUBJECT TO THE
[00:45:03] AMT. NEXT SLIDE, PLEASE.
[00:45:08] WE'RE ALSO PLANNING TO REFUND SOME
[00:45:11] CURRENTLY OUTSTANDING BONDS FOR DEBT
[00:45:13] SERVICE SAVINGS. WE ISSUED BONDS
[00:45:16] ORIGINALLY BACK IN 1998 AS A SPECIAL

[00:45:21] PFC REVENUE BOND. WE REFUNDED THOSE
[00:45:24] IN 2010. WHEN THESE BONDS WERE FIRST
[00:45:28] ISSUED, THE PFC PROGRAM WAS ACTUALLY
[00:45:29] QUITE NEW AND THE FAA DID NOT ALLOW US
[00:45:32] TO USE PFCs TO PAY DEBT SERVICE ON OUR
[00:45:35] REGULAR REVENUE BONDS. WE HAD TO TO
[00:45:37] CREATE THIS SPECIAL TYPE OF BOND THAT IS
[00:45:41] BACKED SOLELY BY PASSENGER FACILITY
[00:45:44] CHARGES. WE'RE NOW PLANNING TO REFUND
[00:45:47] THOSE INTO OUR REGULAR INTERMEDIATE LIEN
[00:45:51] REVENUE BONDS, WHICH IS A MORE COST
[00:45:54] EFFECTIVE WAY TO USE THE PFCs. WE CAN
[00:45:57] STILL USE PFCs TO PAY THE DEBT SERVICE,
[00:45:59] BUT THEY WOULD BE REGULAR INTERMEDIATE
[00:46:03] LIEN REVENUE BONDS IN 2010.
[00:46:06] WE ISSUED INTERMEDIATELY IN REVENUE
[00:46:08] BONDS IN TWO CATEGORIES. WE WERE ABLE TO
[00:46:11] TAKE ADVANTAGE OF THAT SPECIAL AMT
[00:46:14] HOLIDAY AND AN ISSUED BONDS SUBJECT
[00:46:18] TO THAT, AND WE WILL BE REFUNDING THOSE
[00:46:21] BONDS IN THAT SPECIAL CATEGORY.
[00:46:25] AND THEN WE HAD OTHER REVENUE
[00:46:27] INTERMEDIATELY REVENUE BONDS THAT WERE
[00:46:30] JUST THE REGULAR PRIVATE ACTIVITY
[00:46:32] SUBJECT TO THE AMT WILL BE REFUNDING
[00:46:34] THOSE AS WELL. AND THEN FINALLY, WE HAVE
[00:46:37] ABOUT 21,000,000 OF COMMERCIAL PAPER WE
[00:46:40] HAD ANTICIPATING EXECUTING THIS
[00:46:42] REFUNDING LAST YEAR, BUT WITH THE
[00:46:45] PANDEMIC WE THOUGHT IT PRUDENT TO
[00:46:48] POSTPONED. AT THE SAME TIME, WE DIDN'T
[00:46:49] WANT TO LOSE THE VALUE OF BEING
[00:46:52] ABLE TO REFUND MATURITIES THAT WERE
[00:46:55] COMING DUE BEFORE WE WERE ABLE TO
[00:46:57] EXECUTE ON THIS BOND. AND SO WE REFUNDED
[00:47:02] WITH COMMERCIAL PAPER AS A TEMPORARY
[00:47:05] REFUNDING, AND THEN WE CAN REFUND
[00:47:09] THOSE FURTHER WITH THIS PARTICULAR BOND
[00:47:12] ISSUE. NEXT SLIDE, PLEASE. SO RESOLUTION
[00:47:19] 3786 IS SIMILAR TO OTHER SERIES
[00:47:24] ROUTE RESOLUTIONS. LAY OUT THE MECHANICS
[00:47:27] OF EACH PARTICULAR BOND ISSUE AND IS
[00:47:30] PURSUANT TO THE MASTER RESOLUTION,
[00:47:32] WHICH APPLIES TO ALL INTERMEDIATE LIEN
[00:47:35] BONDS AND PROVIDES THAT THE SECURITY
[00:47:39] OVERLAY THAT ALL INTERMEDIATE LIEN BONDS
[00:47:42] ARE SUBJECT TO THE SERIES RESOLUTION
[00:47:45] PROVIDES FOR DELEGATION OF APPROVAL OF
[00:47:49] THE BONDS, AND WE SET PARAMETERS UNDER
[00:47:52] WHICH WE CAN ISSUE THE BONDS, AND THEN
[00:47:55] THE EXECUTIVE DIRECTOR CAN APPROVE THE
[00:47:58] SALE IF WE SELL WITHIN THOSE PARAMETERS.
[00:48:02] THE PARAMETERS WE'RE RECOMMENDING IS A
[00:48:05] MAXIMUM PIER AMOUNT OF 950,000,000,
[00:48:07] MAXIMUM INTEREST RATES OF 4% FOR TAX
[00:48:11] EXEMPT BONDS AND 5% FOR TAXABLE BONDS,
[00:48:15] AND WE MUST EXECUTE THE SALE WITHIN SIX
[00:48:18] MONTHS. IF WE ARE OUTSIDE OF ANY OF
[00:48:21] THESE PARAMETERS, THEN WE NEED TO COME
[00:48:24] BACK AND GET FURTHER COMMISSION
[00:48:26] AUTHORIZATION.
[00:48:29] THIS PROVIDES FUNDING FOR RELATED COSTS
[00:48:32] AS WELL, INCLUDING FUNDING A DEBT IN

[00:48:36] THE DEBT SERVICE RESERVE FUND AND PAYING
[00:48:38] VARIOUS COST OF ISSUANCE, LIKE GETTING
[00:48:40] CREDIT RATINGS AND THINGS LIKE THAT.
[00:48:42] AND THE BONDS WILL BE SOLD BY THE PORT
[00:48:44] UNDERWRITING TEAM. WE SELECT THIS TEAM
[00:48:48] THROUGH A COMPETITIVE PROCESS EVERY FIVE
[00:48:51] TO 7 YEARS. I'M HAPPY
[00:48:55] TO ANSWER ANY QUESTIONS.
[00:48:57] THANK YOU, ELIZABETH. CLERK HART PLEASE CALL ROLL.
[00:49:02] THANK YOU. BEGINNING WITH
[00:49:03] COMMISSIONER STEINBRUECK FOR QUESTIONS. NO
[00:49:06] QUESTIONS. THANKS. THANK YOU,
[00:49:07] COMMISSIONER CHO. NO QUESTIONS. THANKS
[00:49:10] FOR ALL THE GREAT WORK ELIZABETH. THANK
[00:49:12] YOU, COMMISSIONER CALKINS. NONE FOR ME EITHER.
[00:49:16] THANK YOU, COMMISSIONER. COMMISSIONER
[00:49:18] BOWMAN, NO QUESTIONS. ELIZABETH, THANKS
[00:49:21] FOR THE EXPLANATION. AND THANKS FOR
[00:49:22] TEACHING ME SOMETHING NEW AGAIN ABOUT
[00:49:23] THE PFC. AND I HADN'T REALIZED THAT
[00:49:25] BEFORE, SO ALWAYS SOMETHING NEW YOU
[00:49:28] LEARN EVERY DAY AT THE PORT. THANK YOU.
[00:49:30] THANK YOU, COMMISSIONER BOWMAN.
[00:49:32] COMMISSIONER FELLEMAN, THANK YOU,
[00:49:34] ELIZABETH, FOR HAVING SUCH PROFESSIONAL
[00:49:37] INTEGRITY THAT WE CAN DEFER TO YOUR GOOD
[00:49:39] JUDGMENT. AND I APPRECIATE THAT WE DON'T
[00:49:42] FEEL THAT WE'RE BEING LED ASTRAY BUT NOT
[00:49:45] REALLY IN A POSITION TO QUESTION IT. SO
[00:49:47] THANK YOU SO MUCH. SO THEN WITH
[00:49:51] COMMISSIONERS, PLEASE UNMUTE YOURSELVES
[00:49:52] FOR QUESTIONS AND COMMENTS FOR STAFF.
[00:49:55] PRESENTERS REMAIN AUDIBLE. CLERK HART,
[00:49:57] PLEASE CALL THE ROLL. I THINK WE'RE TO
[00:49:59] THE MOTION. AND SECOND COMMISSIONER,
[00:50:02] I'LL MAKE A MOTION FOR APPROVAL,
[00:50:05] PLEASE. ONE SECOND. THIS IS FOR
[00:50:09] ITEM 10 B, CORRECT? YES.
[00:50:12] ALL RIGHT. SO THE MOTION HAS BEEN MADE
[00:50:15] AND SECONDED. IS THERE ANY FURTHER
[00:50:17] DISCUSSION ON THE MOTION? PLEASE USE
[00:50:19] YOUR HAND RAISED HAND TOOL TO RAISE YOUR
[00:50:21] HAND OR SO THE CLERK WILL CALL ON YOU
[00:50:23] RATHER THAN HAVING TO DO THE ROLL.
[00:50:26] AND I DO NOT SEE ANY HANDS RAISED SO WE
[00:50:30] CAN MOVE TO THE VOTE. SO NO FURTHER
[00:50:32] DISCUSSION. CLERK HART, PLEASE CALL THE
[00:50:36] ROLL FOR THE VOTE. THANK YOU. BEGINNING
[00:50:38] WITH COMMISSIONER STEINBRUECK. YES. THANK
[00:50:41] YOU, COMMISSIONER CHO, AYE.
[00:50:45] THANK YOU, COMMISSIONER CALKINS.
[00:50:49] AYE. THANK YOU, COMMISSIONER FELLEMAN. AYE.
[00:50:52] THANK YOU, COMMISSIONER FELLEMAN, HI.
[00:50:55] YES. YOU HAVE FIVE. YESSSES AND ZERO NOS.
[00:50:58] THANK YOU. CLERK HART, PLEASE READ THE
[00:51:00] NEXT ITEM INTO THE RECORD. EXECUTIVE
[00:51:02] METRUCK WILL THEN INTRODUCE THE ITEM AND
[00:51:04] PRESENTERS AND JUST NOTING THAT THAT
[00:51:06] LAST ITEM PASSED. SO THIS AS ITEM
[00:51:09] 10-C INTRODUCTION OF RESOLUTION
[00:51:11] NUMBER 3787. A RESOLUTION AUTHORIZING
[00:51:15] THE ISSUANCE IN SALE OF FIRST LIEN
[00:51:17] REVENUE REFUNDING BONDS SERIES 2021 IN

[00:51:20] THE AGGREGATE PRINCIPAL AMOUNT NOT TO
[00:51:22] EXCEED 60,000,000 DOLLARS THE BONDS
[00:51:26] FOR THE PURPOSE OF REFUNDING THE PORT
[00:51:28] FIRST LIEN REVENUE REFUNDING BONDS
[00:51:30] SERIES 2011 B, THE 2011 BONDS SETTING
[00:51:34] FORTH CERTAIN BOND TERMS AND EVIDENCE
[00:51:36] AND DELEGATING AUTHORITY TO APPROVE
[00:51:38] FINAL TERMS AND CONDITIONS AND THE SALE
[00:51:40] OF THE BONDS.
[00:51:42] COMMISSIONERS, THIS RESOLUTION PROVIDES
[00:51:44] ME THE DELEGATION TO APPROVE A BOND SALE
[00:51:46] FOR DEBT SERVICE SAVINGS. AGAIN, THE
[00:51:49] PRESENTER IS ELIZABETH MORRISON,
[00:51:51] DIRECTOR OF CORPORATE FINANCE.
[00:51:52] ELIZABETH, THANK YOU.
[00:51:55] THIS BOND ISSUE IS MUCH SIMPLER THAN THE
[00:51:58] INTERMEDIATE LIEN BONDS.
[00:52:00] NEXT SLIDE, PLEASE.
[00:52:04] RESOLUTION 3787 PROVIDES FOR THE SALE
[00:52:08] AND ISSUANCE OF FIRST LIEN REVENUE
[00:52:10] BONDS. IT WILL HAVE A SINGLE SERIES BUT
[00:52:15] OF AMT PRIVATE ACTIVITY BONDS, AND THE
[00:52:18] SOLE PURPOSE OF THIS BOND ISSUE IS TO
[00:52:20] REFUND BONDS ORIGINALLY ISSUED IN 2011
[00:52:24] AND WE EXPECT SAVINGS OF ABOUT 5,000,000
[00:52:27] FROM THIS REFUNDING.
[00:52:30] NEXT SLIDE, PLEASE.
[00:52:32] RESOLUTION 3787 IS A SERIES RESOLUTION
[00:52:37] SIMILAR TO OTHER FIRST LIEN SERIES
[00:52:39] RESOLUTIONS AND SUBJECT TO THE
[00:52:42] FIRST LIEN MASTER RESOLUTION.
[00:52:44] AND IT PROVIDES FOR
[00:52:45] DELEGATION FOR THE EXECUTIVE DIRECTOR TO
[00:52:47] APPROVE THE BOND SALE AS LONG AS THE
[00:52:50] BOND SALE IS LESS THAN 50,000,000 AND
[00:52:53] THE INTEREST RATE IS NO MORE THAN TWO
[00:52:55] AND A HALF PERCENT AND THE SALE MUST
[00:52:58] OCCUR WITHIN SIX MONTHS OR WE'LL NEED TO
[00:53:01] RECEIVE FURTHER OFF AUTHORIZATION,
[00:53:04] PROVIDES FOR RELATED COSTS AND WILL BE
[00:53:07] SOLD BY THE PORT UNDERWRITING TEAM.
[00:53:13] IS THAT THE END OF YOUR PRESENTATION?
[00:53:16] THAT'S IT FOR THESE BONDS? YES. VERY
[00:53:20] GOOD, THEN. THANK YOU. PLEASE.
[00:53:22] COMMISSIONERS, UNMUTE YOURSELF FOR
[00:53:24] QUESTIONS AND COMMENT OF STAFF.
[00:53:26] PRESENTERS WILL REMAIN AUDIBLE.
[00:53:28] CLERK HART, PLEASE CALL THE ROLL.
[00:53:30] THANK YOU. BEGINNING WITH
[00:53:31] COMMISSIONERS STEINBREUCK. NO QUESTIONS.
[00:53:34] THANKS. THANK YOU, COMMISSIONER CHO.
[00:53:37] NO QUESTION, COMMISSIONER CALKINS,
[00:53:40] NONE FOR ME. THANK YOU, COMMISSIONER
[00:53:44] BOWMAN. NO QUESTION. THANK YOU,
[00:53:46] COMMISSIONER BOWMAN, NONE.
[00:53:52] THE MOTION PASSES UNANIMOUSLY OR THE
[00:53:57] QUESTIONS ARE COMPLETE. SO IS THERE ANY
[00:54:00] MOTION OR SECOND TO APPROVE ITEM 10-C
[00:54:07] NEED A MOTION ON THE FLOOR, PLEASE. IS
[00:54:10] THERE ANY MOTION TO SECOND SECOND?
[00:54:14] ALL RIGHT, SO WE'RE STAYING AWAY, GUYS.
[00:54:17] RIGHT. SO THE MOTION IS MADE AND
[00:54:19] SECONDED, IS THERE ANY FURTHER

[00:54:21] DISCUSSION ON THE MOTION? PLEASE USE
[00:54:22] YOUR HAND TO RAISE. IF NOT SO THE
[00:54:25] COMMISSION CLERK CAN CALL ON YOU, BUT
[00:54:27] WE DO NOT NEED TO GO THROUGH THEM TO THE
[00:54:29] CALL. CALL NOT OTHERWISE NEEDED.
[00:54:33] YEAH. I DON'T SEE ANY HANDS RAISED FOR
[00:54:35] QUESTIONS. WE CAN GO DIRECTLY TO THE
[00:54:37] VOTE. OKAY. NO FURTHER DISCUSSION.
[00:54:40] CLERK HART, PLEASE CALL THE ROLL FOR THE
[00:54:42] VOTE FOR THE VOTE BEGINNING WITH
[00:54:43] COMMISSIONER STEINBREUCK. YES. THANK
[00:54:46] YOU, COMMISSIONER CHO. YES. THANK YOU,
[00:54:48] COMMISSIONER CALKINS. AYE. THANK
[00:54:52] YOU, COMMISSIONER BOWMAN. AYE. THANK YOU,
[00:54:54] COMMISSIONER FELLEMAN.
[00:54:58] SO THE MOTION PASSES? YES. 5-0. CLERK
[00:55:02] HART, PLEASE READ THE NEXT ITEM INTO THE
[00:55:04] RECORD. EXECUTIVE DIRECTOR WILL THEN
[00:55:05] INTRODUCE THE ITEM AND THE PRESENTERS.
[00:55:07] THANK YOU. THAT IS ITEM 10-D
[00:55:09] AUTHORIZATION TO EXECUTE A CONTRACT FOR
[00:55:12] PROGRAM MANAGEMENT AND PROJECT
[00:55:13] MANAGEMENT SUPPORT NOT TO EXCEED
[00:55:15] 14,000,000 DOLLARS TO EXECUTE A CONTRACT
[00:55:18] FOR CONSTRUCTION MANAGEMENT SUPPORT NOT
[00:55:20] TO EXCEED 15,000,000 DOLLARS TO EXECUTE
[00:55:23] A CONTRACT FOR SPECIAL INSPECTIONS AND
[00:55:25] TESTING. NOT TO EXCEED 1,000,000 DOLLARS
[00:55:27] TO AUTHORIZE THE REMAINDER OF THE DESIGN
[00:55:29] BUDGET TO EXECUTE AN AMENDMENT TO THE C-1
[00:55:32] BUILDING EXPANSION. DESIGN SERVICES
[00:55:34] CONTRACT IN THE AMOUNT OF 180,000
[00:55:37] DOLLARS FOR A NEW CONTRACT TOTAL OF
[00:55:39] 24,080,000 DOLLARS. TO EXECUTE A CHANGE
[00:55:42] ORDER TO CONTRACT MC 0-3-2-0-161
[00:55:47] GENERAL CONTRACTOR CONSTRUCTION MANAGER
[00:55:49] PRECONSTRUCTION SERVICES AGREEMENT. FOR
[00:55:51] THE REMAINING PRECONSTRUCTION SERVICES
[00:55:53] PORTION OF THE CONTRACT WITH TURNER
[00:55:55] CONSTRUCTION COMPANY FOR WORK TO BE
[00:55:57] PERFORMED AT SEATTLE TACOMA
[00:55:59] INTERNATIONAL AIRPORT. THE AMOUNT OF THE
[00:56:01] CHANGE ORDER IS 1,000,000 DOLLARS FOR A
[00:56:03] REVISED TOTAL NOT TO EXCEED 3,500,000
[00:56:06] DOLLARS AND TO AUTHORIZE ENABLING
[00:56:08] CONSTRUCTION WORK AND EARLY WORK
[00:56:10] PACKAGES. COMMISSIONERS, YOU HAVE
[00:56:13] RECEIVED SEVERAL BRIEFINGS ON THIS ITEM
[00:56:15] IN THE PAST. WE CONTINUE TO MAKE
[00:56:17] PROGRESS IN THE DESIGN OF THE C-1
[00:56:19] BUILDING EXPANSION AND ARE HERE BEFORE
[00:56:21] YOU TODAY TO REQUEST THE REMAINING
[00:56:22] DESIGN FUNDS AS WELL AS OTHER
[00:56:24] PROCUREMENTS AND CONTRACTS TO ACCELERATE
[00:56:27] PROJECT DELIVERY. THE LOCATION OF THE
[00:56:29] PROPOSED C-1 BUILDING IS ONE OF THE
[00:56:31] FEW LOCATIONS FOR THE AIRPORT TO EXPAND
[00:56:33] ITS FOOTPRINT WITHOUT FURTHER
[00:56:34] ENCROACHING ON LIMITED REAL ESTATE AND
[00:56:36] WILL UTILIZE THE ENVIRONMENTAL
[00:56:38] SUSTAINABILITY FRAMEWORK. THIS
[00:56:40] PRESENTATION WILL COVER PROJECT SCOPE
[00:56:42] AND ARTIST RENDERINGS FOR THE SPACE.

[00:56:44] PRESENTERS ARE JAMES JENNY'S, DIRECTOR,
[00:56:47] AVIATION BUSINESS AND PROPERTIES, ADAM
[00:56:50] OLSON, CAPITAL PROJECT MANAGER, AND
[00:56:52] DON HUNTER, DIRECTOR, AVIATION
[00:56:54] COMMERCIAL MANAGEMENT AND ANALYSIS. A
[00:56:58] GREAT, GOOD AFTERNOON, EXECUTIVE DIRECTOR,
[00:57:02] METRUCK AND COMMISSIONERS, MY NAME IS
[00:57:06] JAMES JENNINGS OR JJ, AND I'M THE
[00:57:07] DIRECTOR OF AVIATION PROPERTIES. AS IS
[00:57:09] STEVE SAID. LET'S GO AHEAD AND BRING UP
[00:57:12] THE SLIDE PRESENTATION IF WE CAN. THANK
[00:57:13] YOU. GREAT. SO FOR THOSE OF YOU
[00:57:17] UNFAMILIAR WITH THE AIRPORT. THE C-1
[00:57:19] BUILDING IS AN EXISTING THREE STORY
[00:57:21] BUILDING AT SEA. GO AHEAD AND GO TO THE
[00:57:23] NEXT SLIDE. THANKS. THIS WAS
[00:57:27] ORIGINALLY BUILT TO HOUSE BAGGAGE
[00:57:29] SYSTEMS FOR SOME TSA SPACES,
[00:57:32] THE BAGGAGE SYSTEMS FOR THE AIRPORT, AS
[00:57:34] WELL AS SOME TSA SPACES, AS WELL AS SOME
[00:57:36] MODEST CONCESSION PROGRAMS. IT RESIDES
[00:57:38] AT THE CROSSROADS OF CONCOURSE C AND D,
[00:57:41] THE PROPOSED C-1 BUILDING PROJECT,
[00:57:43] WHICH, BY THE WAY, WE'RE ACTUALLY
[00:57:44] EXPECTING TO RENAME PRIOR TO OPENING
[00:57:47] ONCE IT'S CONSTRUCTED.
[00:57:50] BASICALLY, WE'LL ADD FOUR FLOORS ON THE
[00:57:52] EXISTING BUILDING TO MEET SOME NEEDED
[00:57:56] CONCESSION AND AMENITIES FOR PASSENGERS,
[00:57:58] AS WELL AS SOME POST SECURITY OFFICE
[00:58:00] SPACE AND LOUNGE SPACES. IN MARCH OF
[00:58:03] 2020, DURING THE ONSET OF COVID 19,
[00:58:06] PANDEMIC, COMMISSION AUTHORIZED ACTUALLY
[00:58:08] 10.8 MILLION DOLLARS TO PROGRESS THE
[00:58:10] DESIGN OF THE C-1 BUILDING AND ALLOW
[00:58:12] US TO PROCURE BOTH THE DESIGNER AND A
[00:58:14] GCC CONTRACTOR. THIS WAS ONLY AN
[00:58:16] INCREMENTAL REQUEST BECAUSE WE WERE
[00:58:18] WORKING REALLY TRYING TO FIGURE OUT OUR
[00:58:21] PATH FORWARD DURING THE LARGE UNKNOWNNS
[00:58:24] ASSOCIATED WITH THE EMERGING COVID 19
[00:58:26] OUTBREAK. AS PART OF THAT AUTHORIZATION,
[00:58:28] WE INDICATED THAT WE WOULD RETURN TO
[00:58:30] COMMISSION AT A LATER DATE TO CHECK IN
[00:58:31] TO SEE IF BOTH THE ECONOMIC CLIMATE AS
[00:58:33] WELL AS THE AIRLINE SUPPORT WAS THERE TO
[00:58:35] PROGRESS THIS PROJECT FURTHER. SO I'M
[00:58:37] HAPPY TO REPORT WE HAVE BEGUN TO SEE
[00:58:39] PASSENGER LEVELS BEGINNING TO REBOUND AT
[00:58:41] SEA AND WE HAVE ALSO RECEIVED A POSITIVE
[00:58:44] MII SO SUPPORT FROM THE AIRLINES FOR
[00:58:47] THIS PROJECT. WE'RE CAUTIOUSLY
[00:58:50] OPTIMISTIC ABOUT FURTHER RETURN OF
[00:58:51] PASSENGERS TO 2019 LEVELS IN THE COMING
[00:58:54] YEARS, BUT THAT WILL BE WELL IN ADVANCE
[00:58:56] OF OUR ABILITY TO CONSTRUCT THIS C-1
[00:58:58] BUILDING PROJECT. AS THE PROJECT HAS
[00:59:01] PROGRESSED OVER THE YEAR THE PAST YEAR,
[00:59:03] THE SELECTED DESIGN TEAM IS IN A
[00:59:05] FANTASTIC JOB AND ADAM OLSON WILL BE
[00:59:07] SHARING SOME OF THE PROJECT SPECIFICS
[00:59:08] AND EARLY RENDERINGS FOR THIS PROJECT.
[00:59:11] ADAM, WITH THAT, GO AHEAD AND SPEAK TO

[00:59:14] THE PROJECTS NEXT SLIDE, PLEASE.
[00:59:18] GOOD AFTERNOON, COMMISSIONERS. AN
[00:59:20] EXECUTIVE DIRECTOR METRUCK, MY NAME IS
[00:59:22] ADAM OLSON AND I'M A PROJECT MANAGER ON
[00:59:24] THE C-1 BUILDING PROJECT. THE SLIDE
[00:59:26] YOU'RE LOOKING AT RIGHT NOW IS A CROSS
[00:59:27] SECTION OF WHAT THE NEW BUILDING WILL
[00:59:29] HOPEFULLY LOOK LIKE AS WE MOVE THROUGH
[00:59:31] THE DESIGN. THIS CROSS SECTION DIFFERS
[00:59:34] IS DIFFERENT FROM WHAT YOU'VE SEEN
[00:59:36] PREVIOUSLY. ART FROM PREVIOUS
[00:59:38] ARCHITECTURAL RENDERINGS THAT WE HAD
[00:59:40] CREATED WITH THE PROJECT DEFINITION
[00:59:42] DOCUMENT SO THAT WE COULD PROGRAM THE
[00:59:44] BUILDING. WHAT YOU'RE SEEING TODAY IS
[00:59:47] THE DESIGN PRODUCT ADDRESS MADE BY OUR
[00:59:48] PROJECT DESIGNER, MILLER-HULL, IN
[00:59:51] CONJUNCTION WITH WOODS BAGGET. AS YOU
[00:59:53] CAN SEE, WE'RE REPROGRAMMING THE
[00:59:54] CONCOURSE LEVEL TO BE OPEN TO THE
[00:59:55] PUBLIC. WE'RE CREATING A MEZZANINE LEVEL
[00:59:57] THAT WILL ALSO SERVE TRAVELERS. AND AS
[00:59:59] WE MOVE UP THROUGH THE BUILDING, THE
[01:00:00] PROJECT CREATES A LEVEL WITH OFFICE
[01:00:02] SPACE AND THEN TWO LEVELS FOR LOUNGES.
[01:00:05] NEXT SLIDE PLEASE.
[01:00:08] SO THE OVERALL PURPOSE OF THE C-1
[01:00:10] BUILDING IS TO EXPAND, AS JJ NOTED,
[01:00:13] MUCH NEEDED SERVICES. IN ADDITION TO
[01:00:14] ADDING THE SERVICES, THE BUILDING WILL
[01:00:16] ARCHITECTURALLY ENHANCE A VERY CLOSED IN
[01:00:19] AREA THAT HAS LOW CEILINGS AND LIMITED
[01:00:20] NATURAL LIGHT WILL BE CREATING A
[01:00:22] DESTINATION FOR TRAVELERS AND AN
[01:00:24] ENVIRONMENT THAT WILL ENHANCE THE TRIP
[01:00:26] THROUGH SEA. NEXT SLIDE PLEASE.
[01:00:31] THE WAY WE'LL ENHANCE THIS AREA IS
[01:00:33] THROUGH ADDITIONAL AIRPORT DINING AND
[01:00:35] RETAIL ADR SPACES, ADDITIONAL LOUNGE
[01:00:37] SPACE, HOLD ROOM SEATING, AND SOME BACK
[01:00:39] OF HOUSE OFFICE SPACE THAT WILL HELP NEW
[01:00:42] CONCESSIONAIRES AND THE AIRLINES. SLIDE
[01:00:45] NUMBER OR NEXT SLIDE PLEASE.
[01:00:48] SO I GRABBED THIS RENDERING. IT'S KIND
[01:00:52] OF A MOMENT IN TIME. IT'S CHANGED QUITE
[01:00:54] A BIT AS WE'VE MOVED THROUGH. WE ARE
[01:00:57] MASSAGING WITH AD SHOW. THE SPACES ARE
[01:00:59] ULTIMATELY GOT TO LOOK, BUT THIS IS THE
[01:01:01] OVERALL LAYOUT. I ADDED IT TO HELP
[01:01:03] DEMONSTRATE HOW WE'RE GOING TO ACHIEVE
[01:01:04] THE GOALS THAT I WAS JUST TALKING ABOUT.
[01:01:06] ONE OF THE CHALLENGES THE C-1 TEAM HAS
[01:01:08] HAD FROM THE GET GO IS HOW TO GET PEOPLE
[01:01:10] INTO C-1 BECAUSE IT SETS OFF FROM
[01:01:12] CONCOURS TO C AND D. IN ORDER FOR THE
[01:01:14] BUSINESSES TO BE SUCCESSFUL, WE ACTUALLY
[01:01:15] HAVE TO MOVE PASSENGERS INTO IT. OUR
[01:01:17] DESIGNER, MILLER-HULL, CAME UP WITH AN
[01:01:21] INGENIOUS SOLUTION THAT MOST PEOPLE INTO
[01:01:23] THE BUILDING MAKING THE BUILDING.
[01:01:25] MILLER HALL IS ALSO USED THIS AS AN
[01:01:27] OPPORTUNITY TO RELIEVE CONGESTED AREAS
[01:01:29] THAT ARE CONTIGUOUS TO C-1, THEY'RE

[01:01:31] USING THEIR DESIGN TO POSITIVELY IMPACT
[01:01:33] THE SURROUNDING SPACE, THE SURROUNDING
[01:01:36] SPACES. WITH THE NEW LAYOUT YOU SEE
[01:01:37] HERE, C-1 BECOMES ONE OF THE PRIMARY
[01:01:39] CIRCULATION ROUTES IN THE CONCOURSE.
[01:01:42] WE'RE MOVING PEOPLE OUT OF THE LOW
[01:01:44] CEILING AND THE DARK CONCOURS INTO THE
[01:01:45] NEW BRIGHT AND OPEN BUILDING. WE'RE ALSO
[01:01:48] RELIEVING HOLD ROOM CONGESTION THAT GATE
[01:01:49] C-2 AND PROVIDING ADDITIONAL RE
[01:01:51] COMPOSURE AREA FOR PEOPLE WHO ARE COMING
[01:01:53] THROUGH. CHECK POINT FOUR. THESE ARE
[01:01:54] BOTH LOCATIONS. IF YOU'VE BEEN OUT TO
[01:01:56] THE AIRPORT THAT ARE VERY TIGHT IN
[01:01:57] GENERAL TODAY. ALL THESE CHANGES MAKE
[01:02:00] THE ENTIRE AREA WORK TOGETHER FOR THE
[01:02:02] BENEFIT OF C-1, FOR THE TRAVELERS AND
[01:02:05] FOR THE FUTURE. BUSINESS WILL BE HOUSED
[01:02:07] IN THE BUILDING. NEXT SLIDE PLEASE.
[01:02:11] SO THIS SLIDE IS JUST A RENDERING OF
[01:02:14] WHAT IT MIGHT FEEL LIKE TO BE IN C-1
[01:02:15] AS YOU MOVE FROM THE CENTRAL TERMINAL
[01:02:17] AND HEAD TOWARDS THE END OF THE
[01:02:18] CONCOURSE. AGAIN, FINISHES AND DETAILS
[01:02:20] ARE BEING WORKED OUT THROUGH DESIGN AND
[01:02:22] THROUGH THE COMPLETION OF OUR CONCEPT,
[01:02:23] WHICH WE'RE NEARING IN JUNE. THIS JUST
[01:02:26] KIND OF GIVES YOU A FEEL OF BRIGHT HOW
[01:02:29] OPEN IT IS, HOW MUCH MORE OF AN
[01:02:32] ENJOYABLE EXPERIENCE IT IS, THE KIND OF
[01:02:34] WALKING TO SEE RIGHT NOW WITH CEILINGS
[01:02:36] THAT ARE ABOUT EIGHT FOOT 10 AND NOT A
[01:02:38] LOT OF NATURAL LIGHT FROM THERE.
[01:02:42] IN THE NEXT COUPLE OF SLIDES, I'M GOING
[01:02:43] TO ALLOW DON HUNTER TO TALK ABOUT THE
[01:02:45] C-1 PROGRAM, SO DON, I'M GOING TO
[01:02:47] KICK IT TO YOU. GOOD AFTERNOON.
[01:02:51] MY NAME IS DAWN HUNTER, DIRECTOR OF
[01:02:53] AVIATION COMMERCIAL MANAGEMENT. I AM
[01:02:56] EXCITED TO WORK ON THIS PROJECT BECAUSE
[01:02:57] THIS IS THE FIRST TIME WE CAN REALLY PUT
[01:02:59] AN ARCHITECTURAL STAMP ON AN AREA WHERE
[01:03:02] WE CAN REALLY DESIGN IT WITH THE WAY WE
[01:03:05] WANTED TO LOOK AND FEEL. AS ADAM
[01:03:06] MENTIONED, THE DESIGN HAS CHANGED A BIT
[01:03:10] AND THE LAYOUT HAS CHANGED A LITTLE BIT.
[01:03:11] WE WANTED TO CREATE AN OPEN MARKET LOOK
[01:03:14] AND FEEL. THEY GIVE THE PASSENGERS A
[01:03:16] SOOTHING EXPERIENCE AS THEY'RE WALKING
[01:03:17] THROUGH THE CHECKPOINT. WHAT WE CHANGED
[01:03:18] IS WE HAVE MORE INSTEAD OF THOSE BRICK
[01:03:22] AND MORTAR KIND OF STORES. YOU HAVE
[01:03:24] THESE LITTLE SMALL KIOSK THAT YOU CAN
[01:03:26] WALK THROUGH THAT HAS, LIKE, A MARKET
[01:03:28] OPEN MARKET FEEL WITH THAT OPENNESS IN
[01:03:30] THE BUILDING, SOME GREENERY. AND I SAY
[01:03:33] QUOTE-UNQUOTE GREENERY. WE HAVEN'T
[01:03:34] WORKED OUT WHAT THAT'S GOING TO LOOK LIKE
[01:03:36] YET, BUT WE REALLY WANT WHEN PEOPLE COME
[01:03:38] THROUGH THAT CHECKPOINT TO HAVE THE
[01:03:39] EXPERIENCE THAT THEY FEEL LIKE THEY ARE IN
[01:03:41] DOWNTOWN SEATTLE, GOING THROUGH A MARKETPLACE,
[01:03:44] FINDING UNIQUE ITEMS, HAVING A MUSICAL

[01:03:47] EXPERIENCE, AND REALLY BRINGING THAT
[01:03:48] PACIFIC NORTHWEST SEATTLE FEEL INTO THE
[01:03:51] AIRPORT. THIS IS OUR OPPORTUNITY TO DO
[01:03:53] THAT. WE WANT TO EXPLORE SOME
[01:03:55] OPPORTUNITIES FOR ENVIRONMENTAL
[01:03:57] EFFICIENCIES. WE'VE BEEN TALKING ABOUT A
[01:03:59] LOT OF DIFFERENT THINGS THAT WE COULD
[01:04:01] DO, MAKING MORE ELECTRIC THAN GAS AND
[01:04:04] OTHER THINGS THAT WE'RE EXPLORING TO
[01:04:05] MAKE THIS BUILDING MORE EFFICIENT. AND
[01:04:07] WE'RE REALLY EXCITED TO BE A PART OF
[01:04:08] THAT ALONG WITH OUR ENVIRONMENTAL
[01:04:12] COWORKERS. AND THEN WE REALLY WANT TO
[01:04:14] LOOK BEYOND THE REVENUE. I CAN'T BELIEVE
[01:04:16] I'M SAYING THIS, BUT WE REALLY DO WANT
[01:04:17] TO LOOK BEYOND THE REVENUE. THE DESIGN
[01:04:20] AN UPPER LEVEL COMMUNITY KIND OF FEEL
[01:04:23] WILL INCLUDE FAMILY SEATINGS AND
[01:04:24] MEDITATION. WHEN MY MOTHER'S NURSING
[01:04:26] ROOM, ADDITIONAL RESTROOMS AND PASSENGER
[01:04:28] AMENITIES FOR CALM, ELEVATED EXPERIENCE
[01:04:31] FOR PASSENGERS. WHEN THEY GET IN THERE,
[01:04:32] THEY'RE GOING TO FLOW THROUGH. THEY HEAR
[01:04:34] THE MUSIC, THEY GO UPSTAIRS, AND THIS IS
[01:04:36] JUST A COMPLETE PACKAGE. IT'S NOT JUST
[01:04:38] ABOUT US MAKING MONEY, BUT IT'S THE
[01:04:40] EXPERIENCE AND THE FEEL THAT WE WANT TO
[01:04:43] BRING INTO THE BUILDING NEXT SLIDE.
[01:04:48] AND THEN WE JUST WANT TO TALK ABOUT HOW
[01:04:51] C-1 ALIGNS WITH IT. PROGRAM
[01:04:53] PHILOSOPHIES AND VALUES, THIS PROGRAM IS
[01:04:56] GOING TO CREATE MORE QUALITY JOBS
[01:04:57] BECAUSE WE'RE GOING TO BE BRINGING MORE
[01:04:59] BUSINESSES IN. WE'RE GOING TO PROVIDE
[01:05:00] MORE OPPORTUNITIES FOR SMALL MINORITY
[01:05:02] BUSINESSES. WITH OUR KIOSK GARDEN AREA
[01:05:04] DESIGN, WE'RE GOING TO CREATE A
[01:05:06] DEDICATED STAGE BASE FOR OUR MUSICAL
[01:05:08] PARTNERS AND SPOTLIGHT THE BEST OF THE
[01:05:11] PACIFIC NORTHWEST, AND THEN WE WANT TO
[01:05:13] PROVIDE PASSENGERS WITH A VARIETY OF
[01:05:15] OPTIONS. WHILE PROVIDING MORE AFFORDABLE
[01:05:19] OPTIONS AS WELL. I KNOW THAT THERE'S
[01:05:20] BEEN A LOT OF DISCUSSION ABOUT OUR
[01:05:23] CURRENT TENANTS AND WHERE THEY STAND AND
[01:05:25] BUILDING MORE CAPACITY, BUT I WANT
[01:05:29] TO REALLY FOCUS ON IF WE LOOK AT THE
[01:05:31] SCHEDULE ON THIS BY THE TIMING OF THIS.
[01:05:32] IF WE LOOKED AT OUR PRE PANDEMIC NUMBERS
[01:05:36] IN THE C AND D AREA, WE WERE NOT UP TO
[01:05:40] PAR, AND WE HAD A LOT OF WALKWAYS. AND
[01:05:42] IF YOU WALK THROUGH THE C AND D IT'S JUST
[01:05:44] SO CONGESTED AND YOU SEE A LOT OF
[01:05:46] PASSENGERS FRUSTRATED, AND WE GET A LOT
[01:05:48] OF COMPLAINTS FROM PASSENGERS AND FROM
[01:05:50] AIRLINES, BUT THERE'S JUST NOT ENOUGH TO
[01:05:52] SERVE THEIR PASSENGERS AND GIVE THEM
[01:05:55] THAT GREAT EXPERIENCE. AND SO WE WANT TO
[01:05:56] USE THIS OPPORTUNITY TO RIGHT SIZE OUR
[01:05:59] PROGRAM AND TO BRING IN SOME MORE
[01:06:01] AFFORDABLE OPTIONS AND VARIETY OF
[01:06:04] OPTIONS IN THE AIRPORT. NEXT SLIDE,
[01:06:07] PLEASE. I WILL TURN IT OVER TO MY

[01:06:10] COLLEAGUE ADAM OLSON. THANKS. OH,
[01:06:14] SO THIS IS A GRAPHIC I'M SURE EVERYONE'S
[01:06:16] SEEN BEFORE. IT JUST REPRESENTS WHERE
[01:06:18] WE'RE AT TODAY IN THE DESIGN PROCESS
[01:06:20] PROCESS. EXCUSE ME, AND IT'S JUST AN
[01:06:22] ILLUSTRATION UNCERTAINTY OF THE SCOPE
[01:06:25] AND BUDGET AS WE MOVE THROUGH THE
[01:06:26] PROCESS. NEXT SLIDE, PLEASE. SO THE
[01:06:32] PROJECT STATUS, THE DESIGN CONTRACT, AS
[01:06:33] I MENTIONED, HAS BEEN AWARDED TO THE
[01:06:35] MILLER-HULL PARTNERSHIP. A GENERAL
[01:06:37] CONTRACTOR CONSTRUCTION MANAGER
[01:06:38] PRECONSTRUCTION CONTRACT WAS AWARDED TO
[01:06:40] TURNER CONSTRUCTION THEIR ONBOARD AND
[01:06:42] HELPING US WITH THE DESIGN. TODAY, A
[01:06:44] FINAL CONCEPT IS BEING DEVELOPED AND IS
[01:06:46] ANTICIPATED TO BE COMPLETE IN JUNE
[01:06:47] 2021, AND THE SUSTAINABILITY APPROACH
[01:06:50] IS BEING DEVELOPED, AND IT'S ANTICIPATED
[01:06:53] THAT WE'RE READY FOR A PRESENTATION, AT
[01:06:54] LEAST INTERIM PRESENTATION TO THE ENERGY
[01:06:56] AND SUSTAINABILITY COMMITTEE IN JUNE 2021.
[01:06:59] WE'RE THE FIRST TIER THREE PROJECT AND
[01:07:01] THE FIRST PROJECT TO KIND OF GO THROUGH
[01:07:03] THE SUSTAINABILITY FRAMEWORK. SO WE'RE
[01:07:05] TAKING IT A LITTLE SLOWER AND WE MAY
[01:07:07] PRESENT MORE THAN ONCE TO THE ENS
[01:07:09] COMMITTEE JUST TO MAKE SURE WE'RE ON THE
[01:07:10] RIGHT TRACK AND HONORING THE INTENT OF
[01:07:13] THE SUSTAINABILITY FRAMEWORK. NEXT
[01:07:15] SLIDE, PLEASE. SO TODAY'S
[01:07:19] AUTHORIZATION OF 81,000,000 WILL ALLOW
[01:07:21] THE PROJECT TO ACCELERATE DELIVERY BY
[01:07:23] UTILIZING THE GCC FOR ENABLING WORK AND
[01:07:25] EARLY WORK PACKAGES. WE BROUGHT THE GCC
[01:07:28] ON CONCURRENTLY WITH THE DESIGNER SO
[01:07:30] THEY COULD PROVIDE DESIGN INPUT AND LOOK
[01:07:32] FOR OPPORTUNITIES TO DELIVER THE PROJECT
[01:07:35] MORE QUICKLY. THE AUTHORIZATION WILL
[01:07:37] ALSO ALLOW US TO FIND THE FULL AMOUNT OF
[01:07:39] THE DESIGN CONTRACT BECAUSE, AS JJ
[01:07:41] MENTIONED, BECAUSE OF THE COVID ECONOMIC
[01:07:43] SITUATION AND UNCERTAINTIES THE PREVIOUS
[01:07:46] TO AUTHORIZATION ONLY PARTIALLY FUNDED
[01:07:47] DESIGN. LASTLY, THE REQUEST IS GOING TO
[01:07:50] ALLOW US TO ROUTE SOME MUCH NEEDED
[01:07:51] SUPPORT FOR STAFF FOR BOTH DESIGN AND
[01:07:53] CONSTRUCTION. THE SUPPORT STAFF WILL
[01:07:55] INCLUDE SCHEDULERS ESTIMATORS, ASSET
[01:07:57] MANAGERS AND PROJECT MANAGERS. THE STAFF
[01:07:59] IS CRITICAL TO US MANAGING A PROJECT OF
[01:08:01] THIS SIZE AND COMPLEXITY, AND I BELIEVE
[01:08:04] THAT'S THE LAST SLIDE, SO WE'RE HAPPY TO
[01:08:06] ANSWER QUESTIONS.
[01:08:11] WELL, THANK YOU VERY MUCH FOR THAT.
[01:08:14] COMMISSIONERS, PLEASE UNMUTE YOURSELVES
[01:08:16] AND QUESTIONS FOR THE STAFF.
[01:08:19] COMMISSIONER HART, PLEASE CALL THE
[01:08:21] ROLL. SO WE'LL BEGIN THE ROLL WITH
[01:08:24] COMMISSIONERS. STEINBRUECK. WELL, GREAT.
[01:08:27] I'M EXCITED ABOUT THIS PROJECT AND THE
[01:08:30] DESIGN. IT LOOKS COOL,
[01:08:34] AND I THINK IT WILL SET A

[01:08:37] NEW STANDARD FOR ARCHITECTURAL DESIGN
[01:08:41] AND FUNCTION AT THE AIRPORT. AS YOU
[01:08:43] MENTIONED DAWN. HOWEVER, I THINK IF CAME
[01:08:47] BEFORE THIS, WHICH WAS A COMPLETELY NEW
[01:08:49] FACILITY AS WELL, WITH LOTS OF
[01:08:52] ARCHITECTURAL EXPRESSION. BUT I LIKE THE
[01:08:55] WAY THAT YOU'RE BREAKING UP THE
[01:08:57] RECTILINEAR PATTERN OF OUR CORRIDORS AND
[01:09:00] CREATING MORE RICH AND VARIED TRAVELER
[01:09:04] EXPERIENCE AND MORE COMFORT ZONES.
[01:09:06] THAT'S VERY, VERY IMPORTANT. I'M GOING
[01:09:09] TO LOOK FORWARD TO SEEING THIS MORE IN
[01:09:12] MORE DETAIL IN THE COMMITTEE
[01:09:13] SUSTAINABILITY AND ENERGY COMMITTEE.
[01:09:16] AND I'M PARTICULARLY INTERESTED IN HOW
[01:09:20] YOU'RE APPROACHING THE GOALS OF GREEN
[01:09:23] BUILDING DESIGN AND SUSTAINABILITY AND
[01:09:26] ALSO THE ENERGY SYSTEM THAT YOU
[01:09:29] INTEND TO EMPLOY. BUT ALL THAT
[01:09:33] SAID, I'M SUPER EXCITED ABOUT THIS
[01:09:35] PROJECT. I HAD ORIGINALLY HOPED THAT IT
[01:09:37] MIGHT BE BUILT OUT OF MASS TIMBER FOR
[01:09:40] STRUCTURAL COMPONENT, WHICH WOULD HAVE
[01:09:42] ADDED ADDITIONAL NORTHWEST EXPRESSION.
[01:09:45] BUT I SEE YOU'VE GOT SOME ARCHITECTURAL
[01:09:48] WOOD TREATMENT EXTENSIVELY THROUGHOUT,
[01:09:50] WHICH IS REALLY NICE. I THINK THAT'S
[01:09:52] KIND OF AN AESTHETIC THAT WE SHOULD
[01:09:55] CONTINUE THROUGHOUT THE AIRPORT THAT
[01:09:56] SPEAKS TO OUR NORTHWEST FOREST LANDS
[01:10:00] AND HISTORY.
[01:10:03] GREAT WORK AND LOOK FORWARD TO PROGRESS
[01:10:06] ON THIS. THANK YOU. THANK YOU. THANK
[01:10:09] YOU. COMMISSIONERS STEINBRUECK MOVING TO
[01:10:11] COMMISSIONER CHO FOR QUESTIONS OF STAFF.
[01:10:13] I JUST WANTED TO THANK YOU FOR THE GREAT
[01:10:17] WORK ON THIS PROJECT. I'M ALSO VERY,
[01:10:19] VERY EXCITED. I ESPECIALLY APPRECIATE
[01:10:22] KIND OF THE THE LENS WE'RE PUTTING
[01:10:25] THROUGH. EQUID LENS WITH ACCESSIBILITY
[01:10:28] LENS. ALL THE WRAPAROUND SERVICES THAT
[01:10:31] YOU ARE THINKING ABOUT PUTTING IN
[01:10:32] FACILITY AS A RESULT OF EVERY EXTRA
[01:10:34] CAPACITY IS EXTREMELY IMPORTANT. AND SO
[01:10:36] I REALLY APPRECIATE THAT CONSIDERATION.
[01:10:39] DAWN AND TEAM. SO THANKS SO MUCH,
[01:10:42] ADAM. THANK YOU, COMMISSIONER. TIME
[01:10:44] MOVING TO COMMISSIONER CALKINS.
[01:10:47] YEAH. COMMENT MORE THAN A QUESTION.
[01:10:50] JUST TO CONTINUE THE DISCUSSION OF THE
[01:10:54] COMMISSIONER STEINBREUCK STARTED ABOUT
[01:10:56] THE OVERALL AESTHETIC AND FEELING LIKE
[01:10:59] IF YOU'VE BEEN PAYING ATTENTION OVER THE
[01:11:00] LAST TWO COMMISSION MEETINGS, YOU'LL SEE
[01:11:02] THAT OUR AIRPORT IS UNDERGOING AN
[01:11:05] ENORMOUS OVERHAUL TO TAKE IT FROM WHAT
[01:11:08] WAS TECHNICALLY AND ECONOMICALLY
[01:11:10] FEASIBLE IN 19, 50? S AND 70? S WHEN WE
[01:11:12] STARTED TO BUILD THIS THING TO TODAY,
[01:11:14] WHERE THE AESTHETIC IN THE PREMIER
[01:11:17] AIRPORTS AROUND THE WORLD, NOT JUST IN
[01:11:18] THE COUNTRY, IS A MUCH MORE OPEN,
[01:11:22] NATURAL, LIGHTED,

[01:11:25] BEAUTIFUL SPACES THAT MAKE A TRAVELER
[01:11:28] FEEL LIKE THEIR JOURNEY IS REALLY
[01:11:31] BEGINNING OR ENDING IN A BEAUTIFUL
[01:11:33] SPACE. AND SO I'M REALLY PLEASED. AND AS
[01:11:36] PETER MENTIONED, TOO, IT'S NICE THAT
[01:11:38] THERE'S AN AESTHETIC THAT'S CARRYING
[01:11:39] THROUGH ALL OF THESE BUILDINGS, WHETHER
[01:11:41] IT'S NORTH SATELLITE OR IF THIS PROJECT
[01:11:45] OR THE ONE WE'RE GOING TO TALK ABOUT IN
[01:11:46] A FEW MINUTES, THERE SEEMS TO BE A
[01:11:48] COHESION TO IT THAT I REALLY APPRECIATE.
[01:11:50] SO THANK YOU. DAWN AND YOUR WHOLE TEAM
[01:11:52] THANK YOU COMMISSIONER CALKINS MOVING TO
[01:11:55] COMMISSIONER BOWMAN. NOT MUCH ELSE TO
[01:11:58] ADD. I'M EXCITED. I LOVE SEEING THE NEW
[01:12:01] POTENTIAL DESIGN. IT'S JUST STUNNING,
[01:12:03] QUITE FRANKLY. AND OBVIOUSLY ANY
[01:12:06] PASSENGERS, I JUST ABSOLUTELY LOVE IT.
[01:12:08] SO I KNOW THAT THAT'S PROBABLY NOT
[01:12:10] EXACTLY WHAT IT'S GOING TO LOOK LIKE,
[01:12:11] BUT CERTAINLY YOU'VE DONE A WONDERFUL
[01:12:14] JOB OF GIVING US A PREVIEW OF THAT OPEN
[01:12:17] AND LIGHT FEEL, WHICH WE HADN'T REALLY
[01:12:18] SEEN BEFORE BEFORE. IT FELT MORE WE WERE
[01:12:21] LOOKING AT. IT WAS MORE INTERNAL AS
[01:12:22] OPPOSED TO EXTERNAL. SO REALLY WONDERFUL
[01:12:25] JOB. AND OBVIOUSLY, ANYBODY THAT'S BEEN
[01:12:27] THROUGH SEATAC IN THE LAST COUPLE OF
[01:12:29] YEARS, YOU'RE EXACTLY RIGHT ON C AND D
[01:12:31] ARE SO CROWDED. IT FEELS LIKE YOU'RE IN
[01:12:33] A TUNNEL. I'M SURE THAT OUR PASSENGERS,
[01:12:37] RESIDENCE IN KING COUNTY, WILL BE THRILLED
[01:12:39] WITH THIS, SO GO FORTH. JUST GREAT JOB.
[01:12:44] THANK YOU, MR BOWMAN. BACK TO
[01:12:46] COMMISSIONER FELLEMAN. WELL, THANK YOU.
[01:12:50] AS I SAID, IT'S NICE TO BE MOVING FROM
[01:12:53] GEORGE JETSON CHECK INTO THE CURRENT
[01:12:55] WORLD, EVEN THOUGH THAT WAS SUPPOSED TO
[01:12:58] BE FUTURISTIC. I ACTUALLY HAD ONE
[01:13:00] QUESTION. IT SEEMS TO ME AND I WOULD
[01:13:02] TOTALLY AGREE THAT THIS LIGHT AND AIRY
[01:13:04] FEEL, ESPECIALLY AFTER YOU'RE GETTING ON
[01:13:07] AN AIRPLANE. NICE CONTRAST, BUT IT JUST
[01:13:11] STRIKES ME THAT THERE SEEMS TO BE NEED
[01:13:13] TO HAVE REALLY PARTICULAR INTENTIONALITY
[01:13:16] WITH REGARDS TO THE ENERGY CONSUMPTION,
[01:13:18] LIKE THE GLASS AND THE AIR CIRCULATION
[01:13:22] JUST SEEMS TO BE WE'RE ADDING
[01:13:24] CHALLENGES, I WOULD THINK. AND SO I'M
[01:13:27] JUST WONDERING, WE DID THE SAME THING
[01:13:29] WITH THE BRIDGE. RIGHT. LET'S PUT MORE
[01:13:31] GLASS IN. AND OF COURSE, IT'S A NICER
[01:13:33] FEELING. BUT HOW IS IT THAT YOU ARE
[01:13:35] CALCULATING THE NET GHG ASPECT
[01:13:40] OF DOING THIS? SO I THINK I'M A LITTLE
[01:13:43] TOO IGNORANT TO ANSWER THE NET GHG, BUT
[01:13:45] I CAN TELL YOU TALK TO SOME OF OUR
[01:13:47] STRATEGIES SO FAR, I WAS A LITTLE
[01:13:48] HESITANT TO PUT THEM IN THE POWERPOINT
[01:13:52] BECAUSE WE'RE STILL WORKING THROUGH IT.
[01:13:53] BUT ONE OF THE THINGS WE'RE LOOKING AT
[01:13:55] IS THE BIG SIDE WINDOW HAVING
[01:13:57] PHOTOVOLTAIC AND POSSIBLY ALSO SOLAR IN

[01:13:59] IT. WE'RE LOOKING AT ACTUALLY MAKING THE
[01:14:03] ENTIRE ROOF OF SOLAR FARM AGAIN, THAT
[01:14:06] WE'RE VERY EARLY. I'M BEING VERY
[01:14:08] CAUTIOUS BECAUSE WE'RE IN VERY EARLY
[01:14:09] STAGES. WE HAVE TO MAKE SURE WE'RE NOT
[01:14:11] BLINDING PILOTS. THERE'S A LOT OF THINGS
[01:14:13] THAT GO INTO IT, BUT THOSE ARE THE KINDS
[01:14:16] OF THINGS WE'RE HOPING TO BRING TO THE
[01:14:18] ENERGY AND SUSTAINABILITY COMMITTEE.
[01:14:20] I'VE ALREADY DONE SOME EARLY ESTIMATES,
[01:14:21] AND THOSE ARE WITHIN OUR BUDGET. SO I'M
[01:14:23] EXCITED THAT IT'S NOT LIKE WE'RE
[01:14:26] BREAKING THE BANK TO DO THESE THINGS.
[01:14:27] WE HAVE SOME REALLY COOL IDEAS, SOME
[01:14:29] REALLY GOOD WAYS TO MITIGATE THIS.
[01:14:31] WE'RE ALSO LOOKING AT SEVERAL DIFFERENT
[01:14:32] WAYS TO DO THE HVAC. I THINK ONE OF THE
[01:14:35] OF THE THINGS THAT'S UNIQUE ABOUT THIS
[01:14:36] BUILDING IS IT'S NOT ALL ONE USE. SO IT
[01:14:39] MAY BE IN THE CONCOURSE LEVEL, WE USE
[01:14:41] OUR STANDARD HVAC, BUT WE MAY BE ABLE TO
[01:14:44] DO ALTERNATIVES IN THE OFFICE SPACE TO
[01:14:46] THE LOUNGE SPACE. BECAUSE IT'S A
[01:14:48] DIFFERENT NEED THAN THE TRAVELING
[01:14:49] PUBLIC. SO THAT REALLY ALLOWS US TO
[01:14:51] MAYBE MAKE THE BUILDING NOT A MONOLITH,
[01:14:53] BUT REALLY WORK THROUGH DIFFERENT
[01:14:54] EXAMPLES AND DIFFERENT WAYS TO MAKE IT
[01:14:57] MORE SUSTAINABLE. SO I HOPE THAT
[01:14:58] ADDRESSES YOUR QUESTION. THAT'S GREAT TO
[01:15:00] HEAR. AND I THINK WE SPOKE BEFORE. THIS
[01:15:03] WILL ALL BE PIPED BY THE RNG SYSTEM. ARE
[01:15:06] WE LOOKING AT THIS IS AN INDEPENDENT
[01:15:09] ASSET AND DO WE LOOK FOR HEAT PUMPS?
[01:15:11] ARE IS IT PART OF THE INFRASTRUCTURE OF
[01:15:14] THE RNG SYSTEM? SO I BELIEVE SO. I THINK
[01:15:19] IN TWO ASPECTS. SO ANY OF THE CHILLED
[01:15:22] WATER OR HOT WATER WE GET COMES FROM OUR
[01:15:23] CENTRAL PLANT, SO THAT'LL BY ITS NATURE,
[01:15:26] IT USE THE RNG AS DAWN KIND OF HINTED TO
[01:15:28] WHAT WE ARE LOOKING AT DOING OR WE'RE
[01:15:30] JUST CHECKING AGAIN, WE'RE CHECKING
[01:15:31] ENERGY LOADS IS ACTUALLY MAKING ALL THE
[01:15:34] ADRS IS NOT PUTTING ANY NATURAL GAS IN
[01:15:36] THE BUILDING. SO TELLING THE TENANTS
[01:15:38] WHEN WE GO OUT TO BED, HEY, ALL YOUR
[01:15:40] EQUIPMENT HAS TO BE ELECTRIC. YOUR WATER
[01:15:41] HEATER HAS TO BE ELECTRIC. YOUR OVENS
[01:15:43] HAVE TO BE ELECTRIC. SO WE'RE REALLY
[01:15:45] LOOKING AT TRYING TO MAKE IT
[01:15:46] INDEPENDENT. AND THEN AS THOSE OTHER
[01:15:48] PROJECTS COME IN TO UPGRADE, LIKE OUR
[01:15:49] CENTRAL TERMINAL OR NOT CENTRAL TERMINAL
[01:15:52] CENTRAL PLANT, WE'LL BE THEN USING LESS
[01:15:55] GAS AS WELL. SO THAT'S WHAT WE'RE
[01:15:57] LOOKING FOR. WE STILL HAVE SOME WORK TO
[01:15:59] DO TO VET ENERGY AVAILABILITY AND THINGS
[01:16:01] LIKE THAT. AND THE OTHER THING WE'RE
[01:16:03] TRYING TO DO IS MAKE IT FUTURE READY.
[01:16:04] SO MAYBE THERE'S SOME THINGS WE CAN'T DO
[01:16:06] TODAY, BUT WE CAN MAKE THE BUILDING
[01:16:07] READY FOR 2030 GOAL OR 2035 GOAL. SO
[01:16:10] WE'RE RUNNING THROUGH A LOT OF THOSE

[01:16:11] EXERCISES WITH MILLER-HULL. THEY HAVE
[01:16:13] EXCELLENT SUSTAINABILITY TEAM, VERY
[01:16:16] KNOWLEDGEABLE, AND THEY'RE GOING TO HELP
[01:16:17] US WITH PROS AND COSTS, CONS, TOTAL COST
[01:16:19] OF OWNERSHIP, CARBON REDUCTION AND OTHER
[01:16:21] ITEMS LIKE THAT. WELL, I'M DELIGHTED TO
[01:16:24] HEAR THAT. AND I ALWAYS THOUGHT WHEN WE
[01:16:26] HAVE ALL THIS CONSTRUCTION AND FLAT
[01:16:29] ROOFS AND NO TREE OBSTRUCTION, THAT IT
[01:16:31] SEEMS KIND OF IDEALLY SUITED FOR SOLAR
[01:16:34] GAIN. SO I APPRECIATE YOU AT LEAST
[01:16:35] ANALYZING THAT. COMMISSIONER STINBRUECK, IF
[01:16:38] YOU HAD ANOTHER QUESTION, JUST TO ADD
[01:16:39] THAT THE TOTAL ENERGY PERFORMANCE IS
[01:16:43] TIGHTLY CONTROLLED BY THE ENERGY CODE,
[01:16:45] SO IT HAS TO BE MEET THOSE REQUIREMENTS
[01:16:50] FUNDAMENTALLY. BUT THE BALANCE BETWEEN
[01:16:53] NATURAL DAYLIGHT AND ARTIFICIAL LIGHTING
[01:16:55] ACTUALLY IS A STRATEGY PASSIVE DESIGN
[01:16:58] STRATEGY TO REDUCE THE ENERGY LOAD
[01:17:01] THROUGH NATURAL DAYLIGHT, WHICH IS
[01:17:02] HEALTHIER AND MORE PLEASANT AN
[01:17:04] ENVIRONMENT. SO I THINK THAT I TRUST
[01:17:07] THAT THE DESIGNERS WE'LL USE THAT
[01:17:10] JUDICIOUSLY, BUT WELL, AND CREATING A
[01:17:13] BEAUTIFUL, ATTRACTIVE PLACE. WE SUFFER
[01:17:15] FROM LOSS OF DAYLIGHT GREATLY IN THIS REGION
[01:17:18] AS IT IS. AND ALSO THE GLASS
[01:17:22] SYSTEMS TODAY ARE FAR SUPERIOR THAN WHAT
[01:17:24] THEY WERE BEFORE WITH INTELLIGENT GLASS
[01:17:27] WALL SYSTEMS THAT ACTUALLY ARE MUCH
[01:17:29] BETTER PERFORMING IN TERMS OF HEAT LOSS,
[01:17:31] HEAT GAIN. THANK YOU, MR STEINBRUECK.
[01:17:34] CAUSE I JUST WANTED TO NOTE THAT WE'RE
[01:17:36] LOOKING TO EXCEED STANDARDS AND OF
[01:17:38] COURSE, ALL I WANTED TO SAY IS THAT JUST
[01:17:41] DO THE CALCULATION, SHOW US THAT. AND
[01:17:43] YOU'RE GOING TO BE VERY LUCKY WITH
[01:17:45] COMMISSIONER BOWMAN TO HAVE THE
[01:17:46] OPPORTUNITY TO SEE THIS AT THE 30% STAGE
[01:17:48] AND ASK ALL THOSE HARD QUESTIONS. VERY
[01:17:51] HAPPY ABOUT THAT THAN WANTED TO HEAR
[01:17:53] THAT. THEY JUST LOOK TO ME LIKE MORE
[01:17:55] GLASSES. THE ANSWER. I JUST WANT TO HEAR
[01:17:58] HOW WE ARE ADDRESSING IT. BUT WERE YOU
[01:18:01] ABOUT TO ANSWER THE QUESTION BEFORE I
[01:18:02] INTERRUPTED? NO, I APOLOGIZE. I
[01:18:04] INTERRUPTED YOU. I WAS JUST GOING TO SAY
[01:18:06] OUR EARLY CALCULATIONS SHOW WE CAN DO
[01:18:07] ABOUT OF THE BUILDINGS TOTAL POWER,
[01:18:10] EVEN IN OUR CLIMATE, WITH OUR SOLAR
[01:18:13] PANELS. IT'S EXCITING. IT DOESN'T
[01:18:16] NECESSARILY REDUCE CARBON SINCE WE'RE
[01:18:18] HYDRO ELECTRIC, BUT IT DOES TAKE SOME
[01:18:21] SOME OF THE ONUS OFF THE EXISTING
[01:18:24] STRUCTURE AND NOT THE EXISTING BUILDING.
[01:18:26] IT MAY BE A STRATEGY TO KEEP US FROM
[01:18:28] HAVING TO BUILD MORE POWER CENTERS AT A
[01:18:29] LATER DATE AS IT BECOMES CUMULATIVE. SO
[01:18:31] WE'RE TRYING TO LOOK AT A HOLISTIC
[01:18:33] PICTURE, NOT JUST THIS BUILDING. I THANK
[01:18:37] YOU AGAIN. I JUST REALLY HOPE IN THE
[01:18:38] FUTURE AND WE'RE GOING TO BE DOING A

[01:18:40] SOLAR ANALYSIS OF OUR OVERALL PROJECT IN
[01:18:42] THE PORT. WE FAIL TO ACKNOWLEDGE THAT
[01:18:46] OUR HYDRO SYSTEM IS NOT UNLIMITED.
[01:18:48] AND SO WHILE, WE HAVE A GREEN GRID RIGHT
[01:18:52] NOW. CITY LIGHT IS RELICENSING THOSE
[01:18:55] HYDRO PLANTS, THEY'RE ALLOCATING HOW
[01:18:57] MUCH IS GOING TO FISH? HOW MUCH IS GOING
[01:18:59] TO FARMING? IT'S NOT ALL FOR POWER. AND
[01:19:01] SO THE LESS WE NEED TO USE, EVEN THOUGH
[01:19:04] IT'S MAYBE NOT A HUGE NET GHG CHANGE
[01:19:08] THERE'S EVALUATED THERE. AND AS YOU
[01:19:11] SAID, YOU MAY NOT HAVE TO PUT IT IN
[01:19:12] ANOTHER TRANSFORMER SORT OF THING, BUT
[01:19:14] ANYWAY, IT'S NOT JUST THE RIGHT IS ALL I
[01:19:17] WANT TO POINT TO. WE STILL HAVE TO FLOAT
[01:19:19] A FISH. SO WITHOUT THE COMMISSIONER
[01:19:23] CHO, DID YOU HAVE A QUESTION? NO. SO
[01:19:28] COMMISSIONS PLEASE UNMUTE YOURSELF IF
[01:19:30] YOU HAVE A QUESTION, THAT'S IT. UNLESS
[01:19:32] WE'RE WE'RE DONE WITH THAT. DO WE HAVE A
[01:19:34] MOTION? A SECOND PROVE ITEM 10-D,
[01:19:36] THEN. SO SECOND.
[01:19:40] OKAY, SO THE MOTION WAS MOVED. AND
[01:19:42] SECONDED, IF THERE'S NO FOR THE
[01:19:45] DISCUSSION, SHOULD PLEASE SHOW YOUR
[01:19:46] HANDS IF THERE ARE. OKAY SEEING
[01:19:50] NONE. CLERK HART, WOULD YOU PLEASE CALL
[01:19:52] THE ROLL FOR THE VOTE? THANK YOU. THIS
[01:19:54] IS FOR THE VOTE, BEGINNING WITH
[01:19:55] COMMISSIONER STEINBREUCK. YES. THANK YOU,
[01:19:58] COMMISSIONER CHO. AYE.
[01:20:01] THANK YOU, COMMISSIONER CALKINS. AYE. THANK
[01:20:05] YOU, COMMISSIONER BOWMAN. AYE. THANK YOU,
[01:20:08] COMMISSIONER FELLEMAN. AYE.
[01:20:11] THANK YOU. THERE ARE FIVE YESSSES AND ZERO
[01:20:14] NOS. THE MOTION PASSES UNANIMOUSLY.
[01:20:16] CLERK HART. PLEASE READ THE NEXT ITEM
[01:20:19] INTO THE RECORD AND EXECUTIVE METRUCK.
[01:20:21] PLEASE INTRODUCE OUR SPEAKERS. THE FOOD
[01:20:24] ITEM 10 E AUTHORIZATION FOR THE
[01:20:26] EXECUTIVE DIRECTOR TO AUTHORIZE UP TO
[01:20:28] 10,000,000 DOLLARS IN SUPPORT OF THE
[01:20:30] NORTH MAIN TERMINAL REDEVELOPMENT
[01:20:32] PROGRAM FOR ALASKA AIRLINES TO COMPLETE
[01:20:34] A PROJECT DEFINITION DOCUMENT AND TO
[01:20:36] PROGRESS THE OVERALL PROGRAM DESIGN AT
[01:20:38] SEATTLE TACOMA INTERNATIONAL AIRPORT TO
[01:20:40] FUND ASSOCIATED PORT SOFT COSTS, TO
[01:20:43] EXECUTE A TENANT REIMBURSEMENT AGREEMENT
[01:20:45] WITH ALASKA AIRLINES AND TO AUTHORIZE
[01:20:47] THE EXECUTION OF A CONSULTANT SERVICES
[01:20:49] SUPPORT CONTRACT FOR AN ESTIMATED VALUE
[01:20:51] OF 16 5,000,000, AS WELL AS A DESIGN
[01:20:54] SERVICES CONTRACT FOR AN ESTIMATED VALUE
[01:20:56] OF 4,500,000.
[01:20:59] COMMISSIONERS, AS I MENTIONED IN MY
[01:21:01] OPENING REMARKS, THIS PROJECT REPRESENTS
[01:21:03] A MAJOR PARTNERSHIP BETWEEN THE PORT AND
[01:21:05] ALASKA AIRLINES. TO REDEVELOP A
[01:21:07] SIGNIFICANT PORTION OF THE NORTH MAIN
[01:21:10] TERMINAL TODAY, WE'RE ASKING FOR YOUR
[01:21:11] SUPPORT FOR FUNDING, TO BETTER DEFINE
[01:21:13] THE PROJECT AND TO TAKE THE NEXT STEPS

[01:21:15] IN DESIGN. SOME OF THE GOALS FOR THIS
[01:21:17] PROJECT INCLUDE IMPROVING PASSENGER
[01:21:19] PROCESSING, SECURITY SCREENING
[01:21:21] THROUGHPUT AND TO ELEVATE THE OVERALL
[01:21:24] PASSENGER EXPERIENCE IN THE NORTH MAIN
[01:21:27] TERMINAL. SUCCESSFUL DELIVERY OF THIS
[01:21:28] PROJECT WILL CONTRIBUTE TO OUR STRATEGIC
[01:21:30] OBJECTIVE OF CONTINUOUSLY IMPROVING THE
[01:21:32] OPERATIONAL EFFICIENCY AND CUSTOMER
[01:21:34] EXPERIENCE AT SEA. AUTHORIZATION TO
[01:21:37] PROCEED WITH THE FULL PROGRAM IS
[01:21:38] EXPECTED IN THE THIRD QUARTER OF THIS
[01:21:40] YEAR. ONCE THE PROJECT DEFINITION
[01:21:42] DOCUMENT IS COMPLETE. THE PRESENTER
[01:21:44] INCLUDES JAMES JENNING, DIRECTOR OF
[01:21:47] AVIATION BUSINESS PROPERTIES, CHRIS
[01:21:48] CASTLEMAN, SENIOR DEVELOPMENT MANAGER,
[01:21:50] AVIATION COUPLE PROGRAMS. AND I THINK
[01:21:52] LANCE LITTLE, OUR AVIATION MANAGING
[01:21:55] DIRECTOR, IS GOING TO DO AN INTRO.
[01:21:57] LANCE, IS THAT TRUE, OR DO I GO TO JJ?
[01:22:02] YOU'RE GOING TO GO TO JJ. I'M SORRY.
[01:22:06] THANKS, LANCE.
[01:22:08] ALRIGHT. WELL, EXECUTIVE DIRECTOR METRUCK
[01:22:12] AND COMMISSIONERS, GOOD AFTERNOON AGAIN.
[01:22:14] WE ARE HERE TO TALK ABOUT ANOTHER
[01:22:16] EXCITING PROJECT, THIS ONE BEING WHAT
[01:22:19] WE'RE CALLING THE NORTH MAIN TERMINAL
[01:22:22] REDEVELOPMENT PROJECT, WHICH IS A
[01:22:24] PROJECT THAT IS IN PARTNERSHIP
[01:22:27] WITH ALASKA AIRLINES GOING TO IMPROVE
[01:22:30] THE TICKETING AREA IN THE NORTH MAIN
[01:22:34] TERMINAL, WHICH REALLY WE COMMONLY REFER
[01:22:36] TO AS ZONES 6 AND 7, WHICH ARE THE TWO
[01:22:39] NORTHERN MOST BLOCKS OF THE AIRPORT. SO
[01:22:43] OUR JOINT GOAL REALLY IS TO CREATE A
[01:22:46] BEST IN CLASS PASSENGER PROCESSING
[01:22:48] EXPERIENCE THROUGH THIS PROJECT WHICH
[01:22:50] WILL MOVE SEA ONE STEP CLOSER TO OUR
[01:22:54] OPTIMUM LEVEL OF SERVICE GOAL,
[01:22:56] SOMETHING WE'RE WORKING TO ACHIEVE
[01:22:58] THROUGH A MULTITUDE OF PROJECTS AS WELL
[01:23:00] AS SERVICES LIKE TO SEE ONE PROJECT.
[01:23:02] ALTHOUGH THERE ARE SEVERAL SCOPE AND
[01:23:04] AGREEMENT DETAILS STILL TO BE WORKED
[01:23:06] THROUGH WITH ALASKA AIRLINES, IT'S
[01:23:08] EXPECTED THAT THE MAJORITY OF THIS
[01:23:10] PROGRAM WILL BE CONSTRUCTED BY ALASKA
[01:23:12] THROUGH A MULTIPHASE TENANT
[01:23:13] REIMBURSEMENT AGREEMENT. GO AHEAD AND GO
[01:23:16] TO THE NEXT SLIDE. THANK YOU. SO THIS
[01:23:20] PROJECT WILL INCLUDE AREAS IN A VARIETY
[01:23:22] OF LOCATIONS IN THE MAIN TERMINAL ON THE
[01:23:24] TICKETING LEVEL, INCLUDING THE CURB
[01:23:25] SIDE, THE MEZZANINE, WHICH IS ABOVE
[01:23:28] TICKETING, THE PROMENADE LEVEL, WHICH IS
[01:23:30] THE SKY BRIDGE LEVEL BELOW TICKETING,
[01:23:32] AND WILL ALSO INCLUDE ULTIMATELY SOME
[01:23:35] RELOCATION OF TENANTS. TODAY'S REQUEST
[01:23:38] IS FOR 10,000,000 DOLLARS TO SUPPORT
[01:23:39] BOTH ALASKA AND THE PORT EFFORTS TO
[01:23:41] PROGRESS THIS PROJECT DESIGNED TO
[01:23:43] APPROXIMATELY A 30% DESIGN LEVEL. AND AS

[01:23:46] THE EXECUTIVE DIRECTOR METRUCK INDICATED,
[01:23:48] FUTURE COMMISSION AUTHORIZATIONS WILL
[01:23:49] BE REQUIRED TO PROGRESS BEYOND THAT
[01:23:53] NEXT SLIDE. PLEASE.
[01:23:56] SO SOME KEY ISSUES, ALASKA IS DEVELOPING
[01:24:00] A PROJECT DEFINITION DOCUMENT WHICH IS
[01:24:02] REALLY WHAT THE PORT WAS REQUESTING TO
[01:24:05] ENSURE THAT OUR INFRASTRUCTURE, LIKE OUR
[01:24:08] IMPORTANT BAGGAGE OPTIMIZATION PROJECT
[01:24:10] AND SOME OF OUR LIFE SAFETY SYSTEMS LIKE
[01:24:12] SMOKE CONTROL ARE INTEGRATED INTO
[01:24:14] ALASKA'S. PROJECT SCOPE WE'VE ALSO BEEN
[01:24:17] WORKING WITH OUR LEGAL TEAM TO ENSURE
[01:24:19] THAT ALASKA WE CAN AUTHORIZE ALASKA TO
[01:24:21] DESIGN AND CONSTRUCT THIS AS PART OF OUR
[01:24:24] TENANT REIMBURSEMENT AGREEMENT. AV TWO
[01:24:27] POLICY. WE ARE STILL IN THE MIDST OF
[01:24:30] NEGOTIATING THE MULTIPHASE TRA, WHICH
[01:24:33] ULTIMATELY WILL INCLUDE THE FINAL
[01:24:35] PROJECT COST VALUE IN THE SPLIT OF COST
[01:24:39] BETWEEN THE PORT AND ALASKA. BUT WE ARE
[01:24:43] ESSENTIALLY TODAY JUST ASKING FOR THE
[01:24:45] INITIAL PHASE OF THAT TENANT
[01:24:47] REIMBURSEMENT REQUIREMENT. THE PORT
[01:24:50] ALASKA ALSO JOINTLY DEVELOPING A PROJECT
[01:24:53] TEAM, GOVERNANCE AND DECISION MAKING
[01:24:56] STRUCTURE. AGAIN, THIS IS NOT OUR
[01:24:57] TRADITIONAL TENANT REIMBURSEMENT
[01:24:58] PROJECT. WE REALLY ARE APPROACHING THIS
[01:25:00] AS A TEAM WITH ALASKA, AND WE WILL HAVE
[01:25:04] JOINT ALTHOUGH ALASKA WILL BE DELIVERING
[01:25:06] THE PROJECT FROM A CONSTRUCTION
[01:25:07] STANDPOINT, WE WILL CONTINUE TO HAVE A
[01:25:10] TEAM GOVERNANCE AND DECISION MAKING
[01:25:12] STRUCTURE THAT INCLUDES SUPPORT. SO AS
[01:25:15] WE FINALIZE OUR AGREEMENT WITH ALASKA,
[01:25:17] WE ARE WORKING THROUGH THE PROJECT
[01:25:19] DELIVERY METHOD RIGHT NOW, AS WELL AS
[01:25:21] OUR PROCUREMENT REQUIREMENTS FOR ALASKA
[01:25:24] TO QUALIFY TO DELIVER THIS PROJECT ON
[01:25:27] OUR BEHALF. ULTIMATELY, WE'LL NEED THIS
[01:25:30] 10,000,000 DOLLARS TO BETTER UNDERSTAND
[01:25:32] THE TOTAL PROJECT COST, THE SCHEDULE,
[01:25:34] CONSTRUCTION IMPACTS, AS WELL AS INFORM
[01:25:37] OUR FOLLOW ON WORK THAT ULTIMATELY WE
[01:25:40] EXPECT TO UPGRADE THE REMAINING PORTIONS
[01:25:41] OF THE MAIN TERMINAL TICKETING AREA
[01:25:43] BEYOND ZONE 6 AND 7. AND WITH THAT, I'LL
[01:25:46] HAND IT OVER TO CHRIS CASTLEMAN WITH OUR
[01:25:48] CAPITAL DEVELOPMENT GROUP TO WALK US
[01:25:49] THROUGH SOME OF THE PROJECT SPECIFICS.
[01:25:51] CHRIS, GOOD AFTERNOON, COMMISSIONERS
[01:25:53] EXECUTIVE DIRECTOR OF METRUCK. I'M
[01:25:55] CHRISTOPHER CASTLE, THE AVIATION CAPITAL
[01:25:57] PROGRAMS GROUP. YOU CAN SEE HERE IN THE
[01:26:00] PURPLE BOX THE AREA OF WORK HAPPENING ON
[01:26:03] THE NORTH SIDE THERE IN MY BOX GOES
[01:26:05] MAYBE A LITTLE OVER THE EDGE THERE, BUT
[01:26:07] IT GOES RIGHT UP TO ABOUT CONCOURSE D,
[01:26:08] DOWN OUT TO THE CURB SIDE AND THEN
[01:26:10] FURTHER SOUTH. NEXT SLIDE, PLEASE.
[01:26:14] PROGRAM SCOPE I HEARD JJ MENTIONED WE'RE
[01:26:17] GOING TO BE RECONFIGURING ALASKA'S

[01:26:18] TICKETING AREAS AND 6 AND 7 THE
[01:26:20] CURRENT PASS THROUGH CONFIGURATION THAT
[01:26:22] CURRENTLY IS THERE. WE'RE GOING TO KEEP
[01:26:23] THAT SO IT REMAINS FAMILIAR WITH FOR OUR
[01:26:25] TRAVELERS. AND WITH THAT WORK, WITH THE
[01:26:27] TAKING OF THE PASSTHROUGH COMES SOME
[01:26:29] WORK IN CHECK POINT 5. WE'RE GOING TO
[01:26:31] BE GOING FROM 5 TO 7 LANES AND
[01:26:33] BRINGING THAT TSA ON THE TSA EQUIPMENT
[01:26:35] UP TO TSA PRESENT TSA STANDARDS. WE'RE
[01:26:39] GOING TO BE REMOVING LARGE PORTIONS OF
[01:26:40] THE MEZZANINE, LEAVE A LITTLE SECTION OF
[01:26:43] IT IN THE MIDDLE, KIND OF TO WORK FOR
[01:26:45] SHAFTS TO RUN MECHANICAL STUFF FROM THE
[01:26:46] ROOF TO MAKE SURE WE GET TO DIFFERENT
[01:26:48] AREAS. BUT ALL IN ALL, WE'RE GOING TO
[01:26:50] CREATE A MUCH MORE I HEARD A LOT OF
[01:26:51] PEOPLE MAKE COMMENTS AT C-1 ABOUT
[01:26:53] HAVING MUCH LIGHTENEERING, SO THAT'S
[01:26:55] KIND OF WHAT WE'RE AIMING FOR HERE AS
[01:26:57] WELL, OPENING UP AND CREATING A MUCH
[01:26:59] MORE VOLUMONOUS SPACE. AND WITH THE PEOPLE
[01:27:02] THAT ARE GOING TO BE DISPLACED AS A
[01:27:04] FUNCTION OF MOVING THE MEZZANINE
[01:27:06] DEMOLISHING, THE MEZZANINE WE'RE GOING TO BE
[01:27:08] MOVING PEOPLE DOWN TO THE PROMENADE
[01:27:09] BUILDING OUT PROMENADE SPACE DOWN THERE.
[01:27:11] AND WE'VE GOT OTHER SPOTS AS WELL
[01:27:13] IDENTIFIED THROUGHOUT THE TERMINAL TO
[01:27:15] PUT PEOPLE THAT ARE GOING TO BE MOVED.
[01:27:18] MUCH OF THE BIG STUFF THE PORT IS GOING
[01:27:20] TO BE EMBRACING ON THIS IS A LOT OF
[01:27:21] ASBESTOS REMOVAL. WE'VE GOT SPRINKLERS
[01:27:24] AND SMOKE CONTROL WORK AS WELL. THE
[01:27:26] CEILING LIGHTING PUBLIC FINISHED,
[01:27:28] GENERALLY STUFF THAT ALIGNS WITH THE ONE
[01:27:30] CONSIDERABLE ARCHITECTURAL VISIONING
[01:27:32] WORK THAT THE F AND I GROUP IS RECENTLY
[01:27:34] FINISHED. AND WE'VE GOT SOME MAIN
[01:27:35] TERMINAL LEVELS OF STUFF AS WELL. NEXT
[01:27:37] SLIDE. HERE. YOU SEE THE EXISTING
[01:27:41] CONDITION IN THE GREEN. THAT GREEN BOX
[01:27:44] UP THERE IS THAT'S CURRENTLY THE
[01:27:46] CHECKPOINT. THE LARGER BLUE AREAS
[01:27:49] REPRESENT THE TICKETING YOU CAN SEE KIND
[01:27:51] OF IN THE VIEWERS MIDDLE LEFT IN THAT
[01:27:53] BLUE BOX, IT'S TICKETING RIGHT ABOVE
[01:27:54] ZONE SIX. THAT KIND OF VERY SIMILAR
[01:27:57] CONFIGURATION IS REMAINING. HOWEVER,
[01:27:58] THAT MIDDLE BAY IS BEING REMOVED WITH A
[01:28:01] MUCH LARGER, MUCH MORE LARGE OR KIND OF
[01:28:04] OPEN AREA AND EXPERIENCE. IF YOU
[01:28:07] GO TO THE NEXT SLIDE, PLEASE. THIS IS
[01:28:11] THE NEW CONFIGURATION. WE'LL BE LOOKING
[01:28:14] AT THE SEVEN LANES THAT I WAS
[01:28:15] DISCUSSING. YOU CAN SEE THERE WOULD BE
[01:28:17] ON THE KIND OF VIEWERS RIGHT. AND THEN
[01:28:19] THE GREEN AREA WORKS IS WHAT WOULD BE
[01:28:23] HOW TO SEE FULL SELF
[01:28:28] SERVICE USE, WHERE THE DARKER BLUE AREA
[01:28:29] THAT YOU SEE IN THERE AROUND GRID LINES
[01:28:32] OUR SEVEN, AND OUR 11 ARE FULL SERVICE.
[01:28:34] JUST IS KIND OF A FRAME OF REFERENCE.

[01:28:36] THE MEZZANINE REMOVAL AREA IS GOING TO BE
[01:28:38] TAKING PLACE KIND OF APPROXIMATE GRID
[01:28:40] LINES J-ISH TO G-ISH HEADING SOUTH
[01:28:43] DOWN TO APPROXIMATELY 14 R 14 ISSUE,
[01:28:46] WHICH OBVIOUSLY YOU CAN SEE THOSE KEYS
[01:28:48] IN THE GRAPHIC HERE, AND THEN THERE'S
[01:28:50] GOING TO BE A LITTLE LITTLE SPOT THAT'S
[01:28:52] GOING TO REMAIN. IT'S GONNA THEN THE
[01:28:54] MEZZANINE REMOVAL IS GOING TO PICK UP AGAIN
[01:28:55] IN ABOUT R 11 GREEN LINE R 11. AND
[01:28:58] AGAIN, CONTINUE SOUTH. NEXT SLIDE,
[01:29:01] PLEASE. OH, QUICKLY.
[01:29:04] ONE MORE THING. WELL, THAT'S OKAY.
[01:29:07] THANK YOU. THIS IS NEXT VISUAL YOU'RE
[01:29:09] ABOUT TO SEE IS FROM THE ENTRY BETWEEN
[01:29:13] THE CURB SIDE, POD AND POD B RIGHT THERE
[01:29:16] TO THE SOUTH OF WE SEE THE KEYNOTE
[01:29:19] NUMBER ONE. WHAT WOULD BE JUST THE
[01:29:20] VIEWER DOWN FROM THE VIEWER. SO THAT
[01:29:22] WOULD BE TO THE EAST. NEXT SLIDE,
[01:29:24] PLEASE. THANK YOU.
[01:29:28] THIS IS ONE OF THE EARLIER RENDERINGS
[01:29:31] THAT WE HAVE OF THE ACTUAL OF THE AREA
[01:29:33] BEING REMOVED, MINUS A MEZZANINE. THIS
[01:29:35] IS ACTUALLY GOING TO BE CONSIDERED AS
[01:29:37] WELL OVER ON THE SEVEN SIDE FACING WEST.
[01:29:40] AGAIN, VOLUME, MUCH MORE
[01:29:44] VOLUMINOUS SPACE, MUCH BRIGHTER EXPERIENCE
[01:29:47] FOR THE TRAVELER. AND OF COURSE,
[01:29:50] LIKE I SAID, THIS IS OUR EARLY WORK WITH
[01:29:54] IT. THESE KIND OF FINISHES, THIS
[01:29:55] EXPERIENCE, IT'S GOING TO ALIGN MUCH
[01:29:57] WITH WHAT WE'RE DEVELOPING OR WHAT THE
[01:30:00] F AND I TEAM IS DEVELOPED IN THE
[01:30:01] ARCHITECTURAL VISIONING DOCUMENTS.
[01:30:04] NEXT SLIDE.
[01:30:09] WE'RE LOOKING AT THE PROJECT STARTING IN
[01:30:11] ABOUT Q 1 2022 AND FINISHING UP AROUND
[01:30:14] Q 2 2025. I DON'T HAVE A LOT
[01:30:18] FOR YOU IN TERMS OF SCHEDULE DETAIL
[01:30:19] RIGHT NOW. PART OF THAT IS GETTING OUR
[01:30:21] ARMS DEVELOPING A LOT OF THIS AS WE KIND
[01:30:23] OF COME OUT OF GETTING OUR BOUNDARIES
[01:30:25] AROUND WHAT'S GOING TO BE GOING ON WITH
[01:30:26] THE PROJECT DEFINITION DOCUMENT.
[01:30:28] NEXT SLIDE,
[01:30:32] THE PDD THAT WE RECENTLY RECEIVED A PDD.
[01:30:35] IT'S CURRENTLY AT BEING REVIEWED BY 70
[01:30:37] OF OUR STAKEHOLDERS. AND WE'RE TRYING TO
[01:30:39] GET OUR ARMS AROUND GREATER COST AND
[01:30:41] SCHEDULE CERTAINTY. A LOT OF THIS,
[01:30:44] AS WELL AS UNDERSTANDING THE LIMITS OF
[01:30:46] THE WORK. IT'S NICE TO THINK THAT WE CAN
[01:30:48] JUST KIND OF DRAW A BUNCH OF STRAIGHT
[01:30:49] LINES AND CREATE A BIG BOX. AND THIS IS
[01:30:51] WHERE THIS WORK STARTS. THIS IS WHERE
[01:30:53] THAT WORKS BEGINS. IT'S NOT QUITE THAT
[01:30:55] EASY, KIND OF FIGURING OUT REALLY
[01:30:57] INTELLIGENT WAYS TO KIND OF ALIGN
[01:30:59] FINISHES, ALIGN SYSTEMS SO THAT IT LOOKS
[01:31:02] AS IF IT'S BEEN METHODICALLY, THOUGHT
[01:31:05] THROUGH AND PLANNED IS GOING TO BE KEY
[01:31:07] TO THIS. SO THAT'S MUCH A BIG PART OF

[01:31:10] IT. A COMPREHENSIVE PLAN, FOR TENANT
[01:31:13] RELOCATIONS AS WELL. AS MUCH A BIG
[01:31:15] PART OF IT. AND CERTAINLY THE PROPERTIES
[01:31:17] TEAM HAS BEEN WORKING VERY, VERY HARD AT
[01:31:20] THIS. THEY'VE DONE AN EXCEPTIONAL JOB IN
[01:31:21] FINDING SPACES FOR THESE PEOPLE, FOR
[01:31:23] THESE, SORRY, TENANTS, HOW IT'S GOING TO
[01:31:25] WORK, WHERE WE'RE GOING TO PUT THEM JUST
[01:31:27] PUT A LOT OF TIME AND EFFORT INTO IT.
[01:31:28] AND THAT CURRENTLY VERSION OF THAT IS
[01:31:29] REFLECTING THE PDD. AND, AGAIN, GREAT
[01:31:32] WORK ON THEIR BEHALF IS THEY'VE REALLY
[01:31:34] WORKED HARD TO KIND OF SOLVE THIS KIND
[01:31:35] OF MOVING PARTS, THE MOVING PIECES OF
[01:31:38] THIS PUZZLE. PART OF IT AS WELL IS ALSO
[01:31:41] UNDERSTANDING IN THIS PDD THE
[01:31:43] OPERATIONAL, LOGISTICAL IMPACTS. HOW IS
[01:31:45] THIS GOING TO AFFECT THE MAIN TERMINAL?
[01:31:47] ON GETTING INPUT FROM OUR STAKEHOLDERS
[01:31:48] ON KIND OF WHAT THIS MEANS IN TERMS OF
[01:31:51] OPERATIONAL IMPACTS AS WE MOVE
[01:31:53] PASSENGERS THROUGH. AND THEN, OF COURSE,
[01:31:55] SO MUCH THAT GOES ON AT THE AIRPORT,
[01:31:57] SPACE IS ALWAYS TIGHT. SO FIGURING OUT
[01:32:00] LOGISTICALLY, WE'RE GOING TO WE'RE GOING
[01:32:03] TO NEED SOME CRANE SPACE. WE'RE GONNA
[01:32:04] HAVE TO PUT SOME UNITS ON THE ROOF.
[01:32:06] THERE'S GOING TO BE SOME STEEL. SO,
[01:32:07] AGAIN, MAKING THIS ALL WORK, THINKING
[01:32:09] THROUGH THIS AND MAKING SURE WE CAPTURE
[01:32:11] THE BOUNDARY OF ALL THIS STUFF IS KEY TO
[01:32:13] WHAT'S GOING ON RIGHT NOW WITH OUR
[01:32:14] PROJECT DEFINITION DOCUMENT. THERE'S
[01:32:16] ALSO AN ELEMENT OF THIS IS THAT WE'VE
[01:32:19] WORKED EXTENSIVELY TO KIND OF WORK WITH
[01:32:20] OTHER PROJECTS AND KIND OF FIGURE OUT
[01:32:23] WHOSE SCOPE, IF ANY, WE'RE GOING TO TAKE
[01:32:25] ON WHERE WE ARE NOT GOING TO TAKE ON
[01:32:28] OTHER PEOPLE'S SCOPE, ET CETERA. PART OF
[01:32:30] THIS IS TO BASICALLY ENSURE THAT WE GET
[01:32:32] AT LEAST FOR THE PROJECT DEFINITION
[01:32:33] DOCUMENT, WE GET OUR ARMS AROUND THE
[01:32:35] FULL BOUNDARY OF WHAT NEEDS TO BE DONE
[01:32:36] AND HAVE PRETTY CLEAR LINES WITH OUR
[01:32:38] OTHER PROJECT PARTNERS AND FIGURING OUT
[01:32:40] HOW WE'RE ALL WORK TOGETHER AGAIN, WITH
[01:32:43] THE VERY LIMITED SPACE. AND PART OF THAT
[01:32:46] AS WELL IS ALSO UNDERSTANDING ANY COST
[01:32:49] THAT WE DEAL WITH AS WE KIND OF
[01:32:50] INTERFACE OTHER PROJECTS WHEN YOU SHOW
[01:32:52] UP AND YOU KIND OF HAVE TO WORK WITH
[01:32:53] ANOTHER PROJECT. A LOT OF TIMES THERE
[01:32:54] ARE COST IMPACTS THAT AREN'T NECESSARILY
[01:32:56] HITTING YOUR PROJECT, BUT MAKE IT THEIRS
[01:32:57] AS WELL. SO WE NEED TO BE AWARE OF
[01:32:59] THOSE. WE NEED TO GET OUT IN FRONT OF
[01:33:00] THOSE AS SOON AS POSSIBLE.
[01:33:02] NEXT SLIDE.
[01:33:04] AND THIS IS WHERE I HAND IT BACK TO JJ.
[01:33:08] YEAH, GREAT. THANKS, CHRIS. SO NEXT
[01:33:12] STEPS, WE'RE FINALIZING OUR LEGAL
[01:33:14] CONSIDERATIONS AND WORKING THROUGH THE
[01:33:16] NEGOTIATIONS OF THE TENANT REIMBURSEMENT

[01:33:18] AGREEMENT. SOME KEY ELEMENTS OF THAT,
[01:33:20] THE CAR SHARING PRINCIPLES AND DECISION
[01:33:23] MAKING STRUCTURES. AS I ALLUDED TO
[01:33:24] EARLIER, ALASKA PENDING COMMISSION
[01:33:28] AUTHORIZATIONS WILL MOVE FORWARD WITH A
[01:33:30] PROCUREMENT FOR DESIGN, BUILD AND OTHER
[01:33:33] SUPPORTING SERVICES TO SUPPORT THE
[01:33:36] PROJECT, AS WELL AS THE PORT'S POTENTIAL
[01:33:38] NEED FOR RESOURCES TO SUPPORT THIS
[01:33:42] PROJECT AS WELL. WE EXPECT ALASKA WOULD
[01:33:45] COMPLETE THE PROJECT DEFINITION DOCUMENT
[01:33:48] AND THEN OVER THE NEXT NUMBER OF MONTHS,
[01:33:50] PROGRESS THE DESIGN TO A 30% MILESTONE.
[01:33:54] AND ONCE WE HAVE THAT 30% MILESTONE,
[01:33:58] WE EXPECT TO HAVE GOOD COST ESTIMATES
[01:34:00] WHERE WE CAN NEGOTIATE THAT COST SHARING
[01:34:03] AGREEMENT AND BETTER UNDERSTAND WHAT THE
[01:34:06] TIMELINE AND SCHEDULE IS. AND WITH THAT
[01:34:08] INFORMATION, WE WILL PUT THAT OUT TO THE
[01:34:09] OTHER AIRLINES FOR A MAJORITY AND
[01:34:12] INTEREST BOAT ON THIS PROJECT. AND
[01:34:16] PRESUMING COMMISSION SUPPORT AND
[01:34:18] SUCCESSFUL NEGOTIATIONS. WE WOULD
[01:34:21] ANTICIPATE RETURNING TO COMMISSION IN
[01:34:23] THE FUTURE, PROBABLY BEFORE THE END OF
[01:34:25] THE YEAR FOR FURTHER DESIGN
[01:34:28] AUTHORIZATION AND PROBABLY SOME EARLY
[01:34:31] WORK CONSTRUCTION PACKAGES.
[01:34:33] NEXT SLIDE, PLEASE.
[01:34:36] SO THE SPECIFIC COMMISSION REQUEST IS FOR
[01:34:39] 10,000,000 DOLLARS TO COMPLETE THE PDD
[01:34:40] AND PROGRESSIVE DESIGN TO 30%, ALSO FOR
[01:34:44] AUTHORIZATION TO MOVE FORWARD WITH OUR
[01:34:46] CONSULTANT SUPPORT, PROCUREMENTS AND
[01:34:48] AUTHORIZATION TO EXECUTE A PHASED TENANT
[01:34:51] REIMBURSEMENT AGREEMENT WITH ALASKA
[01:34:53] AIRLINES. AND WITH THAT I WILL OPEN IT
[01:34:55] UP FOR ANY QUESTIONS. WELL,
[01:34:58] THANK YOU, JJ. AND CHRIS.
[01:35:00] COMMISSIONERS, PLEASE UNMUTE YOURSELVES
[01:35:03] FOR QUESTIONS AND COMMENTS FROM THE
[01:35:05] STAFF. GO AHEAD AND CALL THE ROLL
[01:35:09] BEGINNING WITH COMMISSIONER STEINBRUECK.
[01:35:11] WELL, JUST TO COMMENT AND A COUPLE OF
[01:35:15] QUESTIONS THAT I THINK CALL FOR SOME
[01:35:17] EXPLANATION. THIS IS AN IMPORTANT
[01:35:20] PROJECT IN A NUMBER OF RESPECTS, BUT IT
[01:35:23] IS OUR PUBLIC FACING FRONT DOOR OR
[01:35:26] FRONT PORCH, IF YOU WILL. AND WHERE
[01:35:30] VISITORS. MANY WHO MAY BE THE FIRST
[01:35:33] POINT OF ARRIVAL WILL EXPERIENCE MUCH
[01:35:38] MORE EFFICIENT PROCESSING OF TICKETING
[01:35:41] AND BAGGAGE, MORE WELCOMING ENVIRONMENT,
[01:35:46] ARCHITECTURALLY BETTER LIGHTING,
[01:35:49] HIGHER CEILINGS, ETC.
[01:35:51] AND WE'LL GET US A BIT OUT OF THE 1970S
[01:35:56] ERA GLOOM THAT SURVEYS THE
[01:35:58] CENTRAL TERMINAL. SO I'M VERY PLEASED
[01:36:01] ABOUT THAT WITH REGARD TO THIS UNUSUAL
[01:36:04] PROCUREMENT APPROACH. JJ, MAYBE YOU
[01:36:07] COULD SPEAK OR CHRIS, TO THIS APPROACH
[01:36:11] WHEREBY IT'S BEING MANAGED BY THE TENANT
[01:36:14] ENTIRELY. I BELIEVE WE HAVE

[01:36:19] DONE THAT BEFORE, HAVE WE NOT? WHAT
[01:36:21] PROJECTS DOES THIS COMPARE WITH IN THAT
[01:36:23] REGARD? AND WILL THEY MEET AND
[01:36:26] COMPLETELY FULFILL ALL OF OUR PUBLIC
[01:36:29] WORKS PROCUREMENT REQUIREMENTS AND OUR
[01:36:33] PLA OUR PROJECT LABOR AGREEMENT TERMS.
[01:36:37] HOW CAN WE BE CONFIDENT THAT UNDER THIS
[01:36:41] APPROACH, ALL OF THOSE TERMS AND
[01:36:43] CONDITIONS WILL BE MET? SURE. LET ME
[01:36:45] START WITH YOUR FIRST QUESTION. AND
[01:36:47] COMMISSIONER STEIN BROOK, WE HAVE DONE A
[01:36:50] NUMBER OF FAIRLY SIZABLE TENANT
[01:36:52] REIMBURSEMENT PROJECTS, REALLY EVEN
[01:36:55] EXPANDING OUR AIRPORT TERMINAL. A NUMBER
[01:36:59] OF YEARS AGO, DELTA AIRLINES EXPANDED
[01:37:01] THE AB TERMINAL AREA AND CREATED
[01:37:06] THEIR NEW SIGNATURE LOUNGE, THEIR SKY
[01:37:08] CLUB LOUNGE BETWEEN CONCOURSES A AND B.
[01:37:12] AND WE ACTUALLY HAVE WORKED A NUMBER OF
[01:37:14] LARGE TENANT REIMBURSEMENT AGREEMENTS
[01:37:16] WITH DELTA AIRLINES OVER THE LAST NUMBER
[01:37:18] OF YEARS. THIS IS A LITTLE BIT OF A
[01:37:21] PROGRESSION OF THAT PROGRAM WHERE ALASKA
[01:37:24] WILL BE DOING SOME ADDITIONAL WORK IN
[01:37:27] THE PUBLIC AREAS. AND SO THAT'S WHERE
[01:37:29] WE'VE BEEN WORKING THROUGH OUR
[01:37:30] AUTHORITIES AND WHATNOT TO ENSURE ALL OF
[01:37:33] OUR DUCKS ARE IN A ROW THERE. AND AS WE
[01:37:36] HAVE BEEN WORKING WITH ALASKA AND
[01:37:38] PARTNERSHIP, NO DOUBT OUR
[01:37:41] INTERESTS IN TERMS OF COMPETITIVE
[01:37:44] PROCESSES, PREVAILING WAGES, LABOR
[01:37:47] HARMONY. WE HAVE BEEN VERY CLEAR ON OUR
[01:37:50] EXPECTATIONS. AND WE WILL BE
[01:37:52] MEMORIALIZING OUR INTEREST IN AN
[01:37:55] AGREEMENT IN THE TENANT REIMBURSEMENT
[01:37:57] AGREEMENT DOCUMENT THAT WE ALLUDED TO.
[01:37:59] AND, YES, WE WILL BE FOLLOWING VERY
[01:38:02] CLOSELY TO THE PORT'S PROCUREMENT PROCESS
[01:38:05] AND REALLY, ALL THE ADDITIONAL ANCILLARY
[01:38:10] APPRENTICESHIP REQUIREMENTS, PRIORITY
[01:38:13] HIRE. ALASKA HAS BEEN A GREAT PARTNER IN
[01:38:17] WORKING WITH US, KNOWING THAT WE HAVE
[01:38:19] SIGNIFICANT INTERESTS THAT THEY NEED TO
[01:38:22] WORK WITH US IN US DELEGATING THIS
[01:38:26] RESPONSIBILITY OF DELIVERING THIS
[01:38:27] IMPORTANT PROJECT. SO, YES, WE'VE GOT A
[01:38:29] GREAT PARTNERSHIP WITH ALASKA AIRLINES,
[01:38:31] AND WE'RE WORKING VERY CLOSELY TO MAKE
[01:38:33] SURE THOSE INTERESTS WILL BE REFLECTED.
[01:38:35] OKAY. WELL, GREAT. NO ADDITIONAL RISK TO
[01:38:39] SCHEDULE DELAYS OR COST ESCALATION. IS
[01:38:42] THAT RIGHT UNDER THIS PROCUREMENT? NO.
[01:38:45] IN FACT, WE ANTICIPATE PROBABLY THE
[01:38:47] REVERSE. AGAIN, WHAT WE NEED TO DO IS
[01:38:50] GET IT TO THIS 30% MILESTONE SO THAT WE
[01:38:52] CAN HAVE A CLEAR UNDERSTANDING OF THE
[01:38:54] PROJECT SCOPE, SCHEDULE AND BUDGET. AND
[01:38:56] WE'LL HAVE A LITTLE BETTER HANDLE ONCE
[01:38:57] THE PDD IS DONE ON WHAT THE REALISTIC
[01:39:01] SCENARIOS ARE. BUT, YEAH, WE ANTICIPATE
[01:39:04] ACTUALLY SOME IMPROVEMENT ON SCHEDULE.
[01:39:07] AND WHATNOT WITH ALASKA BEING ABLE TO

[01:39:09] DELIVER THIS PROJECT. RIGHT. THANKS VERY
[01:39:11] MUCH, JJ. THANK YOU. COMMISSIONER STEINBRUECK
[01:39:14] MOVING TO COMMISSIONER CHO. YEAH. THANK
[01:39:18] YOU. I FEEL LIKE IF THERE WAS A THEME TO
[01:39:20] TODAY'S MEETING, IT WOULD BE
[01:39:22] TRANSFORMATIONAL AIRPORT PROJECTS
[01:39:24] BECAUSE WE'VE GONE TO ALMOST ALL THE
[01:39:26] ONES GOING ON RIGHT NOW. JJ, COULD YOU
[01:39:30] SPEAK REAL QUICKLY TO THE NEED TO
[01:39:32] RELOCATE SOME OF OUR TENANTS IN THE
[01:39:34] UPPER LEVEL IN THE ZONE 6,7 AREA AND WHERE
[01:39:38] WE'RE AT AND TRYING TO REPLACE THOSE
[01:39:39] FOLKS? YEAH, YOU BET. I'LL TELL YOU,
[01:39:42] PROBABLY ONE OF THE BIGGEST CHALLENGES
[01:39:44] WE'RE WRESTLING THROUGH AS WE
[01:39:46] CONCEPTUALIZE THIS PROJECT AND THE TRADE
[01:39:49] OFFS IS EVERYBODY KNOWS WE HAVE A VERY
[01:39:51] LIMITED FOOTPRINT. AND WITH CREATING AN
[01:39:54] IMPROVED CUSTOMER SERVICE, THE TRADE OFF
[01:39:58] IS DISPLACING SOME EXISTING SPACE THAT'S
[01:40:01] VALUABLE TODAY, AND THIS PROJECT WILL
[01:40:04] ACTUALLY CREATE SOME NEW OFFICE SPACE
[01:40:06] AREAS. COMMISSIONER CHO, ON THE
[01:40:08] PROMENADE LEVEL, WHICH IS THAT LEVEL
[01:40:10] BELOW THE TICKETING LEVEL. IT'S REALLY
[01:40:11] WHERE THE SKY BRIDGE COMES ACROSS. WE
[01:40:14] WILL EXPECT, ACTUALLY BOTH SOME TENANT
[01:40:16] RELOCATIONS IN THAT LOCATION, AS WELL AS
[01:40:20] THROUGHOUT A COUPLE OF OTHER LOCATIONS
[01:40:22] THROUGH THE MAIN TERMINAL, WHERE WE HAVE
[01:40:23] SOME VACANCY. AND THAT'S ALSO WHERE
[01:40:26] ALASKA IS GOING TO BE MOVING SOME SOME
[01:40:27] OF THE DISPLACED TICKETING PROCESS IN
[01:40:30] ZONE 7, BECAUSE, AGAIN, WE JUST
[01:40:32] DON'T HAVE THE SPACE, THE LUXURY OF
[01:40:36] JUST ELIMINATING CAPACITY. WE'RE HAVING
[01:40:38] TO RELOCATE IT AND REPLACE IT.
[01:40:42] WE'VE BEEN WORKING WITH THOSE TENANTS.
[01:40:44] THEY'RE AWARE OF IT IN GENERAL, NO
[01:40:46] DOUBT. WE'LL MAKE SURE THAT THEY HAVE,
[01:40:49] LIKE, FOR, LIKE, SPACES, AND THEY WON'T
[01:40:52] BE INCURRING SIGNIFICANT COSTS
[01:40:54] ASSOCIATED WITH THIS MOVE. SO THIS
[01:40:56] PROJECT WILL BE PAYING FOR THOSE
[01:40:58] RELOCATIONS AND WILL BE WORKING HARD TO
[01:41:00] MAKE SURE THAT THEIR OPERATIONS ARE
[01:41:01] MITIGATED. THAT'S GREAT. THANKS, JJ.
[01:41:04] THANK YOU. COMMISSIONER CHO MOVING TO
[01:41:06] COMMISSIONER CALKINS.
[01:41:10] I HAVE NO QUESTIONS AT
[01:41:14] THE TIME. THANK YOU. THANK YOU,
[01:41:15] COMMISSIONER BOWMAN.
[01:41:19] THERE WE GO. ACTUALLY, I THINK
[01:41:23] YOU COVERED MOST OF THEM. AND
[01:41:24] COMMISSIONER STEINBRUECK BROUGHT UP A FEW
[01:41:26] THAT I WAS INTERESTED IN, PARTICULARLY
[01:41:28] IN TERMS OF OUR PARTNERSHIP WITH
[01:41:30] ALASKA'S, PARTNERSHIP WITH LABOR AND
[01:41:32] MAKING SURE THAT THEY GO ABOVE AND
[01:41:34] BEYOND NOT JUST PREVAILING WAGE, BUT
[01:41:35] HAVING A PLA AND DOING THOSE PRIORITY
[01:41:37] HIGHER AN APPRENTICESHIP. SO, JJ, THANK
[01:41:39] YOU FOR MENTIONING THAT. AND THIS IS A

[01:41:42] MUCH NEEDED PROJECT. WHEN I LOOK AT IT,
[01:41:44] I SEE THAT ALASKA AS OUR HOMETOWN
[01:41:46] CARRIER. WHEN YOU COME INTO THE AIRPORT,
[01:41:47] THAT'S NOT PARTICULARLY APPARENT.
[01:41:50] THEY'RE THE FIRST SIGN THAT YOU SEE WHEN
[01:41:53] YOU'RE COMING UP THE DRIVE, BUT BEYOND
[01:41:55] THAT, THERE'S NO REAL FOOTPRINT FOR
[01:41:57] THEM. SO I THINK THIS IS A GREAT
[01:41:58] PROJECT. IT'S GOING TO DO A LOT OF
[01:42:00] IMPROVEMENTS FOR THE MEZZANINE. I DO
[01:42:02] APPRECIATE COMMISSIONER CHO'S POINT ABOUT
[01:42:04] THE RELOCATION. THAT IS GOING TO BE A
[01:42:06] BIT CHALLENGING IS MY UNDERSTANDING,
[01:42:08] BUT CERTAINLY NEEDED. SO I'M HAPPY TO
[01:42:11] MOVE FORWARD. AND I GUESS ONE QUESTION I
[01:42:13] MEANT TO ASK IS THIS GOING TO GO THROUGH
[01:42:15] THE SUSTAINABILITY FRAMEWORK AS WELL?
[01:42:17] DID I MISS THAT? I MEAN, KNOWING THAT
[01:42:20] ALASKA IS GOING TO DO IT, BUT CAN WE
[01:42:21] MAKE SURE THAT WE PARTNER WITH THEM ON
[01:42:23] THE SUSTAINABILITY FEATURES?
[01:42:24] ABSOLUTELY. WE'VE ALREADY HAD OUR FIRST
[01:42:27] SPARK MEETING. WE'VE INCLUDED ALL THE
[01:42:29] DOCUMENTATION OF THOSE MULTIPLE MEETINGS
[01:42:31] IN OUR PROJECT DEFINITION DOCUMENT THAT
[01:42:33] WILL CERTAINLY BE OWNER REQUIREMENTS.
[01:42:34] ABSOLUTELY. OKAY. THAT'S GREAT, BECAUSE
[01:42:37] I KNOW THAT THEY SHARE OUR SAME VALUES.
[01:42:39] BUT AS WE MOVE FORWARD WITH THAT
[01:42:41] FRAMEWORK, IT'S REALLY IMPORTANT THAT WE
[01:42:42] TRY AND MAKE SURE ALL OF THE PROJECTS
[01:42:44] ARE ADHERING TO IT. SO THANK YOU VERY
[01:42:47] MUCH. THANK YOU, COMMISSIONER BOWMAN.
[01:42:49] COMMISSIONER FELLEMAN, THANK YOU VERY
[01:42:53] MUCH IS CLEARLY A NEEDED PROJECT, AND
[01:42:55] THE DRAWINGS LOOK VERY EXCITING. AND I
[01:42:58] APPRECIATE COMMISSIONER BOWMAN
[01:43:00] ARTICULATION FOR THE NEED TO RUN IT
[01:43:02] THROUGH THE SCREENING. THE MORE WE USE
[01:43:04] THE SCREENING, THE EASIER IT WILL BE TO
[01:43:06] BE ABLE TO BE USED. IS THERE A MOTION IN
[01:43:09] A SECOND TO APPROVE ITEM 10-E. SO MOVED.
[01:43:13] SECOND. MOTION HAS BEEN MOVED
[01:43:17] AND SECONDED, IF THERE IS FURTHER
[01:43:19] DISCUSSION, JUST PLEASE RAISE YOUR HAND.
[01:43:23] I SEE NONE. SO CLERK.
[01:43:27] HART, PLEASE CALL THE ROLL FOR THE VOTE.
[01:43:28] AND COMMISSIONERS, JUST SAY YES OR NO.
[01:43:30] THANK YOU FOR THE VOTE, BEGINNING WITH
[01:43:32] COMMISSIONER STEINBREUCK. YES.
[01:43:34] THANK YOU, COMMISSIONER CHO. AYEI.
[01:43:38] THANK YOU, COMMISSIONER CALKINS, AYE.
[01:43:42] THANK YOU, COMMISSIONER BOWMAN, AYE. THANK
[01:43:45] YOU. COMMISSIONER FELLEMAN. AYE, AYE. SO THE
[01:43:49] MOTION IS UNANIMOUSLY. NOW
[01:43:53] MOVING ON TO ITEM 11. PRESENTATIONS AND
[01:43:57] STAFF REPORTS. CLERK HART, PLEASE READ
[01:44:00] THE NEXT ITEM INTO THE RECORD. AND THEN
[01:44:02] WE'LL HEAR FROM EXECUTIVE DIRECTOR
[01:44:04] METRUCK. THANK YOU. THAT IS ITEM 11 A,
[01:44:06] THE PORT POLICING ASSESSMENT PROGRESS
[01:44:08] REPORT.
[01:44:11] COMMISSIONERS, THEY WILL HEAR A SECOND

[01:44:13] UPDATE ON THE WORK OF OUR PORT POLICING,
[01:44:15] RACIAL EQUITY AND CIVIL RIGHTS TASK
[01:44:17] FORCE. HE LAST HEARD FROM OUR CO CHAIRS
[01:44:19] IN NOVEMBER. I'M PLEASED TO SHARE THAT
[01:44:21] TASK FORCE CONTINUES TO MAKE SIGNIFICANT
[01:44:23] PROGRESS TOWARDS THE GOAL OF COMPLETING
[01:44:25] ITS WORK BY JULY AND THAT SUCCESSFULLY
[01:44:28] ENGAGE A BROAD GROUP OF PORT EMPLOYEES,
[01:44:31] EXTERNAL EXPERTS AND PORT POLICE. AND
[01:44:33] THE WORK THE PRINCIPLES THAT GUIDE OUR
[01:44:35] PORT OF WHILE DEPARTMENT, OUR
[01:44:37] LEADERSHIP, INTEGRITY AND
[01:44:38] ACCOUNTABILITY. OUR PORT POLICE PROVIDE
[01:44:41] AN INVALUABLE SERVICE THROUGH PROTECTION
[01:44:42] OF OUR GATEWAYS WITH OPERATION SPANNING
[01:44:45] OUR SEAPORT AND AIRPORT. THESE
[01:44:47] OPERATIONAL DIVISIONS INCLUDE EVERYTHING
[01:44:49] FROM DIVE TEAMS TO EXPLOSIVE DETECTION,
[01:44:51] CANINE UNITS AND FROM SERVICES BUREAU TO
[01:44:54] TRAFFIC SPECIALISTS. WE'RE PROUD OF THE
[01:44:56] PROFESSIONALISM AND DEDICATION OF ALL OF
[01:44:58] OUR UNITS WITHIN THE PORT POLICE
[01:44:59] DEPARTMENT. HOWEVER, THERE ARE ALWAYS
[01:45:02] WAYS AND OPPORTUNITIES TO IMPROVE AND
[01:45:04] THE TASK FORCES IDENTIFY SOME TANGIBLE
[01:45:06] AREAS THAT COULD HELP US GET EVEN CLOSER
[01:45:08] TO OUR GOAL OF ACHIEVING THE HIGHEST
[01:45:10] NATIONAL STANDARDS FOR PUBLIC SAFETY,
[01:45:12] PROTECTION OF CIVIL RIGHTS, EQUITY,
[01:45:14] ACCOUNTABILITY AND OVERSIGHT. I LOOK
[01:45:16] FORWARD TO HEARING MORE DETAILS FROM OUR
[01:45:18] TASK FORCE COCHAIRS BOOKDA GHEISAR AND DELMAS,
[01:45:21] WHITTAKER. AND THE PRESENTERS ARE DELMAS
[01:45:24] WHITTAKER, PRESIDENT OF BLACKS IN
[01:45:27] GOVERNMENT, AND ALSO OUR SENIOR MANAGER,
[01:45:29] PROFICIENT VESSEL SERVICES, AND ALSO
[01:45:32] BOOKDA GHEISAR SENIOR DIRECTOR EQUITY
[01:45:34] DIVERSITY INCLUSION, AND ALSO MARIN
[01:45:37] BURNETT, STRATEGIC PLANNING PROGRAM
[01:45:39] MANAGER OFFICER, STRATEGIC INITIATIVES,
[01:45:42] AND ALSO A MEMBER OF THE BLACKS IN
[01:45:44] GOVERNMENT. AND ALSO DEVORE JACOBS,
[01:45:46] POLICE ACCOUNTABILITY EXPERT. WITH THAT,
[01:45:48] I'LL TURN IT OVER TO DELMAS WHITTAKER.
[01:45:51] THANK YOU. EXECUTIVE DIRECTOR METRUCK,
[01:45:55] COMMISSIONER FELLEMAN COMMISSIONERS,
[01:45:58] THANK YOU VERY MUCH FOR THIS
[01:45:59] OPPORTUNITY. I WOULD ALSO LIKE TO
[01:46:01] INCLUDE ON THAT LIST OF ATTENDANCE TODAY
[01:46:04] WITH US ARE KATHERINE OLSON AND BRIAN
[01:46:07] MAXI, WHO ARE OUR LOCAL CONSULTANTS FOR
[01:46:10] 21-CP. AND THEY'RE A VALUABLE MEMBER OF
[01:46:13] OUR TEAM, SO I'D LIKE TO MAKE SURE I
[01:46:15] DON'T LEAVE THEM OUT. SO I BELIEVE YOU
[01:46:19] WERE GOING TO DISPLAY THE PRESENTATION
[01:46:22] FOR ME. THERE WE GO. NEXT SLIDE, PLEASE
[01:46:27] GIVE YOU A LITTLE BACKGROUND. AND AS
[01:46:31] EXECUTOR DIRECTOR METRUCK MENTIONED,
[01:46:34] THIS IS OUR SECOND OPPORTUNITY TO COME
[01:46:36] BEFORE YOU TO DISCUSS OUR PROGRESS.
[01:46:39] NEXT SLIDE, PLEASE.
[01:46:42] THESE ARE OUR AREAS OF ASSESSMENT RIGHT
[01:46:45] NOW TO CURRENT DATE. WE ARE CURRENTLY WE

[01:46:49] HAVE TWO OF OUR OF OUR ASSESSMENT TEAMS,
[01:46:52] OUR SUBCOMMITTEES THAT ARE WORKING.
[01:46:54] THAT'S OUR DIVERSITY IN RECRUITMENT AND
[01:46:57] HIRING, AND ALSO OUR TRAINING AND
[01:46:59] DEVELOPMENT. IN OUR LAST CONVERSATION,
[01:47:02] WE HAD SEVERAL OF OUR OTHER
[01:47:04] SUBCOMMITTEES THAT WERE WORKING THAT WAS
[01:47:07] OUR USE OF FORCE, OVERSIGHT AND
[01:47:09] ACCOUNTABILITY AND MUTUAL AID. THOSE
[01:47:12] PARTICULAR COMMITTEES HAVE COMPLETED
[01:47:14] THEIR WORK, BUT THEY'RE IN HOT STANDBY
[01:47:16] AS WE MAY NEED THEM TO BE ABLE TO AID
[01:47:20] IN THE WORK THAT WE'RE CURRENTLY DOING.
[01:47:23] NOW, THE LAST TWO SUBCOMMITTEES THAT WE
[01:47:25] WOULD HAVE WOULD BE ADVOCACY, BUDGET
[01:47:28] ROLES AND EQUIPMENT, THOSE WE'RE
[01:47:31] RESHAPING, HOW WE CONFIGURE THOSE
[01:47:33] PARTICULAR SUBCOMMITTEES RETHINKING HOW
[01:47:36] WE PROCEED WITH THOSE, AND ALSO BASED ON
[01:47:39] THE CURRENT LEGISLATION AT THE STATE
[01:47:43] LEVEL, WE NEEDED TO TAKE A STEP BACK AND
[01:47:46] LOOK AT HOW WE APPROACH THAT. SO WE'RE
[01:47:48] HOPING TO MOVE FORWARD WITH THOSE HERE
[01:47:51] IN THE NEXT MONTH. NEXT SLIDE, PLEASE.
[01:47:56] WE'VE HAD SEVERAL ENGAGEMENT ACTIVITIES
[01:47:59] THAT WHILE BEEN, I THINK, EXTREMELY
[01:48:02] USEFUL IN OUR ASSESSMENT,
[01:48:05] THAT'S OUTREACH WITH SOME OF OUR
[01:48:07] COMMUNITY GROUPS THAT ARE LISTED HERE.
[01:48:09] AND ALSO, MANY OF YOU MAY BE AWARE
[01:48:12] THAT WE HAD A, A SURVEY AND ENGAGEMENT
[01:48:15] SURVEY THAT WE DID WITH THE POLICE
[01:48:17] DEPARTMENT, WHICH WE WERE VERY HAPPY
[01:48:20] WITH THE NUMBER OF PARTICIPANTS THAT
[01:48:22] HELPED IN THIS PROCESS, AND ALSO
[01:48:26] OUR 21-CP PARTNERS AND MEMBERS OF
[01:48:30] THE DEPARTMENT THAT SAT DOWN FOR REMOTE
[01:48:32] LISTING SESSIONS.
[01:48:35] WE'RE STILL WORKING ON THE INFORMATION
[01:48:38] FROM THAT PARTICULAR ASSESSMENT. SO
[01:48:40] THERE'S SOME WORK TO DO THERE BEFORE WE
[01:48:42] PRESENT IT TO THE COMMISSION. SO MORE
[01:48:44] INFO TO FOLLOW. NEXT SLIDE. SO AREAS
[01:48:51] THAT WE'VE IDENTIFIED PROCESSES THAT WE
[01:48:54] WANT TO MAKE SURE SUPPORTING OUR EQUITY
[01:48:56] GOALS, OBVIOUSLY, OUR DE ESCALATION
[01:48:59] POLICIES OR PROCEDURAL JUSTICE,
[01:49:03] ALSO MAKING SURE THAT WE'RE RECOGNITION
[01:49:06] OF THE SANCTITY OF HUMAN LIFE BEING AN
[01:49:10] INCREASINGLY IMPORTANT PART OF THIS
[01:49:13] WORK, ACCOUNTABILITY SYSTEMS THAT
[01:49:16] PROVIDE US WITH THOSE CHECKS AND
[01:49:17] BALANCES, AND ALSO THE
[01:49:21] EVER INCREASINGLY IMPORTANT MAKING
[01:49:25] SURE THAT WE HAVE BUILT IN THE VALUE OF
[01:49:27] CONTINUOUS IMPROVEMENT. NEXT SLIDE,
[01:49:34] NEXT SLIDE, PLEASE. SO A
[01:49:39] COUPLE OF PIECES OF INFORMATION FROM OUR
[01:49:42] USE OF FORCE. OUR USE OF FORCE COMMITTEE
[01:49:46] MET ABOUT FIVE TIMES BETWEEN OCTOBER AND
[01:49:49] THE MONTH OF JANUARY, AND THEY COVERED A
[01:49:53] WIDE RANGE OF AREAS THAT
[01:49:57] WERE RELATED TO USE OF FORCE. CRITICAL

[01:50:00] AREAS WERE ALSO EXAMINED THROUGH AN
[01:50:02] EQUITY LENS WHERE DEESCALATION, CROWD
[01:50:05] MANAGEMENT AND CRISIS RESPONSE
[01:50:09] AND OUR FORCE REVIEW WE'RE TAKING IN
[01:50:13] CONSIDERATION. THIS PARTICULAR SLIDE
[01:50:16] ALSO PROVIDES US WITH A FEW DATA POINTS
[01:50:20] WITH REGARDS TO, ESPECIALLY OUR OUR
[01:50:24] USE OF FORCE WHEN IT COMES TO THE
[01:50:27] DEMOGRAPHICS AROUND RACE AND SO.
[01:50:30] BUT THAT WAS OUR USE OF
[01:50:33] FORCE PIECE. NEXT SLIDE AT THIS TIME,
[01:50:36] I'M GOING TO TURN IT OVER TO MY
[01:50:40] COUNTERPART, MARIAN BURNETT WILL TAKE
[01:50:43] THE PRESENTATION FROM HERE.
[01:50:45] HELLO, EVERYONE. THANK YOU, DELMAS. I
[01:50:48] ACTUALLY HAD THE PLEASURE OF SERVING AS
[01:50:50] A CO CHAIR FOR THE SUBCOMMITTEE ON
[01:50:52] OVERSIGHT, ACCOUNTABILITY, EQUITY, AND
[01:50:54] CIVIL RIGHTS. ONE OF THE THINGS THAT I
[01:50:56] WANT TO MAKE CLEAR TO EVERYONE IS THAT
[01:50:58] EQUITY IS THE CORNERSTONE OF THIS
[01:50:59] ASSESSMENT. THIS IS IN OUR TITLE, BUT IT
[01:51:02] IS LITERALLY SOMETHING THAT WE HAVE
[01:51:04] BROUGHT TO EACH AND EVERY ONE OF OUR
[01:51:05] SUBCOMMITTEES AND ASK ALL OF OUR
[01:51:07] PARTICIPANTS TO WE'VE ASKED THEM ALL TO
[01:51:09] WEAR THEIR EQUITY LENSES WHEN CONDUCTING
[01:51:11] THIS WORK, AND WE WILL CONTINUE TO DO SO
[01:51:14] WITH THAT. DURING OUR ABOUT FOUR MONTHS
[01:51:16] TENURE WITH THIS SUBCOMMITTEE, WE
[01:51:18] REVIEWED THE BEST PRACTICES FOR POLICE
[01:51:20] MISCONDUCT AND COMPLAINT AND
[01:51:21] DISCIPLINARY SYSTEMS, THE POS PD
[01:51:24] POLICIES AND PROCEDURES, AS WELL AS SOME
[01:51:27] REALLY GREAT BEST PRACTICES FROM THE
[01:51:29] INDUSTRY. FOR US PARTICULARLY, THAT
[01:51:32] MEANT REVIEWING OUR COMPLAINT FILING
[01:51:34] SYSTEMS AND WORKFLOWS BOTH FOR
[01:51:36] COMPLAINTS THAT WERE LODGED ON THE
[01:51:37] EXTERNAL AND INTERNAL TO THE DEPARTMENT.
[01:51:39] IT INVOLVES LOOKING AT THE INVESTIGATION
[01:51:42] PROCESSES FOR EEO COMPLAINTS AND THE
[01:51:45] ROLES AND RESPONSIBILITIES OF ALL OF
[01:51:47] THOSE ACTORS THAT ARE A PART OF OUR
[01:51:49] ACCOUNTABILITY NETWORKS. THOSE BEING HR,
[01:51:52] OUR HUMAN RESOURCES GROUP, POLICE CIVIL
[01:51:55] SERVICE COMMISSION, LEGAL AS WELL AS
[01:51:57] WORKPLACE RESPONSIBILITY. ALL OF THEM
[01:51:59] HAVE ROLES IN OUR WORK AS FAR AS
[01:52:01] OVERSIGHT AND ACCOUNTABILITY. WITH
[01:52:03] REGARD TO THE POLICE DEPARTMENT, WE TOOK
[01:52:04] A LOOK AT THAT AND ALSO THE GENERAL VIEW
[01:52:07] OF HOW WE'RE CREATING THOSE CHECKS AND
[01:52:09] BALANCES THAT PROVIDE US WITH A GREAT
[01:52:11] AND THOROUGH ACCOUNTABILITY NETWORK.
[01:52:14] SO WHAT WE FOUND WITH THE HELP OF 21 CP
[01:52:18] IS THAT WE CAN INCREASE OUR
[01:52:20] ACCOUNTABILITY AND TRANSPARENCY BY
[01:52:21] MAKING SOME TECHNICAL CHANGES TO OUR
[01:52:23] EXTERNAL COMPLAINT PROCESSES,
[01:52:26] CLARIFYING SOME PROTOCOLS FOR WHO IS
[01:52:28] INVOLVED WHEN IN PARTICULAR AS IT
[01:52:30] PERTAINS TO EEO ISSUES, AND EXPLORING

[01:52:33] THE BEST PATH FORWARD FOR HOW HR AND THE
[01:52:35] POLICE CIVIL SERVICE COMMISSION CAN AND
[01:52:37] SHOULD BE ENGAGED ON DISCIPLINARY
[01:52:39] PROCESSES. CURRENTLY, THERE ARE SOME
[01:52:42] MANDATORY HR INVOLVEMENTS WHICH WE NEED
[01:52:44] TO WORK THROUGH. NEXT SLIDE, PLEASE.
[01:52:49] MUTUAL AID. THIS SUB COMMITTEE WAS ESSENTIALLY
[01:52:53] REVIEWING OUR COOPERATIVE AGREEMENTS
[01:52:55] WITH OTHER LAW ENFORCEMENT AGENCIES. WE
[01:52:57] TECHNICALLY CURRENTLY HAVE MULTIPLE OF
[01:52:59] THESE AGREEMENTS ALREADY IN PLACE AND
[01:53:01] SET WITH SOUTH KING COUNTY CITIES AS
[01:53:03] WELL AS OTHER NEIGHBORING JURISDICTIONS.
[01:53:05] THE PURPOSE OF THE GROUP WAS TO ASSESS
[01:53:07] HOW WELL ALIGNED OUR PARTNERS ARE WITH
[01:53:10] THE PORT, APPROACHES TO USE OF FORCE,
[01:53:12] CROWD MANAGEMENT, AND JUST OUR GENERAL
[01:53:15] VALUE SYSTEMS. HERE AT THE PORT OF
[01:53:17] SEATTLE AND WITHIN THE POSPD, THE GROUP
[01:53:20] FOUND THAT WE HAVE AN OPPORTUNITY TO DO
[01:53:22] SOME THINGS LIKE FORMALIZE OUR MUTUAL
[01:53:24] AID PROCESS THAT WOULD HELP TO ENSURE
[01:53:26] THAT ALIGNMENT WHENEVER WE ARE
[01:53:28] PARTNERING WITH ANOTHER LAW ENFORCEMENT
[01:53:29] AGENCY TO CONDUCT SOME AFTER ACTION
[01:53:32] REVIEW OF OUR MUTUAL AID ENGAGEMENT SO
[01:53:35] THAT WE CAN USE THOSE TO INFORM OUR
[01:53:37] TRAINING AND POLICIES. AND ALSO TO CREATE
[01:53:39] OUR OWN CROWD MANAGEMENT POLICY JUST
[01:53:42] WITHIN THE PORT. RIGHT NOW, WE HAVE IT
[01:53:45] IN THE CONTEXT OF MUTUAL AID, BUT NOT
[01:53:47] OUTSIDE OF IT. SO WE HAVE ONE
[01:53:50] PERSON THAT WE SHOULD HAVE MENTIONED
[01:53:52] EARLIER, DEBORAH JACOBS IS HERE. SHE IS
[01:53:54] A SUBJECT MATTER EXPERT IN THE FIELD OF
[01:53:56] POLICE ACCOUNTABILITY AND HAS BEEN VERY,
[01:53:59] VERY HELPFUL WITH MULTIPLE ONES OF OUR
[01:54:01] SUBGROUP. SHE IS HERE TO TAKE THE NEXT
[01:54:04] SLIDE, AS SHE HAS WORKED ON MULTIPLE
[01:54:06] ONES OF OUR SUBCOMMITTEES WITH US.
[01:54:07] DEBORAH, ARE YOU THERE? YES. HELLO. HI,
[01:54:10] EVERYBODY. THANKS SO MUCH FOR HAVING ME
[01:54:11] JUST FOR A LITTLE CONTEXT. I'VE DONE
[01:54:13] POLICE ACCOUNTABILITY WORK FOR OVER 30
[01:54:16] YEARS IN DESTINATIONS LIKE NEWARK, NEW
[01:54:18] JERSEY, IN ST LOUIS, MO, AND KING
[01:54:20] COUNTY, WASHINGTON. I'VE BEEN HONORED TO
[01:54:23] VOLUNTEER MY TIME TO BE PART OF THIS
[01:54:25] IMPORTANT EFFORT, AND I'M REALLY
[01:54:27] IMPRESSED WITH THE PEOPLE AND THINGS
[01:54:29] I'VE LEARNED ABOUT AT THE PORT ON
[01:54:32] DIVERSITY AND HIRING. I THINK
[01:54:36] ONE THING TO THINK ABOUT IS A NATIONWIDE
[01:54:40] CONTEXT. THERE IS A CRISIS IN
[01:54:43] RECRUITMENT FOR POLICING IN GENERAL,
[01:54:46] AND IT'S ONLY COMPOUNDED WHEN YOU THINK
[01:54:49] ABOUT PEOPLE OF COLOR AND WOMEN
[01:54:54] AND OTHERS WHO HAVE NOT TRADITIONALLY
[01:54:56] SERVED IN THE PROFESSION. SO I THINK THE
[01:55:00] HARD NEWS IS IT'S GOING TO TAKE A LONG
[01:55:02] TIME TO BUILD A MORE DIVERSE POLICE
[01:55:05] FORCE. BUT THE GOOD NEWS IS YOU'RE IN
[01:55:07] GOOD COMPANY WITH A WHOLE BUNCH OF

[01:55:08] PEOPLE TRYING TO THINK ABOUT THIS. TWO
[01:55:12] THINGS THAT I GUESS I WOULD HIGHLIGHT
[01:55:14] FROM THIS SLIDE IS THAT 25%
[01:55:18] OF PEOPLE OF THE PATROL OFFICERS,
[01:55:21] I BELIEVE, CHOSE NOT TO SELF IDENTIFY.
[01:55:24] AND WHILE THAT'S PERFECTLY LEGITIMATE
[01:55:27] CHOICE TO MAKE, I THINK THE HIGH NUMBER
[01:55:30] SAYS SOMETHING ABOUT CONCERNS OR
[01:55:33] RELUCTANCE IN SOME WAYS THAT I THINK
[01:55:35] WOULD BE IMPORTANT TO TRY TO MAYBE
[01:55:38] UNPACK. AND THE OTHER
[01:55:41] THING I'LL SAY IS THAT THE WORK TO BUILD
[01:55:43] A MORE DIVERSE POLICE DEPARTMENT IS THE
[01:55:47] LONG, HARD WORK. SO IF I WERE GOING TO
[01:55:50] SAY THERE'S ONE THING YOU SHOULD PUT
[01:55:51] YOUR ACTUAL TIME AND PATIENCE INTO, IT
[01:55:53] WOULD BE THIS. AND THEN THE NEXT NEXT
[01:55:56] SLIDE IS WHERE I'M GOING TO TELL YOU TO
[01:55:57] TAKE YOUR MONEY. SO IF YOU COULD NEXT
[01:55:59] SLIDE, SEE, AND THAT'S
[01:56:03] TRAINING. I WAS REALLY IMPRESSED THAT
[01:56:05] THERE WAS A FIVE YEAR TRAINING PLAN IN
[01:56:08] PLACE THAT PUTS YOU AHEAD OF PROBABLY
[01:56:11] THE VAST MAJORITY OF POLICE DEPARTMENTS
[01:56:13] IN THE COUNTRY. I THINK THAT AMONG
[01:56:17] THE COMMITTEE MEMBERS, THERE WAS A CRY
[01:56:19] FOR MORE ANTIBIAS TRAINING, MORE
[01:56:21] DEESCALATION TRAINING AND COMMUNITY
[01:56:24] ENGAGEMENT TRAINING AND THAT KIND OF
[01:56:26] THING. SO THOSE ARE IMPORTANT PIECES.
[01:56:29] WE HAD THE GOOD FORTUNE OF BEING ABLE TO
[01:56:31] SIT IN ON A DEESCALATION TRAINING. AND
[01:56:34] YOU HAVE A TERRIFIC, ENERGETIC TRAINER.
[01:56:38] I THINK THAT IT'S JUST MORE MORE OFTEN,
[01:56:41] MORE REPETITIVE. IF YOU DON'T HAVE THE
[01:56:45] BUDGET TO TRAIN EVERYBODY MORE ON SOME
[01:56:48] OF THESE KEY TOPICS, THEN I WOULD INVEST
[01:56:52] IN YOUR TRAINERS AND GIVING THEM
[01:56:53] EXPOSURE TO ALL KINDS OF DIFFERENT
[01:56:56] TRAINING AND NOT JUST ONE YEAR OR EVEN
[01:56:59] TWO A YEAR. BUT LET THEM SEE WHAT'S OUT
[01:57:00] THERE. LET THEM LEARN THE CUTTING EDGE
[01:57:02] SO THAT THEY CAN BRING IT BACK AND PASS
[01:57:05] IT DOWN TO YOUR PERSONNEL. THE LAST
[01:57:08] THING I'D SAY IS THAT I WAS LUCKY ENOUGH
[01:57:10] TO WORK WITH PORT PERSONNEL WHO ARE ALL
[01:57:13] REALLY ENTHUSIASTIC ABOUT THIS PROJECT.
[01:57:15] BUT I WANTED TO TELL YOU IN THE
[01:57:17] NATIONWIDE CONTEXT, THAT THESE TYPES OF
[01:57:20] REVIEWS ARE HAPPENING ALL OVER, AND THEY
[01:57:23] FEEL THREATENING TO LAW ENFORCEMENT AND
[01:57:25] THREATENING TO THE ESTABLISHED WAYS
[01:57:28] WE'VE DONE THINGS. SO THERE WILL BE
[01:57:30] TENSION OVER CHANGES. THERE CAN BE
[01:57:32] TENSION OVER JUST DIALOGUE. THERE CAN BE
[01:57:34] TENSION OVER THINKING ABOUT IT. THAT IS
[01:57:36] A NATURAL PART OF CHANGE AND A NATURAL
[01:57:39] PART OF THE PROCESS. AND I WOULD
[01:57:40] ENCOURAGE YOU TO LEAN INTO IT AND INVEST
[01:57:43] TIME IN BUILDING RELATIONSHIPS BETWEEN
[01:57:45] THE PORT POLICE AND THE OTHER PARTS OF
[01:57:47] THE WHOLE PORT EMPIRE. AND I THINK
[01:57:51] YOU'LL GET A LOT OF VALUE

[01:57:54] OUT OF CONTINUING TO BUILD TRUST AND
[01:57:57] COMMUNITY IN THAT RESPECT AND INVESTING
[01:58:00] IN THE PEOPLE YOU HAVE IN TRAINING IN
[01:58:01] PARTICULAR. THANK YOU SO MUCH.
[01:58:07] I'M SORRY. I DIDN'T MEAN THANK YOU SO
[01:58:09] MUCH. I MEANT, LET ME INTRODUCE YOU TO
[01:58:11] THE WOMAN WHO GAVE ME THIS AMAZING
[01:58:13] OPPORTUNITY THAT YOU BOOKDA, WHO IS
[01:58:15] GOING TO SPEAK ON THE NEXT SLIDE.
[01:58:17] SORRY. THANK YOU, DEBORAH. THANK YOU.
[01:58:19] GOOD AFTERNOON. COMMISSIONERS AND
[01:58:21] EXECUTIVE DIRECTOR METRUCK. MY NAME IS
[01:58:24] BOOKDA GHEISAR. I'M THE SENIOR DIRECTOR OF
[01:58:27] OFFICE OF EQUITY, DIVERSITY AND
[01:58:29] INCLUSION. I'M JUST CLOSING OUR
[01:58:32] PRESENTATION BY REPORTING TO YOU ON
[01:58:35] POLICING RELATED LEGISLATION IN OLYMPIA
[01:58:38] THIS YEAR. WE WANTED
[01:58:42] TO WAIT AS LATE AS POSSIBLE TO LOOK AT
[01:58:45] THE PROCESS OF A NUMBER OF BILLS THAT
[01:58:48] WERE PROPOSED IN OLYMPIA THIS YEAR, AS
[01:58:52] THE REST OF THE COUNTRY, OF COURSE, HAS
[01:58:55] SEEN A HUGE INCREASE IN THE NUMBER OF
[01:58:56] POLICING RELATED LEGISLATIONS THAT HAVE
[01:58:59] BEEN REVIEWED. WE FORM THE KITCHEN
[01:59:02] CABINET OF EXPERTS FROM EXTERNAL
[01:59:07] COMMUNITIES AND ALSO INTERNAL POLICY
[01:59:10] STAFF TO FOLLOW THE LEGISLATION IN
[01:59:14] OLYMPIA. WE CONTINUE TO REALLY REFLECT
[01:59:17] ON THE CONTENT OF THESE BILLS AND HOW
[01:59:20] THEY WOULD RELATE TO AND IMPACT THE
[01:59:23] PORT. AND, OF COURSE, YOU WILL BE
[01:59:26] HAVING A DETAILED BRIEFING BY ERIC
[01:59:30] FITCH. I BELIEVE IN THE NEXT MONTH TO
[01:59:33] GIVE YOU A SUMMARY OF ALL OF THE BILLS
[01:59:35] THAT MADE IT THROUGH THE LEGISLATIVE
[01:59:37] SESSION IN OLYMPIA. BUT I KNOW THAT ALL
[01:59:40] OF YOU HAVE EXPRESSED A LOT OF INTEREST
[01:59:42] IN THESE BILLS. SO I WANTED TO REVIEW
[01:59:45] JUST SEVEN BILLS THAT PASSED THE HOUSE
[01:59:48] AND SENATE AND GIVE YOU SOME OF THE
[01:59:51] HIGHLIGHTS. REVIEWING THE FIRST
[01:59:55] ONE THAT WAS PROPOSED BY REPRESENTATIVE
[01:59:59] JOHNSON, A BILL RELATING TO POLICE
[02:00:02] TACTICS AND EQUIPMENT THAT RESTRICTS
[02:00:04] CHOKEHOLDS MILITARY STYLE EQUIPMENT,
[02:00:07] ESTABLISHES GUIDELINES FOR USE OF TEAR
[02:00:10] GAS, AND OUTLINES PARAMETERS OF ENGAGING
[02:00:13] IN VEHICULAR PURSUIT. THE NEXT BILL
[02:00:16] AUTHORIZES STATE AUDITOR TO AUDIT
[02:00:19] INVESTIGATIONS OF DEADLY USE OF FORCE
[02:00:22] AND INCIDENTS BY OFFICERS. THE NEXT BILL
[02:00:26] CREATES OFFICE OF INDEPENDENT
[02:00:28] INVESTIGATION WITHIN GOVERNOR'S OFFICE
[02:00:31] TO CONDUCT FAIR AND COMPETENT
[02:00:33] INVESTIGATIONS OF USE OF FORCE BY POLICE.
[02:00:37] THE NEXT BILL ESTABLISHES A CIVIL
[02:00:41] STANDARD FOR OFFICERS USE
[02:00:45] OF FORCE AND REQUIRES THE ATTORNEY
[02:00:48] GENERAL'S OFFICE TO DEVELOP MODEL
[02:00:50] POLICIES FOR USE OF FORCE. THE NEXT BILL
[02:00:53] EXPANDS AUTHORITIES OF CRIMINAL JUSTICE
[02:00:55] TRAINING COMMISSION TO EXPAND BACKGROUND

[02:00:58] INVESTIGATION REQUIREMENTS FOR OFFICERS
[02:01:03] APPLICATIONS AND OVERHAUL CERTIFICATION
[02:01:06] AND DE CERTIFICATION PROCESS FOR
[02:01:09] OFFICERS. AND THE NEXT BILL REQUIRES
[02:01:12] OFFICERS WHO WITNESS OTHER POLICE
[02:01:15] OFFICERS USING EXCESSIVE FORCE TO RENDER
[02:01:18] AID TO THE OTHER PARTY. AND THE LAST
[02:01:21] BILL REQUIRES ATTORNEY GENERAL TO
[02:01:23] RECOMMEND DEVELOPMENT OF A STATEWIDE
[02:01:25] PROGRAM FOR COLLECTING USER FORCE DATA.
[02:01:32] BECAUSE THESE BILLS REALLY JUST PASSED
[02:01:36] THIS LAST WEEKEND, WE WILL, OF COURSE,
[02:01:39] BE LOOKING OVER THE NEXT TWO MONTHS
[02:01:42] BEFORE WE WRAP UP OUR ASSESSMENT TO LOOK
[02:01:44] AT THEIR IMPACT ON OUR PORT POLICE AND
[02:01:48] TO COME BACK TO YOU WITH RECOMMENDATIONS
[02:01:50] ABOUT HOW THEY APPLY TO THE PORT AND
[02:01:54] WHERE WE WILL BE IMPLEMENTING THESE
[02:01:56] CHANGES. I WANT
[02:01:59] TO EMPHASIZE THE POINT THAT DEBORAH
[02:02:01] JACOBS MADE THAT WE HAVE WORKED VERY
[02:02:05] CLOSELY WITH OUR POLICE DEPARTMENT AND
[02:02:07] OUR POLICE UNIONS, AND WE REALLY
[02:02:10] APPRECIATE ALL OF THEIR PARTICIPATION
[02:02:14] ON SUBCOMMITTEES ON THE TASK FORCE AND
[02:02:17] THIS DEEPLY COLLABORATIVE EFFORT TO
[02:02:20] BRING TO YOU OUR FINAL RECOMMENDATIONS,
[02:02:22] WHICH YOU WILL SEE ON AUGUST 10TH. WE
[02:02:26] HAVE ALREADY SCHEDULED THAT BRIEFING TO
[02:02:28] GIVE YOU OUR FINAL REPORT. I ALSO WANTED
[02:02:31] TO MAKE A NOTE BEFORE I CLOSE FOR
[02:02:34] COMMISSIONER CALKINS. YOU HAVE
[02:02:37] REQUESTED THAT WE WOULD ALSO COME BACK
[02:02:40] WITH SOME RECOMMENDATIONS ON
[02:02:42] COMMUNICATION. COMMUNICATIONS TO THE
[02:02:45] COMMISSION, COMMUNICATIONS WITHIN THE
[02:02:47] ORGANIZATION, COMMUNICATIONS TO THE
[02:02:49] COMMUNITY. AND SO WE ARE ADDING THAT TO
[02:02:52] THE ELEMENTS OF THE ASSESSMENTS. IN
[02:02:55] CLOSING, I WANT TO THANK ALL OF THE
[02:02:57] INCREDIBLE MEMBERS OF THE TASK FORCE AND
[02:03:00] SUBCOMMITTEES, PORT EMPLOYEES, POLICE
[02:03:03] DEPARTMENT AND UNIONS AND COMMUNITY
[02:03:06] MEMBERS WHO'VE GIVEN A LOT OF THEIR TIME
[02:03:09] FOR THIS PROCESS. AND I WANT TO THANK 21
[02:03:12] CP. BRIAN MAXI AND CATHERINE OLSEN WHO ARE
[02:03:16] HERE TO ANSWER ANY QUESTIONS YOU MIGHT
[02:03:18] HAVE. THANK YOU FOR ACTUALLY ASKING
[02:03:23] FOR THIS ASSESSMENT, AND I'LL STOP THERE
[02:03:26] AND SEE IF YOU HAVE ANY QUESTIONS FOR
[02:03:28] US. THANK YOU.
[02:03:31] BOOKDA AND OUR OTHER SPEAKERS, I REALLY
[02:03:33] APPRECIATE THE DUE DILIGENCE THAT'S GONE
[02:03:36] INTO THIS EFFORT. AND WE LOOK FORWARD TO
[02:03:38] THE AUGUST 10TH PRESENTATION.
[02:03:40] COMMISSIONERS, PLEASE UNMUTE YOURSELF
[02:03:42] FOR QUESTIONS OR COMMENTS TO THE STAFF.
[02:03:44] AND CLERK HART, PLEASE CALL THE ROLL.
[02:03:47] THANK YOU, MR COMMISSION PRESIDENT, I DO
[02:03:49] SEE EXECUTIVE DIRECTOR METRUCK HAS HIS
[02:03:51] HANDS UP. I'M SORRY I MISSED THAT, MR
[02:03:55] METRUCK. THANK YOU, MR PRESIDENT. I JUST
[02:03:57] WANTED TO MENTION THAT ACT AND SHIVA IS

[02:03:59] ALSO ON THE LINE AS WELL ON THE LINE,
[02:04:02] BUT HE'S JUST HERE TO ANSWER ANY
[02:04:05] POTENTIAL QUESTIONS. AND I WANT TO THANK
[02:04:06] THE ENTIRE TASK FORCE AND EVERYONE WHO'S
[02:04:08] WORKING ON WELL, PERHAPS IF THAT'S THE
[02:04:11] CASE, MAYBE I COULD LEAD OFF
[02:04:15] THE THE QUESTION THERE.
[02:04:19] LET ME JUST SEE IF
[02:04:23] I WAS SEEING WE WERE GOING TO HEAR FROM
[02:04:26] THE PRESENTATION, BUT I JUST WANT TO GET
[02:04:27] A GENERAL SENSE VIDEO. HOW DO YOU THINK
[02:04:29] THE ASSESSMENT IS GOING? AND IF THERE
[02:04:30] ARE OTHER THOUGHTS YOU MIGHT LIKE TO
[02:04:32] SHARE WITH THE GROUP? OH, YES. THANK
[02:04:35] YOU, COMMISSION PRESIDENT FELLEMAN, FOR
[02:04:38] THE QUESTION. FIRST, I'D LIKE TO JUST
[02:04:41] START OFF BY SAYING THANK YOU TO THE
[02:04:45] 21-CP, THE TASK FORCE MEMBERS,
[02:04:49] THE SUBJECT MATTER EXPERTS THAT WE'VE
[02:04:51] HAD BOTH INTERNALLY FROM THE POLICE
[02:04:53] DEPARTMENT AND ALSO EXTERNALLY FOR JUST
[02:04:56] THEIR TIRELESS WORK DURING THE
[02:04:58] ASSESSMENT. THE WORK HAS AND I EXPECT,
[02:05:02] WILL CONTINUE TO HELP HELP US IN
[02:05:04] IDENTIFYING AREAS OF POLICY AND PRACTICE
[02:05:06] THAT WE CAN IMPROVE. AND THE POLICE
[02:05:09] DEPARTMENT IS A LEARNING ORGANIZATION,
[02:05:12] AND WE'RE CONTINUOUSLY LOOKING FOR THOSE
[02:05:14] OPPORTUNITIES TO BECOME BETTER AT THE
[02:05:17] SAME TIME. I'M VERY HAPPY, EVEN AS WE
[02:05:19] LISTEN TO THIS UPDATE. BUT AS I'VE HAD
[02:05:21] COMMUNICATIONS WITH TASK FORCE MEMBERS
[02:05:24] AND 21-CP, THAT THUS FAR THE ASSESSMENT
[02:05:27] HAS BEEN VALIDATING MUCH OF THE WAY THAT
[02:05:30] YOUR POLICE DEPARTMENT OPERATES AND THE
[02:05:32] SERVICES THAT WERE PROVIDING. AND AS THAT
[02:05:36] ASSESSMENT CONTINUES AND WRAPS UP IN A
[02:05:38] FEW SHORT MONTHS, I REALLY LOOK FORWARD
[02:05:40] TO SEEING THE FINAL RECOMMENDATIONS. I
[02:05:43] DID WANT TO JUST MAKE A QUICK COMMENT,
[02:05:45] TOO, JUST REGARDING THE LEGISLATIVE
[02:05:47] BILLS THAT BOOKDA HAD BROUGHT UP
[02:05:49] MENTIONED, JUST SO THAT THE
[02:05:51] COMMISSIONERS KNOW THAT WE HAVE ALREADY
[02:05:54] STARTED THE POLICE DEPARTMENT AND
[02:05:55] WORKING WITH THE PORT OF SEATTLE LEGAL
[02:05:57] TEAM, OUR TRAINING DEPARTMENT POLICY
[02:06:02] UNIT, REGARDING LOOKING AT THOSE BILLS,
[02:06:06] WHAT POLICY CHANGES WE NEED TO MAKE,
[02:06:08] WHAT PRACTICE CHANGES WE NEED TO MAKE,
[02:06:10] AND HOW WE TRAIN OUR PEOPLE. AS A MATTER
[02:06:12] OF FACT, MID, MAY I'LL BE MEETING WITH
[02:06:15] THE VALLEY CHIEFS, WE HAVE OUR
[02:06:17] NEIGHBORING POLICE AGENCY CHIEFS TO
[02:06:18] DISCUSS THOSE BILLS AND THE IMPACT THAT
[02:06:20] THEY'RE GOING TO HAVE A LAW ENFORCEMENT.
[02:06:22] SO WE'LL BE WORKING ON THAT, AND WE'LL
[02:06:24] WORK MORE AT THE TASK FORCE AS NEEDED
[02:06:27] REGARDING THAT. AND THEN FINALLY,
[02:06:31] MAYBE NOT. FINALLY, AT LEAST FOR THIS
[02:06:33] QUESTION, IS THAT YOUR POLICE
[02:06:35] DEPARTMENT, OUR PRIMARY MISSION IS
[02:06:37] PUBLIC SAFETY ON PORT PROPERTIES. IN

[02:06:40] ORDER FOR US TO COMPLETE THAT MISSION,
[02:06:42] WE MUST MAINTAIN AND IMPROVE PUBLIC
[02:06:45] TRUST. AND REALLY, WITHOUT LEGITIMACY,
[02:06:48] WE CANNOT EFFECTIVELY SERVE THE PORT AND
[02:06:50] THE PUBLIC. THIS PROCESS IS A PROCESS.
[02:06:54] AND AS DEBORAH JACOBS HAD MENTIONED, IT
[02:06:58] MAY NOT ALWAYS BE COMFORTABLE FOR US AS
[02:07:00] A POLICE DEPARTMENT PIER FOR ME AS AN
[02:07:02] ACTING CHIEF TO GO THROUGH THE PROCESS,
[02:07:04] BUT I KNOW THAT IT WILL HELP US ACHIEVE
[02:07:06] THAT DESIRED END STATE THAT WE HAVE OF
[02:07:09] SUPERIOR PUBLIC SAFETY ON OUR PORT
[02:07:12] PROPERTIES. AND SO I'M GLAD THAT WE'RE
[02:07:14] DOING THE ASSESSMENT. AND AGAIN, THANK
[02:07:16] YOU FOR THE QUESTION, CHIEF. I'M SO
[02:07:19] PLEASED THAT YOU MAINTAIN THE
[02:07:22] REPRESENTATION OF THIS ORGANIZATION AND
[02:07:24] THAT YOUR ENGAGEMENT WITH THE PROCESS IS
[02:07:27] CRITICAL TO OUR FINAL REVIEW OF IT. SO
[02:07:30] THANK YOU FOR YOUR WILLINGNESS TO BE
[02:07:32] PART OF IT. AND I JUST REAL QUICKLY, WE
[02:07:34] ALSO HAVE A CITY AND A COUNTY REVIEW
[02:07:36] GOING ON. THIS WAS ONE OF THE CONCERNS I
[02:07:38] HAD ABOUT HOW MUCH CONCURRENCE OR IS
[02:07:42] THERE SOME FUSE GOING THROUGH ALL THESE
[02:07:45] REVIEWS, OR AM I MISTAKEN ON THAT. WAS
[02:07:53] THAT A QUESTION FOR ME, SIR? SORRY, ARE
[02:07:56] YOU GETTING QUESTIONS? THESE WOULD BE
[02:07:58] SEPARATE POLICE DEPARTMENTS, BUT ARE YOU
[02:08:01] AWARE OF YOUR COLLEAGUES GOING TO A
[02:08:03] SIMILAR REVIEW PROCESS IN YOUR BRETHERN
[02:08:06] AGENCIES? YEAH, I'M NOT INTIMATELY
[02:08:09] FAMILIAR OTHER THAN WHAT I MIGHT SEE OR
[02:08:14] READ HERE OR THERE, BUT I HAVEN'T BEEN IN
[02:08:16] INTIMATE DIALOGUE WITH EITHER
[02:08:19] SEATTLE OR KING COUNTY. I AM FAMILIAR IN
[02:08:23] SOME OF OUR OTHER PARTNER AGENCIES,
[02:08:25] JUST THINGS THAT THEY'VE DONE AS FAR AS
[02:08:28] REFORMS THAT THEY'VE MADE WITHIN THEIR
[02:08:29] AGENCIES, BUT HAVEN'T HAD A LOT OF
[02:08:31] DIALOGUE REGARDING THAT. THANK YOU. BUT
[02:08:34] BOOKDA, MAYBE YOU HAVE SOME INSIGHT
[02:08:38] ON THAT. I JUST WANTED TO
[02:08:41] ADD THAT, OF COURSE, ON THE TASK FORCE,
[02:08:46] WE'VE BEEN VERY PRIVILEGED TO HAVE
[02:08:48] PEOPLE WHO ARE REALLY NATIONALLY KNOWN
[02:08:51] AS EXPERTS SUCH AS ANNE LEVINSON,
[02:08:54] WANISHA HAROLD, SAM CELICA,
[02:08:57] DEBORAH JACOBS. AND THESE ARE ALSO FOLKS
[02:09:02] WHO'VE BEEN CONNECTED TO REVIEWS AND
[02:09:04] ASSESSMENTS OF CITY AND COUNTY. AND, OF
[02:09:07] COURSE, WE'VE BEEN LOOKING AT THE
[02:09:09] MOVEMENTS IN OTHER POLICE DEPARTMENTS AS
[02:09:12] WELL. I DON'T KNOW IF DEBORAH WANTS TO
[02:09:14] ADD ANYTHING TO THAT. I DON'T THINK
[02:09:18] I DO. WE'RE GOOD.
[02:09:21] ALRIGHT. COMMISSIONER STEINBREUCK.
[02:09:25] YEAH. WELL, I'M I MEAN, I'M LAUGHING IN
[02:09:28] MY HEAD. THE OTHER DEPARTMENTS AND THEIR
[02:09:32] JURISDICTIONS HAVE APPROACHED THIS VERY
[02:09:34] DIFFERENTLY FROM DEMANDS TO DEFUND THE
[02:09:36] POLICE AT THE CITY OF SEATTLE BY 50%.
[02:09:39] THAT IS NOT HOW WE'VE APPROACHED THIS.

[02:09:42] WE'VE APPROACHED THIS WITH THE BEST
[02:09:44] INTENTIONS TO DO WHAT DELMAS WHITTAKER
[02:09:47] SAID, WHICH TO ACHIEVE THE HIGHEST LEVEL
[02:09:49] OF NATIONAL STANDARDS. I WOULD SAY TO
[02:09:51] SET NEW STANDARDS FOR PLACING WHILE,
[02:09:54] PROTECTING CIVIL RIGHTS AND ENSURING
[02:09:56] EQUITY AND ACCOUNTABILITY. THAT'S WHAT
[02:09:58] WE'RE DOING. AND IT'S WITH FULL
[02:10:00] COOPERATION AND SUPPORT, I WOULD SAY
[02:10:03] ENTHUSIASTICALLY FROM THE DEPARTMENT,
[02:10:05] THE LEADERSHIP AND LABOR. THAT'S
[02:10:08] REMARKABLE. I THINK THIS IS GOING TO BE
[02:10:10] A NATIONAL MODEL FOR EXCELLENCE IN
[02:10:13] POLICING IN THE 21ST CENTURY. SO I
[02:10:16] JUST WANT TO THANK EVERYONE INVOLVED,
[02:10:19] THE CO CHAIRS, MARIN,
[02:10:22] THE TASK FORCE AND CONSULTANTS, AND THE
[02:10:25] GREAT KNOWLEDGE EXPERTS THAT WE HAVE WHO
[02:10:27] ARE DEDICATING THEIR VOLUNTEER TIME. I
[02:10:30] DO WANT TO ASK, HOWEVER, A COUPLE OF
[02:10:32] THINGS. TO COMMISSIONER CALKINS POINT
[02:10:35] ABOUT COMMUNICATIONS. I BELIEVE THAT WE
[02:10:38] HAVE AT LEAST INFORMALLY ESTABLISHED
[02:10:40] THAT THERE WILL BE ANNUAL REPORT OUT TO
[02:10:42] THE COMMISSION IN PUBLIC BY THE CHIEF OF
[02:10:45] POLICE WITH DATA THAT'S
[02:10:49] COLLECTED WITH USE OF FORCE. THEY WILL
[02:10:51] DETERMINE WHAT WILL BE IN THE CONTENT OF
[02:10:53] THAT. WE'VE ALREADY STARTED THAT THIS
[02:10:54] YEAR. THAT IS A REALLY IMPORTANT
[02:10:56] INSTITUTIONAL CHANGE AROUND
[02:10:58] ACCOUNTABILITY AND OVERSIGHT. I WOULD
[02:11:01] SUGGEST IF YOU'RE LOOKING AT
[02:11:03] COMMUNICATIONS, YOU MIGHT ALSO LOOK AT
[02:11:05] THE ORG CHART. THE CHIEF OF POLICE DOES
[02:11:08] NOT REPORT DIRECTLY TO THE EXECUTIVE
[02:11:10] DIRECTOR. THERE MAY BE SOME VALID
[02:11:14] AND COMPELLING REASON TO RECONSIDER THAT
[02:11:16] REPORT OUT REPORTING DIRECTLY
[02:11:21] TO THE EXECUTIVE DIRECTOR BECAUSE OF THE
[02:11:23] IMPORTANCE OF THE WORK OF PUBLIC SAFETY.
[02:11:25] AND I THINK IT WILL STRENGTHEN OUR
[02:11:28] AWARENESS OF POLICING NEEDS AND
[02:11:32] ACTIVITIES. IT'S JUST A SUGGESTION. I
[02:11:35] WANT TO ALSO SUGGEST THAT AS WE GET THE
[02:11:38] RECOMMENDATIONS, THEY'RE NOT ALL GOING
[02:11:41] TO JUST COME AT ONCE. THEY'RE STARTING
[02:11:42] TO COME OUT. I THINK WE CAN START TO
[02:11:45] WORK WITH THOSE AND GET A LEG UP AHEAD
[02:11:48] OF THE FINAL REPORT IN AUGUST SO THAT
[02:11:50] WE'RE NOT WAITING TO THE VERY END OF THE
[02:11:52] PROCESS TO TAKE UP, YOU KNOW, THIS AND
[02:11:55] THAT RECOMMENDATION, I THINK IT WOULD BE
[02:11:56] GOOD TO FRONT LOAD AND PRIORITIZE THAT.
[02:11:58] ALSO WITH THE 2022
[02:12:01] BUDGET IN MIND, BECAUSE THERE MAY WELL
[02:12:04] BE SOME CONSIDERATION FOR A BUDGET
[02:12:08] NEEDS WITH REGARD TO THINGS LIKE
[02:12:10] TRAINING, WITH REGARD TO SOME OF THE
[02:12:13] OTHER WORK THAT MAY BE ADDITIVE TO THE
[02:12:15] DEPARTMENT THAT THIS INVOLVES.
[02:12:19] OTHER THAN THAT, I THINK THIS IS GOING
[02:12:22] EXTREMELY WELL. AND I'M SO PROUD THAT

[02:12:25] WE ARE DOING THIS WORK AND TO HAVE SUCH
[02:12:27] POSITIVE SUPPORT COLLABORATION IN IT,
[02:12:30] I THINK IT CAN ONLY PRODUCE GREAT
[02:12:32] RESULTS. THANK YOU, COMMISSIONER. THE
[02:12:36] COMMISSIONER CHO THANK YOU.
[02:12:40] I ALSO WANT TO ECHO THE SENTIMENT THAT I
[02:12:43] THINK TREMENDOUS WORK IS BEING DONE
[02:12:45] HERE. AND I REALLY APPRECIATE THE THE
[02:12:47] ENGAGEMENT (indiscernible) AND ALL
[02:12:50] THE OTHERS, INCLUDING MINE AND
[02:12:53] DEDICATING TO THIS. I'M A LITTLE
[02:12:55] SURPRISED TO HEAR THAT WE DON'T HAVE THE
[02:12:58] CROWD MANAGEMENT POLICY IN PLACE. I JUST
[02:13:02] WANT TO CLARIFY. DOES THAT MEAN WHEN WE
[02:13:06] TALK ABOUT CROWD MANAGEMENT POLICY, ARE
[02:13:08] WE TALKING ABOUT, LIKE, GATHERINGS THAT
[02:13:11] MIGHT HAPPEN ON AIRPORT PREMISES OR PORT
[02:13:14] PREMISES AND WHAT OUR POLICIES ARE ON
[02:13:17] ENGAGING WITH THEM? BECAUSE I KNOW THAT
[02:13:20] WE HAVE, LIKE, A PERMITTING PROCESS FOR
[02:13:23] PEOPLE WHO MIGHT WANT TO GATHER AT THE
[02:13:24] AIRPORT. SO CAN YOU PLEASE CLARIFY WHAT
[02:13:26] THIS MEANS? YEAH,
[02:13:29] I'LL ANSWER THAT UNLESS SOMEONE FROM THE
[02:13:32] TASK FORCE WANTS TO. BUT SO WE'RE
[02:13:35] PART OF THE REGIONAL TEAM, THE VALLEY
[02:13:37] CIVIL DISTURBANCE UNITS, AND THEY HAVE
[02:13:41] POLICIES AND PROTOCOLS THAT THEY WILL
[02:13:44] USE. OUR CONTINGENT
[02:13:47] FROM THE PORT IS THE CMU OR THE CROWD
[02:13:51] MANAGEMENT UNIT. AND SO, WHILE, WE WILL
[02:13:53] USE THE VERY SIMILAR PROTOCOLS AND
[02:13:57] PROCEDURES. WE DON'T HAVE A SEPARATE
[02:14:00] POLICY THAT WE WOULD JUST HAVE
[02:14:02] INTERNALLY FOR OUR TEAM. NOW IN SAYING
[02:14:05] THAT OUR TEAM, HOWEVER, OPERATES UNDER
[02:14:09] OUR POLICE DEPARTMENT POLICIES. SO THEY
[02:14:12] OPERATE UNDERNEATH OUR USE OF FORCE
[02:14:13] POLICIES AND ALL THE OTHER POLICIES THAT
[02:14:15] GOVERN HOW OUR OFFICERS WORK. SO IT'S
[02:14:18] REALLY A MATTER OF THE RECOMMENDATION,
[02:14:21] WHICH I THINK IS A GREAT RECOMMENDATION,
[02:14:23] IS, HEY, LET'S MAKE SURE THAT WE
[02:14:25] SEPARATE OUT AND WE DEVELOP OUR OWN CMU
[02:14:27] POLICY THAT WILL BE CONSISTENT WITH OUR
[02:14:30] POLICIES. SO THAT'S WHERE THE
[02:14:32] RECOMMENDATION CAME FROM. AND I THINK
[02:14:33] IT'S A GREAT RECOMMENDATION. OKAY. THAT
[02:14:36] MAKES SENSE. I MEAN, I JUST THINK GIVEN
[02:14:38] THE UNIQUE SECURITY CONCERNS OF OUR
[02:14:40] AIRPORT, IT JUST MAKES SENSE TO HAVE OUR
[02:14:42] OWN CROWD MANAGEMENT POLICY.
[02:14:45] THE SECOND QUESTION I HAD WAS WITH
[02:14:48] REGARDS TO TRAINING AND DEVELOPMENT.
[02:14:49] THIS IS A BIT OFF TOPIC, BUT STILL
[02:14:51] RELEVANT. WE ROLLED OUT A HUMAN
[02:14:54] TRAFFICKING AWARENESS TRAINING PROGRAM
[02:14:56] FOR ALL PORT EMPLOYEES, AND I THINK
[02:14:57] WE'RE UP AT 80%. I WAS ACTUALLY ON A
[02:15:01] PANEL THE OTHER DAY. AND ONE OF THE
[02:15:03] POINTS THAT WAS MADE ON HUMAN TRAFFIC IN
[02:15:05] THE OTHER DAY IS THAT LAW ENFORCEMENT IN
[02:15:08] GENERAL DOES NOT ACTUALLY GET ENOUGH

[02:15:10] TRAINING ON HUMAN TRAFFICKING AWARENESS
[02:15:12] AND HOW TO DEAL WITH HUMAN TRAFFICKING.
[02:15:13] CHIEF, CAN YOU JUST SPEAK TO WHETHER OR
[02:15:16] NOT OUR OFFICERS ARE GETTING THE SAME
[02:15:18] HUMAN TRAFFICKING TRAINING THAT THE REST
[02:15:20] OF OUR PORT EMPLOYEES ARE GETTING.
[02:15:22] YEAH, I'LL ADD TO THAT, TOO, THAT WHEN
[02:15:25] THAT TRAINING WAS DEVELOPED, THE PORT
[02:15:29] OF SEATTLE FOLKS WHO DEVELOPED THAT
[02:15:32] INCLUDED OUR STAFF AS FAR AS DEVELOPING
[02:15:34] THAT TRAINING, AND SO WE ACTUALLY HELP
[02:15:36] PUT THAT TRAINING TOGETHER. AND MY
[02:15:40] UNDERSTANDING IS I DON'T NECESSARILY HAVE THE
[02:15:41] TRAINING RECORDS RIGHT IN FRONT OF ME.
[02:15:43] THOSE THAT OUR OFFICERS HAVE RECEIVED
[02:15:45] TRAINING WHEN IT COMES TO THE HUMAN
[02:15:47] TRAFFICKING AND LOOKS LIKE THE ALMOST
[02:15:49] HAS HIS HAND UP. AND SO HE MIGHT HAVE
[02:15:51] SOME ADDITIONAL INFORMATION.
[02:15:54] OH, I JUST WANTED TO ECHO I ACTUALLY
[02:15:58] HAD THE PLEASURE OF SITTING IN MANY OF
[02:16:00] THOSE INITIAL TRAINING SESSIONS AS THOSE
[02:16:03] WERE DEVELOPED. AND THEN SEVERAL
[02:16:07] OCCASIONS I WAS SITTING SIDE BY SIDE
[02:16:09] WITH OUR CURRENT ACTING DEPUTY CHIEF,
[02:16:12] JOHN GILBO, WHO IS INVOLVED IN THAT
[02:16:15] CONVERSATION. SO I DO KNOW THAT HAS
[02:16:19] BEEN THEY WERE AT THE GRASSROOTS
[02:16:23] BEGINNING STAGE OF THIS PROCESS. AND SO
[02:16:26] I DON'T HAVE THE TRAINING RECORD ASPECT,
[02:16:31] BUT I DO KNOW THAT THEY HAVE BEEN
[02:16:33] ACTIVELY INVOLVED IN THAT PROCESS.
[02:16:38] AWESOME. AND LASTLY, I JUST WANT TO I
[02:16:40] THINK, BOOKDA IS YOUR HAND UP. NO, GO
[02:16:43] AHEAD, PLEASE. LASTLY, I JUST WANTED TO
[02:16:46] KNOW I KNOW THAT PIER WENT OVER THE
[02:16:49] STATE LEGISLATIVE CHANGES FROM THE
[02:16:51] STATION FROM THE SESSION THAT (indiscernable)
[02:16:53] AND STUFF. I JUST WANT TO REMIND
[02:16:55] THOSE WHO ARE TUNING IN THAT THE PORT
[02:16:57] BANNED THESE THINGS A YEAR AGO AND THAT WE
[02:16:59] REALLY WERE AT THE FOREFRONT OF ALL
[02:17:01] THIS. AND IN THE SAME WAY THAT I THINK
[02:17:04] WE SHOWED THAT JUNETEENTH SHOULD BE A
[02:17:06] HOLIDAY ANNUALLY. WE ALSO SHOW AS A
[02:17:09] DEPARTMENT THAT WE CAN BE PROACTIVE AND
[02:17:13] DO ALL THESE THINGS WITHOUT NECESSARILY
[02:17:15] GETTING THE NOD FROM THE STATE
[02:17:18] LEGISLATURE. SO I JUST WANT TO COMMEND
[02:17:19] EVERYONE FOR FOR BEING A CHANGEMAKER AND
[02:17:23] SETTING THE PRECEDENCE FOR STATEWIDE
[02:17:25] LEGISLATIVE FIX. IF I
[02:17:28] COULD JUST REAL BRIEFLY COME BACK TO
[02:17:30] HUMAN TRAFFICKING, I HAVE SOME OF MY
[02:17:32] STAFF THAT ARE ONLINE LISTENING AND
[02:17:33] STUFF. AND SO I GOT THE AFFIRMATIVE
[02:17:36] THUMBS UP THAT WE ARE GOING THROUGH THE
[02:17:38] HUMAN TRAFFICKING TRAINING. GREAT TO
[02:17:40] HEAR. THANK YOU TO BEFORE WE MOVE ON TO
[02:17:44] COMMISSIONER CALKINS BOOKDA, DID YOU HAVE
[02:17:46] ANYTHING TO ADD? I JUST WANTED TO
[02:17:51] SEE IF BRIAN MAXI AND CATHERINE OLSEN FROM
[02:17:55] 21-CP HAD ANY ADDITIONAL COMMENTS.

[02:18:04] HI, THIS IS CATHERINE. I DON'T HAVE
[02:18:06] ANYTHING TO ADD AT THIS POINT, BUT HAPPY
[02:18:08] TO ANSWER QUESTIONS IF ANYTHING COMES
[02:18:10] UP. THANKS. LIKewise. I THINK THE
[02:18:13] PROCESS IS GOING VERY WELL. I THINK THAT
[02:18:14] WAS AN EXCELLENT SUMMARY AND LOOKING
[02:18:16] FORWARD TO THE NEXT STEPS. THANK YOU.
[02:18:18] LOOKS LIKE THOMAS HAS HIS HAND UP.
[02:18:22] YEAH. COMMISSIONER CHO, I JUST WANTED
[02:18:25] TO JUST QUICKLY SAY THAT ONE,
[02:18:28] AS I MENTIONED ON MY SLIDE, IS THAT,
[02:18:32] YES, WE HAVE TWO ACTIVE COMMITTEES THAT
[02:18:34] ARE ACTIVELY DOING THEIR WORK. BUT THE
[02:18:38] ONE THING THAT I WOULD SAY HAS BEEN
[02:18:39] EXTREMELY POSITIVE IS THAT AS
[02:18:43] WE'VE HAD TO REACH DOWN AND TALK TO
[02:18:44] FOLKS FROM THOSE OTHER GROUPS THAT HAVE
[02:18:47] COMPLETED THEIR WORK. AND WITH THE HELP
[02:18:49] OF BRIAN AND CATHERINE, WE'VE BEEN ABLE
[02:18:52] TO MAKE US SOME COURSE ADJUSTMENTS,
[02:18:54] REVIEW CERTAIN THINGS. AND I THINK AS WE
[02:18:58] GET DOWN TO THE ADVOCACY AND THE BUDGET
[02:19:01] AND EQUIPMENT PIECE, IT'S ALMOST LIKE
[02:19:04] IT WAS SENT TO BE, BECAUSE I THINK THAT
[02:19:06] THOSE WHO ARE IMPORTANT AS WE KIND OF
[02:19:08] ROLL OUT OF THIS THIS LEGISLATIVE
[02:19:10] SESSION, BECAUSE I THINK A FEW QUESTIONS
[02:19:14] ARE ALREADY ANSWERED FOR US AND WE'LL BE
[02:19:17] ABLE TO MAKE SOME VERY WORTHWHILE
[02:19:20] RECOMMENDATIONS AS WE CLOSE OUT THE WORK
[02:19:23] OF THIS ASSESSMENT.
[02:19:27] COMMISSIONER CHO, DID YOU HAVE ANY OTHER
[02:19:29] QUESTIONS AT THIS TIME? NO, I'M LOOKING
[02:19:31] FORWARD TO THOSE RECS. THANK YOU.
[02:19:33] GREAT. LET'S MOVE TO COMMISSIONER
[02:19:35] CALKINS.
[02:19:38] INITIALLY, A COMMENT KIND OF DOVETAILING
[02:19:41] WITH WHAT COMMISSIONER CHO SAID ABOUT
[02:19:44] THE ADVANCES WE CAN MAKE INDEPENDENTLY
[02:19:47] AS A POLICE DEPARTMENT, BUT THEN ALSO
[02:19:50] RECOGNIZING THAT THERE ARE CERTAIN STOPS
[02:19:52] THAT WE WHILE, OUR POLICE DEPARTMENT IS
[02:19:55] GOVERNED BY STATE LAW AND WE NEED TO
[02:19:57] REFORMS AT THE STATE LEVEL. THIS IS AN
[02:20:00] ONGOING CONVERSATION THROUGHOUT THE TASK
[02:20:02] FORCE TRYING TO DETERMINE WHERE ARE THE
[02:20:05] AREAS WHERE WE CAN LEAN IN WITH SOME
[02:20:07] ADVOCACY, BECAUSE WE ALREADY HAVE
[02:20:08] CLARITY ABOUT WHAT WE'D LIKE TO CHANGE
[02:20:11] AT STATE LEVEL. BUT THEN ALSO BECAUSE OF
[02:20:14] THE TIMELINE OF THE STATE LEGISLATURE
[02:20:18] BEING AHEAD OF OUR FINAL REPORT ON THIS,
[02:20:20] WE ALSO REALIZE THERE IS WHERE WE
[02:20:22] COULDN'T QUITE WEIGH IN, BUT WE'LL
[02:20:24] CONTINUE TO WORK WITH LEGISLATIVE
[02:20:27] LEADERS TO MAKE ADDITIONAL REFORMS AT
[02:20:30] THE STATE LEVEL AND WILL HELP SUPPORT
[02:20:31] OUR INTEREST. THERE'S AN INSTITUTION IN
[02:20:34] THE POLICE DEPARTMENT. SO I JUST WANTED
[02:20:36] TO SHARE THAT, TOO. AND THEN THE OTHER
[02:20:38] QUESTION I WANTED TO RAISE IS THE
[02:20:41] SIGNIFICANT CONVERSATION AFTER THE
[02:20:44] (indiscernable) LAST WEEK ON

[02:20:49] OFFICIAL FORMS THAT NEED TO HAPPEN. AND
[02:20:52] THERE WAS A CONVERSATION AROUND REFORMS
[02:20:55] THAT WOULD NEED TO TAKE PLACE AT THE
[02:20:56] FEDERAL LEVEL RELATED TO SOMETHING
[02:21:00] CALLED QUALIFIED IMMUNITY. I'D BE
[02:21:01] INTERESTED IN HEARING FROM OUR EXPERTS
[02:21:03] HERE TODAY WHETHER THAT'S SOMETHING YOU
[02:21:06] THINK THE PORT SHOULD LOOK INTO
[02:21:09] FURTHER, POTENTIALLY AS AN ORGANIZATION
[02:21:13] THAT WOULD ADVOCATE FOR REFORMS AND TO
[02:21:16] WHAT EXTENT THAT CONVERSATION HAPPEN OR
[02:21:18] WILL HAPPEN AS A PART OF THIS REVIEW,
[02:21:22] CAN I ASK AS CATHERINE OR BRIAN TO ADDRESS THAT,
[02:21:26] PLEASE? YES. THANK YOU.
[02:21:29] AND THAT'S A GREAT QUESTION. ON MAY
[02:21:33] SEVEN TH, THERE'S ACTUALLY GOING TO BE A
[02:21:35] BAR CONFERENCE TO DISCUSS QUALIFIED
[02:21:37] IMMUNITY WITH QUITE A DISTINGUISHED
[02:21:39] PANEL THAT'S WORTH LOOKING INTO. BUT THE
[02:21:45] CONCEPT OF QUALIFIED IMMUNITY IS THAT
[02:21:47] POLICE OFFICERS AND ALL GOVERNMENT
[02:21:49] OFFICIALS RECEIVE LIMITED IMMUNITY IN
[02:21:53] CIVIL LITIGATION. SO IT HAS NO IMPACT
[02:21:56] UPON CRIMINAL PROCEEDINGS. IT HAS NO
[02:21:58] IMPACT UPON INTERNAL DISCIPLINARY
[02:22:01] PROCEEDINGS. SO WHAT WE'RE LOOKING AT
[02:22:02] SOLELY AS CIVIL LIABILITY OR OFFICERS
[02:22:05] AND WHAT MAKES QUALIFIED IMMUNITY SO
[02:22:07] COMPLEX IS THAT IN THE FEDERAL CIVIL
[02:22:11] RIGHTS ARENA WHERE IT APPLIES, OFFICERS
[02:22:15] ARE SUBJECTED TO INDIVIDUAL LIABILITY.
[02:22:16] SO PORT POLICE OFFICER WERE TO GO USE
[02:22:20] EXCESSIVE FORCE, FOR EXAMPLE, ON SOMEONE
[02:22:22] AND BE SUED. AS A RESULT, THE INDIVIDUAL
[02:22:26] OFFICER WOULD BE THE NAME DEFENDED. THE
[02:22:28] PORT MIGHT BE ADDED, BUT IT CAN ONLY BE
[02:22:30] ADDED UNDER VERY SPECIFIC CIRCUMSTANCES
[02:22:33] IF THERE'S A FAILURE TO TRAIN, IF THERE
[02:22:35] IS A CUSTOM OR POLICY OF THE DEPARTMENT
[02:22:38] THAT CAUSED THE CONSTITUTIONAL
[02:22:39] VIOLATION, OR IF THE CHIEF AS THE
[02:22:42] PRIMARY POLICYMAKER CAME OUT AND
[02:22:45] APPROVED OR ENDORSED, OR WHAT THEY CALL
[02:22:47] RATIFY THE OFFICER'S BEHAVIOR. SO THAT'S
[02:22:50] WHERE QUALIFIED IMMUNITY COMES INTO PLAY
[02:22:53] TO PROTECT THE INDIVIDUAL OFFICER,
[02:22:55] BECAUSE IN CIVIL LITIGATION, YOU CAN'T
[02:22:57] GET AT THE PORT EASILY AS THE GOVERNING
[02:23:01] UNLIKE IN OTHER CIVIL CASES, WHERE THE
[02:23:04] DOCTRINE OF RESPONDING OF SUPERIOR MEANS
[02:23:06] THAT THE PORT IS RESPONSIBLE FOR THE
[02:23:09] CONDUCT OF ITS EMPLOYEES IN THE LAW
[02:23:11] ENFORCEMENT ARENA, IN THE FEDERAL CIVIL
[02:23:13] RIGHTS CONTEXT, THAT RELATIONSHIP IS
[02:23:15] SEVERED. SO THE QUESTION IS, SHOULD
[02:23:18] GOVERNMENT OFFICIALS HAVE THAT TYPE OF
[02:23:21] PROTECTION IN CIVIL SUITS? AND IS THAT
[02:23:25] COMPROMISING POLICE REFORM
[02:23:29] NATIONALLY IN SOME WAY OR SOMEHOW
[02:23:33] DAMPENING THE PROGRESS TOWARDS CHANGE
[02:23:35] THAT CAN HAPPEN THROUGH LITIGATION? AND
[02:23:37] IT'S A VERY CONTROVERSIAL TOPIC. I THINK
[02:23:39] IT'S A VERY GOOD QUESTION. TO ANSWER

[02:23:45] THAT, I THINK THERE'S A LOT OF POLICY
[02:23:47] CONSIDERATIONS THAT WE SHOULD GO INTO A
[02:23:48] LITTLE MORE DEEPLY TO SEE WHETHER THAT
[02:23:51] REALLY IS A CONCERN. AND I WILL JUST SAY,
[02:23:54] HAVING BEEN A DEFENSE ATTORNEY FOR
[02:23:56] POLICE OFFICERS FOR OVER 20 YEARS, THAT
[02:23:59] IN THE NINTH CIRCUIT, WHERE WE EXIST,
[02:24:01] THE ISSUE OF QUALIFIED IMMUNITY IS MUCH
[02:24:03] LESS OF A CONCERN IN THE CIVIL CONTACT.
[02:24:06] IT TENDS NOT TO BE APPLIED BY COURTS.
[02:24:08] BUT I THINK THERE'S A BIG POLICY
[02:24:11] DISCUSSION AROUND THAT. AND, YES, THAT
[02:24:12] IS ACTUALLY PART OF THE INITIAL MOTION
[02:24:17] THAT CREATED THIS WHOLE TASK FORCE A
[02:24:20] RESOLUTION, RATHER, AND IT WILL BE PART
[02:24:23] OF THE CONSIDERATION OF THE ADVOCACY
[02:24:25] COMMITTEE. I HOPE THAT HELPED.
[02:24:29] YEAH. THANK YOU. THAT'S AN EXCELLENT
[02:24:32] INITIAL. IT SOUNDS LIKE THERE'S MORE
[02:24:34] CONVERSATIONS WE HAVE. SO THANK YOU.
[02:24:37] THANK YOU, COMMISSIONER CALKINS. AND MOVING
[02:24:39] TO COMMISSIONER BOWMAN, I THINK
[02:24:42] COMMISSIONER STEINBREUCK HAS ANOTHER
[02:24:44] QUESTION. PETER, YOU'RE MUTED, SIR.
[02:24:47] I'LL WAIT TILL YOU COMMISSIONER BOWMAN.
[02:24:49] OKAY, GREAT. THANKS. I'M NOT SURE I HAVE
[02:24:53] A LOT OF QUESTIONS. I GUESS I WANTED TO
[02:24:54] START OFF BY THANKING PARTICULARLY DELMAS
[02:24:57] AND MARIN FOR BRINGING THIS FORWARD
[02:25:00] ORIGINALLY. AND AGAIN, SHE'S, TO
[02:25:03] REALLY RECOGNIZE YOUR LEADERSHIP AND
[02:25:05] BEING WILLING TO LEAN INTO THIS. I'M
[02:25:08] INTERESTED IS THERE WHEN WE GET
[02:25:12] THE FINAL REPORT, IS THEY'RE ALSO GOING
[02:25:14] TO BE SORT OF A BASELINE? ONE OF THE
[02:25:15] THINGS THAT I'VE BEEN OBVIOUSLY MOST
[02:25:17] INTERESTED IN IS THE USE OF FORCE. AND
[02:25:19] I'VE BEEN IN MY TIME ON THE PORT
[02:25:21] COMMISSION, I HAVEN'T BEEN AWARE OF TOO
[02:25:25] MANY INSTANCES. I THINK 1 OR 2 DURING
[02:25:28] THE PROTEST THAT WE HAD AT THE AIRPORT
[02:25:30] WHERE THERE WERE A COUPLE OF THOUSAND
[02:25:32] PEOPLE THAT CAME OUT FOR TRUMP'S
[02:25:34] IMMIGRATION BAN, AND THERE WERE SOME
[02:25:37] QUESTIONS AROUND CROWD CONTROL AT THAT
[02:25:39] POINT, BUT ARE THE BASELINE NUMBER
[02:25:43] IS GOING TO BE IN THE FINAL REPORT AS
[02:25:44] WELL. SO WE KIND OF HAVE AN
[02:25:46] UNDERSTANDING OF WHERE WE STARTED AT AND
[02:25:47] THEN WHAT POLICIES WE'RE GOING TO USE TO
[02:25:50] BE ADDRESSING THOSE ISSUES.
[02:25:53] DOES THAT MAKE SENSE?
[02:25:56] YEAH. SORRY. I WAS LOOKING FOR MY MUTE
[02:25:58] BUTTON. IT MAKES PERFECT SENSE. A GREAT
[02:26:00] QUESTION. OKAY. THE ANSWER IS YES. AND
[02:26:03] THERE'S TWO THINGS THAT ARE OCCURRING.
[02:26:04] ONE IS WE HAVE ALL THE DEPARTMENT
[02:26:06] STATISTICS AND OVER THE LAST FEW YEARS,
[02:26:09] BOTH IN TERMS OF DEMOGRAPHICS. AND WHAT
[02:26:11] WE'RE SAYING IS THAT THE PORT OF SEATTLE
[02:26:15] POLICE DEPARTMENT USES FORCE
[02:26:17] APPROXIMATELY 30 TIMES PER YEAR. THAT'S
[02:26:19] VERY CONSISTENT OVER TIME. WE HAVE

[02:26:23] REQUESTED THE LAST THREE YEARS WORTH OF
[02:26:25] CASES 90 OVERALL, AND WE ARE REVIEWING
[02:26:28] THEM TO ACTUALLY READ THEM AND SEE IF WE
[02:26:30] CAN DETECT PATTERNS OR COMMENTS OR
[02:26:32] CONCERNS COMING OUT OF THAT. SO YOU'RE
[02:26:34] GOING TO HAVE BOTH THE NUMERIC AND A
[02:26:36] QUALITATIVE ASSESSMENT OF WHAT WE'RE
[02:26:38] SEEING IN FORCE. AND THEN SOME OF THE
[02:26:40] RECOMMENDATIONS THAT WERE ON THE EARLIER
[02:26:42] SLIDES REALLY GO TO HOW FORCES
[02:26:45] REPORTED, HOW IT IS REVIEWED. AND
[02:26:48] ULTIMATELY, THE DATA THAT IS GATHERED
[02:26:51] AND SOME OF THE LEGISLATION THAT HAS
[02:26:52] JUST PASSED WILL ACTUALLY INCREASE THE
[02:26:54] DATA GATHERING REQUIREMENTS FOR THE
[02:26:57] DEPARTMENT SIGNIFICANTLY. SO WHAT YOU'LL
[02:26:59] END UP WITH IS A WHILE LOT OF DATA
[02:27:01] MOVING FORWARD THAT CAN ONLY BE COMPARED
[02:27:04] TO THE DEGREE YOU HAVE THE DATA IN THE
[02:27:06] PAST, THOUGH. SO AS YOU LOOK AT THE
[02:27:08] BASELINE, WE KNOW WHAT WE KNOW. IT'LL BE
[02:27:11] EXPANDED MOVING FORWARD. OKAY. THAT'S
[02:27:13] REALLY HELPFUL. BRIAN, THANK YOU FOR
[02:27:15] BRINGING THAT UP. AND THEN DEBRA'S
[02:27:17] EARLIER POINT ABOUT RECRUITMENT,
[02:27:19] LOOKING AT THE DEMOGRAPHICS OF OUR FORCE
[02:27:21] AND RECRUITMENT AND HOW THAT'S A
[02:27:22] NATIONAL PROBLEM. I GUESS I'D ASK FOR
[02:27:24] SORT OF A SIMILAR BASELINE. HOW DO WE
[02:27:27] COMPARE WITH OTHER LOCAL DEPARTMENTS?
[02:27:29] MY UNDERSTANDING IS THAT IT HAS BEEN A
[02:27:32] BIG PROBLEM. WHILE WE VERY MUCH I THINK
[02:27:34] WE ALL WANT TO MAKE SURE THAT OUR POLICE
[02:27:37] FORCE REPRESENTS THE DIVERSITY
[02:27:41] OF KING COUNTY. IT'S CHALLENGING WHEN
[02:27:43] FOLKS ARE NOT WANTING TO COME INTO
[02:27:46] PUBLIC SAFETY. AND SO I GUESS I'D JUST
[02:27:49] BE INTERESTED IN WHEN WE GET TO THAT
[02:27:51] POINT, HOW WE'RE THINKING ABOUT IS THE
[02:27:54] PORT OF SEATTLE ITSELF GOING TO LOOK AT
[02:27:56] RECRUITMENT? ARE WE GOING TO BE WORKING
[02:27:57] WITH OTHER POLICE FORCES OR OTHER
[02:28:00] MUNICIPALITIES TO TRY TO INCREASE THE
[02:28:02] DIVERSITY OF CANDIDATES COMING IN THAT
[02:28:04] SORT OF THING? SO I'LL JUST BE LOOKING
[02:28:07] FOR THAT AND THEN BOOKDA. I THINK YOU
[02:28:09] HAD A QUESTION OR COMMENT. I JUST
[02:28:12] WANTED TO ADD TO BRIAN'S POINT,
[02:28:14] COMMISSIONER, THAT TO ENSURE RACIAL
[02:28:18] EQUITY, WE'RE ALSO USING WE'RE LOOKING
[02:28:20] AT DISAGGREGATED RACE DATA ON
[02:28:24] USE OF FORCE AS WELL. WE WILL HAVE THAT
[02:28:27] IN OUR FINAL REPORT. AND IT LOOKS LIKE
[02:28:29] CATHERINE MAYBE WANTS TO RESPOND TO YOUR
[02:28:31] QUESTION ABOUT HIRING.
[02:28:33] THANK YOU, BOOKDA. AND THANKS FOR THE
[02:28:36] QUESTION, COMMISSIONER. IS AN IMPORTANT
[02:28:39] AREA. FROM WHAT WE'VE SEEN SO FAR,
[02:28:42] THE PORT POLICE DEPARTMENT IS ACTUALLY
[02:28:46] VERY DIVERSE AND MORE DIVERSITY
[02:28:49] THAN YOU SEE IN SOME OTHER SOME
[02:28:53] OTHER POLICE JURISDICTIONS. WE'RE STILL
[02:28:56] TRYING TO PARSE THAT OUT IN TERMS OF

[02:28:58] WHETHER THAT IS TRUE FOR ALL RANKS AND
[02:29:01] FOR BOTH COMMISSION AND NON COMMISSION.
[02:29:05] WE'VE HEARD FROM MANY, MANY PEOPLE
[02:29:07] INSIDE THAT THE PORT POLICE DEPARTMENT
[02:29:11] IS VERY MUCH SEEN AS A, YOU KNOW, GREAT
[02:29:14] PLACE TO COME TO WORK. PEOPLE LIKE TO
[02:29:15] WORK FOR THE DEPARTMENT. EVEN FOLKS WHO
[02:29:18] HAVE INTERNAL FOLKS WHO HAVE CRITICISMS
[02:29:21] ABOUT THE DEPARTMENT HAVE A LOT OF VERY
[02:29:24] POSITIVE THINGS TO SAY, BOTH BY WAY OF
[02:29:27] ACKNOWLEDGING THE DIVERSITY AND ALSO A
[02:29:30] LOT OF VERY GOOD THINGS THAT DO GO ON IN
[02:29:33] THE DEPARTMENT. NONETHELESS, WE'RE DOING
[02:29:36] WHAT WE CAN TO COLLECT INFORMATION ON
[02:29:40] HOW FOLKS DO ACTUALLY NEW OFFICERS COME
[02:29:43] INTO THE DEPARTMENT AND WHETHER ANY
[02:29:45] SORTS OF TWEAKS AND CHANGES SHOULD BE
[02:29:47] MADE. SO YOU WILL GET A FEW
[02:29:49] RECOMMENDATIONS ON THAT FRONT. GREAT.
[02:29:51] THANK YOU. THANK YOU. THANK YOU.
[02:29:53] COMMISSIONER BOWMAN. COMMISSIONER
[02:29:55] FELLEMAN, YOU ARE NEXT IN THE LIST.
[02:29:57] HOWEVER, I DO KNOW THAT COMMISSIONER
[02:29:58] STEINBRUECK ALSO HAS HIS HAND UP. HOW
[02:30:00] WOULD YOU LIKE TO SEE THAT, SIR, AS
[02:30:03] WELL? I CAN WAIT, BECAUSE I TALKED
[02:30:05] FIRST. I THINK CAN I JUST JUMP IN TO ADD
[02:30:09] TO THE AFTER THE CONVERSATION OF
[02:30:10] COMMISSIONER BOWMAN'S QUESTION ABOUT FOR
[02:30:13] TRANSPARENT ON THE USE OF FORCE REPORTS?
[02:30:15] THIS IS PART OF THE ANALYSIS, WHICH IS
[02:30:17] VERY IMPORTANT. BUT COMMISSIONERS RECALL,
[02:30:19] WE'RE GONNA CONTINUE TO POST THOSE FOR
[02:30:21] TRANSPARENCY GOING FORWARD. SO IT'S BOTH
[02:30:23] RIGHT. WE'RE GONNA DO THE USE OF FORCE
[02:30:26] BASELINE AND ANALYSIS AS PART OF THE
[02:30:27] ASSESSMENT. BUT IN OUR ONGOING
[02:30:29] TRANSPARENCY GOING FORWARD, WE'RE GOING
[02:30:31] TO BE MORE TRANSPARENT ABOUT PROVIDING
[02:30:33] THOSE REPORTS AND POSTING THOSE FOR THE
[02:30:35] PUBLIC, LIKE WE'RE DOING RIGHT NOW. SO
[02:30:39] CATHERINE DOESN'T NEED TO ADD TO THAT.
[02:30:42] NO, YOUR HAND IS STILL UP. AND I'M
[02:30:45] SORRY. I JUST WANTED TO NOTE THAT I
[02:30:49] GUESS, AS I RECALL, THERE WAS SOME
[02:30:51] FEDERAL CERTIFICATION THAT OUR FORCE
[02:30:54] GOES THROUGH WHICH REQUIRED THAT WE
[02:30:58] ACTUALLY PROVIDE THESE LEVEL OF DATA
[02:31:00] THAT ARE NOT TYPICALLY PRESERVED
[02:31:03] BY A POLICE DEPARTMENT. AND SO I WOULD
[02:31:06] THINK THAT DOING AN ASSESSMENT
[02:31:09] RETROSPECTIVELY LIKE YOU HAVE EMBARKED
[02:31:11] UPON, YOU HAVE SOME RICHES TO TAP INTO,
[02:31:15] AND THAT MAYBE THIS WOULD BE A HELPFUL
[02:31:19] THING IN TERMS OF LOOKING AT A
[02:31:22] LONGITUDINAL STUDY AND AS TO SPEAKING TO
[02:31:25] COMMISSIONER BOWMAN POINT ABOUT HAVING
[02:31:27] SOME BASELINE. SO HOW FAR BACK DID THESE
[02:31:30] INTERNAL REPORT? THEY HAVE TO REPORT TO
[02:31:33] SOME FEDERAL AGENCY OR CERTIFICATION
[02:31:35] AGENCY. DO YOU KNOW HOW HOW HAVE YOU
[02:31:38] BEEN TAPPING INTO THAT WEALTH OF DATA?
[02:31:40] I GUESS I DON'T KNOW WHO'S

[02:31:43] THE DATA ANALYSIS IS. THIS, BRIAN. OR SO
[02:31:51] THE IDEA OF FEDERAL FORCE REPORTING IS
[02:31:54] ACTUALLY RELATIVELY NEW.
[02:31:56] THERE IS THE NATIONAL INCIDENT BASE
[02:31:59] REPORTING SYSTEM OR NIBRS, WHICH
[02:32:01] REQUIRES REPORTING OF EVENTS AND
[02:32:04] ARRESTS. BUT THAT DATA DOESN'T PROVIDE
[02:32:09] GOOD INFORMATION REGARDING USE OF FORCE,
[02:32:13] BUT IT DOES PROVIDE CONTEXT FOR
[02:32:16] ACTIVITIES. AND SO WE HAVE NOT DELVED
[02:32:19] DEEPLY INTO THAT BECAUSE IT'S NOT ONE OF
[02:32:22] OUR FOCUS AREAS TO REALLY LOOK AT
[02:32:24] THE ARREST OR INVESTIGATIVE STOP ASPECTS
[02:32:27] OF THIS, EXCEPT AS IT INTERSECTS WITH
[02:32:30] TRAINING WHERE WE ARE LOOKING AT IT. SO
[02:32:32] TO ANSWER YOUR QUESTION, NO, IF NIBRS
[02:32:34] DATE IS WHAT YOU'RE TALKING ABOUT. WE
[02:32:35] HAVE NOT DELVED INTO THAT. I MEAN,
[02:32:40] OBVIOUSLY, YOU HAVE TO QUALIFY WHAT THE
[02:32:41] DATA ADDRESSES, BUT I THOUGHT THIS WAS,
[02:32:44] LIKE OVER A DECADE WORTH OF INFORMATION,
[02:32:47] AND I DIDN'T KNOW WHETHER IT PROVIDES
[02:32:49] SOME INDICES THAT COULD PROVIDE YOU WITH
[02:32:52] AT LEAST SOME POINT OF CONTEXT BY WHICH
[02:32:55] YOUR FUTURE WORK IS GOING ON.
[02:32:59] CHIEF VIA, I MEAN, YOU PRESENTED US WITH
[02:33:02] SOME OF THIS INFORMATION. ARE YOU STILL
[02:33:04] ON? CAN YOU PROVIDE SOME INSIGHT INTO
[02:33:06] THAT? YEAH, I KNOW WHAT YOU'RE REFERRING
[02:33:08] TO, AND I BELIEVE I DON'T REMEMBER
[02:33:12] IF IT'S THROUGH THE FBI OR NOT, BUT
[02:33:14] THERE IS SOME FEDERAL DATA THAT WE
[02:33:15] REPORT, BUT THE INFORMATION AND I'M NOT
[02:33:17] SURE HOW FAR BACK WE GO ON THAT IT MAY
[02:33:19] ONLY BE A FEW YEARS. I KNOW THE
[02:33:21] INFORMATION THAT WE'VE GIVEN TO BRIAN
[02:33:24] AND CATHERINE, THOUGH, IS MORE EXTENSIVE
[02:33:27] AND MORE DETAIL THAN WHAT WE WOULD HAVE
[02:33:29] PROVIDED FEDERALLY. THEY HAVE THE ACTUAL
[02:33:31] CASE REPORTS AND THE USE OF FORCE
[02:33:33] REPORTS. AND SO WHAT THEY'RE LOOKING AT
[02:33:35] IS MUCH MORE GRANULAR, AND WE'LL GIVE
[02:33:37] THEM A LOT MORE INFORMATION THAN WHAT WE
[02:33:39] MAY HAVE REPORTED IN THE PAST. BUT I
[02:33:43] KNOW WHAT YOU'RE REFERRING TO THERE.
[02:33:45] ANYWAY, I WOULD ASSUME THAT YOU GUYS ARE
[02:33:48] THROUGH YOUR TRANSPARENCY AND YOU'RE
[02:33:50] WILLING TO PARTICIPATE, MAKING THIS A
[02:33:52] MUCH MORE VALUABLE THING THAN THERE'S
[02:33:54] MORE FEDERAL GENERIC STUDIES. BUT I JUST
[02:33:57] THOUGHT THERE MAY BE SOMETHING THERE TO
[02:33:59] PLOT A TREND WITH. OBVIOUSLY, YOU GUYS
[02:34:02] ARE THE DATA PEOPLE. I JUST KNEW OF ONE
[02:34:06] INFORMATION SOURCE. COMMISSIONER
[02:34:07] STEINBREUCK, AGAIN, THANK YOU VERY MUCH
[02:34:09] FOR TAKING THIS ON, AND I REALLY DO LOOK
[02:34:12] FORWARD SEEING THE FINAL PRODUCT. WELL
[02:34:14] COMMISSIONER STEINBRUECK, DID YOU WANT TO LOG
[02:34:16] CLOSE THAT'S SURE. THANKS. AND I JUST
[02:34:20] HAD ONE ADDITIONAL THOUGHT AND
[02:34:23] SUGGESTION HERE WITH REGARD TO THE WORK
[02:34:28] THAT REMAINS IN PUBLIC OUTREACH,
[02:34:30] COMMUNITY OUTREACH. I THINK WE NEED TO

[02:34:33] KEEP THAT EFFORT GOING. TO SOLICIT
[02:34:39] COMMENT AND MAYBE REACTIONS OR RESPONSES
[02:34:43] TO SOME OF THE RECOMMENDATIONS. IT'S
[02:34:46] DIFFICULT TO DRAW PEOPLE TO THE
[02:34:47] COMMISSION MEETINGS. I GUESS WE TALK TOO
[02:34:50] MUCH AND ARE TOO BORING HERE OR
[02:34:51] SOMETHING. BUT JUST KIDDING. BUT I
[02:34:55] DO THINK THAT WE OUGHT TO PUT SOME
[02:34:58] ADDITIONAL EFFORT INTO COMMUNITY
[02:35:00] OUTREACH AND PARTICULARLY INTO DIVERSE
[02:35:03] COMMUNITIES THAT MAY FEEL
[02:35:05] DISPROPORTIONATELY IMPACTED BY POLICING
[02:35:08] PRACTICES, NOT NECESSARILY FROM OUR
[02:35:11] POLICE DEPARTMENT, BUT IN GENERAL.
[02:35:14] BEFORE WE FINISH UP THIS WORK,
[02:35:17] THIS IS DEBORAH JACOB. WOULD IT BE OKAY
[02:35:20] IF I RESPONDED TO A COUPLE OF COMMENTS?
[02:35:23] WELL, THANKS. THANK YOU. SO ONE
[02:35:27] THING ABOUT COMMISSIONER BOWMAN
[02:35:28] QUESTION, I MENTIONED THAT THERE'S A
[02:35:30] CRISIS IN POLICE RECRUITMENT AROUND THE
[02:35:32] COUNTRY. AND BECAUSE OF THAT, THERE'S
[02:35:34] BECOME SORT OF A MUSICAL CHAIRS
[02:35:36] SITUATION WHERE PEOPLE MOVE FROM
[02:35:38] DEPARTMENT TO DEPARTMENT. AND THAT
[02:35:39] ACTUALLY IS ONE WAY THAT SOME
[02:35:41] DEPARTMENTS ATTEMPT TO ACHIEVE MORE
[02:35:43] DIVERSITY AS THEY BRING IN SIX NEW
[02:35:46] RECRUITS FROM DETROIT THERE ARE SOME
[02:35:47] ADVANTAGES TO HAVING WHAT ARE CALLED
[02:35:50] LATERALS PEOPLE COMING FROM ELSEWHERE,
[02:35:53] BUT YOU'RE VERY HEAVILY DEPENDENT ON IT.
[02:35:55] SO THAT'S SOMETHING TO KIND OF THINK
[02:35:57] ABOUT. BUT IF A COMMISSIONER BOWMAN, IF
[02:36:00] YOU WANT TO KNOW HOW TO CHANGE THIS,
[02:36:01] IT'S REALLY NOT OUTREACH RIGHT NOW OUTSIDE
[02:36:04] OF THE PORT COMMUNITY, IT'S MORE LIKE IN
[02:36:06] REACH. YOU HAVE TO FIGURE OUT HOW TO
[02:36:08] MAKE A PLACE THAT'S HOSPITABLE TO THE
[02:36:10] DIVERSE PERSONNEL, HOW TO EDUCATE THE
[02:36:14] EXISTING PERSONNEL ON ISSUES, HOW TO
[02:36:16] BRING IN A FEW PEOPLE AT A TIME. SO THEY
[02:36:18] SORT OF HAVE A CLASS AND A SUPPORT
[02:36:20] SYSTEM. YOU CAN DO SO MUCH WORK ON THIS
[02:36:23] BEFORE A SINGLE PERSON OF COLOR
[02:36:25] CANDIDATE KNOCKS ON YOUR DOOR. AND I
[02:36:27] WOULD JUST ENCOURAGE YOU TO FOCUS
[02:36:29] INTERNALLY AND FOCUS ON WHAT YOU CAN DO.
[02:36:31] I ALWAYS SAY PEOPLE OF COLOR CAN'T STOP
[02:36:34] RACISM. IF THEY COULD, THEY ALREADY
[02:36:36] WOULD HAVE. ONLY WHITE PEOPLE CAN END
[02:36:38] RACISM. SO IT'S ON US TO TAKE THAT
[02:36:40] INITIATIVE AND MAKE THAT EFFORT EVEN
[02:36:42] WHEN IT'S NOT PRESSING. THOSE ARE MY
[02:36:43] LAST COMMENTS. THANKS FOR INDULGING
[02:36:45] THEM. SO DELMAS, DID YOU HAVE SOMETHING
[02:36:48] TO ADD TO THIS? JUST DEBORAH
[02:36:52] JACOBS, I REALLY DO APPRECIATE THE FACT
[02:36:56] ADVOCATING INTERNALLY. I DID WANT TO
[02:36:59] ALSO MENTION FOR COMMISSIONER BOWMAN
[02:37:03] IS THAT OUR HR DEPARTMENT HAS
[02:37:08] BEEN WORKING PRETTY DILIGENTLY SIDE BY
[02:37:11] SIDE WITH THE DEPARTMENT. AND WE DID

[02:37:14] TALK A LOT ABOUT WHERE WHAT THOSE
[02:37:17] RESOURCES LOOK LIKE AS THEY ARE LOOKING
[02:37:19] WHEN IT COMES TO THOSE LATERAL
[02:37:22] OPPORTUNITIES AND WHAT ASSOCIATIONS ARE
[02:37:26] THEY WORKING WITH. AND THERE WERE
[02:37:30] DEFINITELY SEVERAL RESOURCES THAT WERE
[02:37:33] OUT THERE AND A COUPLE THAT WE MAY HAVE
[02:37:36] BROUGHT TO THEIR ATTENTION. AND THAT
[02:37:39] WAS, I THINK, TO CHIEF VIA'S POINT IS THAT
[02:37:42] THIS IS THAT OPPORTUNITY FOR US TO GAIN
[02:37:44] A LITTLE BIT MORE AWARE. AND I THINK WE
[02:37:48] WERE ABLE TO TAKE A COUPLE OF NUGGETS
[02:37:49] AWAY THERE OF OTHER RESOURCES TO HELP
[02:37:53] US TO LOOK AT THOSE OTHER DIVERSE
[02:37:56] COMMUNITIES. SO THE PROCESS
[02:37:59] IS WORKING. AT LEAST I THINK IT'S
[02:38:04] GIVING US A LOT TO THINK ABOUT. I GOTTA
[02:38:09] SAY THAT HEARING THAT THERE IS THAT
[02:38:11] INTERNAL POLLING, THAT THERE SEEMS TO BE
[02:38:13] A LEVEL OF JOB SATISFACTION FROM A
[02:38:18] DIVERSITY OF EMPLOYEES, THAT'S A VERY
[02:38:21] IMPORTANT THING. AND I KNOW WHEN I WAS
[02:38:23] TRYING TO REACH OUT TO A VARIETY OF
[02:38:25] DIVERSE COMMUNITIES, YOU REALLY WANT TO
[02:38:27] HAVE THE APPROPRIATE AMBASSADORS TO BE
[02:38:30] DOING THAT KIND OF RECRUITMENT. AND SO
[02:38:32] IF YOU HAVE FOLKS WHO ARE PROUD
[02:38:36] COPS IN OUR WORKFORCE THAT REPRESENT
[02:38:40] A DIVERSE PART OF OUR COMMITTEE, OUR
[02:38:43] COMMUNITY, THEN TO THE DEGREE WE CAN
[02:38:46] DEPLOY THEM, AND OBVIOUSLY, BIG KNOWS
[02:38:48] HOW TO DO THIS. I'M SO DELIGHTED THAT
[02:38:51] WE'VE GOT ILLNESS THERE TO HELP. AND BUT
[02:38:55] IT'S ALSO FANTASTIC THAT YOU HAVE FOLKS
[02:38:58] TO TAP FROM WITHIN. AND I THINK NOTHING
[02:39:00] SPEAKS LOUDER THAN DIRECT EXPERIENCE.
[02:39:02] SO I'M REALLY ACTUALLY QUITE THRILLED TO
[02:39:06] HEAR THAT. WELL, COMMISSIONER, I DO WANT
[02:39:08] TO SAY THAT I'M DEFINITELY IN FAVOR OF
[02:39:11] THE ALIGNMENT THAT.
[02:39:13] DEBORAH JACOBS, JUST SHARED WITH US
[02:39:16] HOW IMPORTANT IT WILL BE, BECAUSE I WILL
[02:39:18] SAY THAT IN ONE OF OUR CONVERSATIONS IS
[02:39:21] HOW DO WE BUILD INTERNALLY? HOW DO WE
[02:39:25] FIND THOSE
[02:39:29] FOLKS THAT REPRESENT OUR COMMUNITY AND
[02:39:31] THAT MAY EVEN RESIDE RIGHT WITH INSIDE
[02:39:33] OF OUR WALLS? AND SO HOW WE DO THAT
[02:39:36] REMINDED THAT THAT'S NOT AN EASY TASK
[02:39:39] BECAUSE THAT COULD ALSO TAKE US ABOUT A
[02:39:40] YEAR OR WHATEVER TO GO THROUGH THE
[02:39:42] TRAINING. BUT I DO THINK IT'S INCUMBENT
[02:39:46] ON US TO FIGURE OUT A WAY TO ESTABLISH A
[02:39:49] TRAINING TRACK. AND THE ENTHUSIASM WHO
[02:39:53] WANTED TO BE ABLE TO DO THIS WORK AND DO
[02:39:55] THIS WORK EFFECTIVELY IS ON
[02:39:59] US. AND HOPEFULLY, THROUGH THIS WORK,
[02:40:01] WE'LL HAVE SOME RECOMMENDATIONS THAT
[02:40:03] WILL LEAD US IN THAT DIRECTION.
[02:40:07] FANTASTIC. DO WE HAVE
[02:40:10] ANY FURTHER QUESTIONS OR COMMENTS HAVING
[02:40:14] NO OTHER HANDS UP? COMMISSION PRESIDENT,
[02:40:17] I DO SEE MISS JACOB'S HAND IS STILL UP.

[02:40:19] I DON'T KNOW IF THERE'S SOMETHING TO ADD
[02:40:21] THERE. AGAIN, WE WERE GOING SORRY.
[02:40:23] THANK YOU. SORRY. APOLOGIES ON OUR END,
[02:40:26] WE'RE HAVING TECHNICAL DIFFICULTIES.
[02:40:27] CAN'T TAKE ANYBODY'S HANDS DOWN TODAY.
[02:40:29] FOR SOME REASON, WE HAVE BEEN THROUGH
[02:40:32] EVERYONE FOR ROUND OF QUESTIONS.
[02:40:33] COMMISSION PRESIDENT, WELL, THAT WILL
[02:40:36] CONCLUDE OUR LAST PRESENTATION. AND
[02:40:37] THANK YOU SO MUCH FOR SHARING THIS
[02:40:40] INTERIM REPORT. WE LOOK FORWARD TO THE
[02:40:43] FULL MEAL DEAL. AND THANK YOU, CHIEF,
[02:40:46] FOR SHARING YOUR INSIGHTS. ALONG THE
[02:40:48] WAY, WE'RE UP TO ITEM 12 QUESTIONS ON
[02:40:52] REFERRAL TO COMMITTEE AND CLOSING
[02:40:54] COMMENTS. COMMISSIONERS, THIS CONCLUDES
[02:40:57] OUR SCHEDULED BUSINESS ITEMS TODAY. AND
[02:40:59] ARE THERE ANY MOTIONS RELATING TO
[02:41:01] COMMITTEE REFERRALS OR ANY CLOSING
[02:41:03] COMMENTS? IF THERE ARE CLERK HART,
[02:41:06] PLEASE CALL THE ROLL. THANK YOU.
[02:41:07] BEGINNING WITH COMMISSIONER STEINBRUECK.
[02:41:10] NO COMMENTS. THANK YOU.
[02:41:13] THANK YOU, COMMISSIONER CHO, NONE FROM
[02:41:16] ME EITHER. THANK YOU. THANK YOU.
[02:41:18] COMMISSIONER CALKINS,
[02:41:21] JUST TO SIMPLY SHARE THAT WE HAD OUR
[02:41:24] LAUNCH OF THE MARITIME HIGH SCHOOL
[02:41:26] EVENT. WE HAD OVER 150 ATTENDEES.
[02:41:29] ENROLLMENT REMAINS OPEN FOR CURRENT
[02:41:32] EIGHTH GRADERS. AND SO PLEASE SPREAD THE
[02:41:34] WORD TO PARENTS AND STUDENTS. WE'RE
[02:41:37] INTERESTED IN A PREMIER PROJECT BASED
[02:41:39] LEARNING HIGH SCHOOL EXPERIENCE THAT
[02:41:42] WILL PREPARE YOU FOR MARITIME CAREERS
[02:41:43] AND FOR THOSE WHO HAVE NOT SEEN IT.
[02:41:45] THERE'S A TRULY INSPIRING ANIMATED VIDEO
[02:41:49] THAT IS HELPING WITH RECRUITMENT AND
[02:41:51] AWARENESS BUILDING AND THAT'S AVAILABLE
[02:41:53] AT THE HIGHLAND PUBLIC SCHOOLS CHOICE
[02:41:56] SCHOOLS WEB PAGE. THANKS SO MUCH.
[02:41:59] THANK YOU, COMMISSIONER CALKINS.
[02:42:01] COMMISSIONER BOWMAN, NO FURTHER
[02:42:04] QUESTIONS. JUST WANT TO THANK EVERYBODY
[02:42:05] THAT'S HUNG IN HERE FOR THE SIX PLUS
[02:42:07] HOURS OF THIS MEETING. WELL DONE. THANK
[02:42:10] YOU, COMMISSIONER BOWMAN. COMMISSIONER
[02:42:12] FELLEMAN TO CLOSE OUR DAY. THANK YOU.
[02:42:15] I WAS JUST REFLECTING ON THE FACT MAYBE
[02:42:17] IT'S GOOD TO HAVE A STUDY SESSION ON NON
[02:42:20] COMMISSION DAYS. IT IS A BIT OF A
[02:42:22] MARATHON, BUT IT WAS GOOD TO END ON A
[02:42:25] HIGH NOTE WITH THE POLICE REPORT. I DID
[02:42:27] WANT TO EXPRESS MY APOLOGIES TO
[02:42:30] COMMISSIONER CALKINS THAT I WAS ON THE
[02:42:32] WRONG COAST FOR BEING ABLE TO ATTEND THE
[02:42:35] MARITIME HIGH OPENING. I WAS THREE
[02:42:39] HOURS LATE FOR THAT. BUT I DID GO TO THE
[02:42:42] VIDEO OF THE ANIMATION, AND HALFWAY
[02:42:45] THROUGH IT STOP SCROLLING. SO I DON'T
[02:42:47] KNOW WHETHER I HAVE GOOD INTERNET
[02:42:49] ACCESS, BUT I WAS SURPRISED VERY CUED UP
[02:42:51] INTO THE MID POINT, THOUGH. AND WITH

[02:42:54] THAT VERY MUCH, I THINK WE ENDED THIS
[02:42:57] LEGISLATIVE SESSION ON SUCH A HIGH NOTE
[02:42:59] AND ON ALL FRONTS. SO LET'S
[02:43:03] TAKE A MOMENT TO CELEBRATE, AND WE ALSO
[02:43:06] HAVE A COMMISSIONER CHO'S 31ST.
[02:43:10] SO HERE'S THE YOUTH AND BRILLIANCE.
[02:43:13] LET US CALL THAT DONE. THANK YOU VERY
[02:43:16] MUCH. BEYOND HIS YEARS, SHALL WE SAY,
[02:43:20] LET'S KNOW IF THE TIME FOR ADJOURNMENT.

END OF TRANSCRIPT